



FY 2022

ANNUAL BUDGET

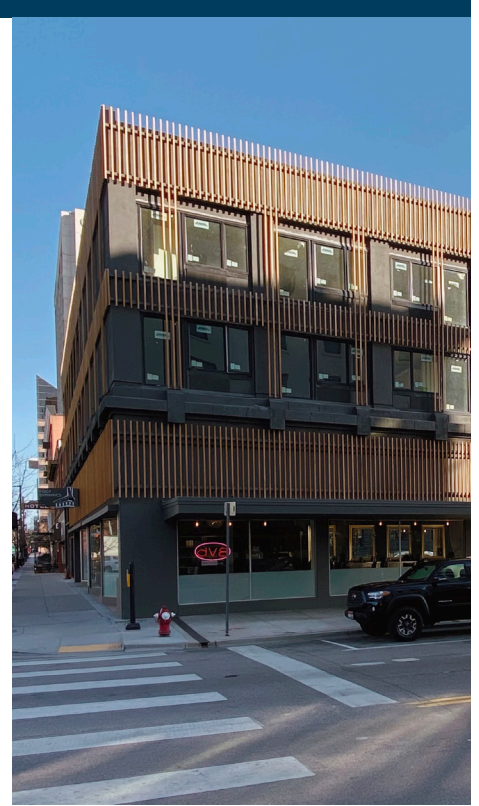
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BOISE
CITY OF TREES



ANNUAL BUDGET REPORT

City of Boise | 150 N. Capitol Blvd. | Boise, Idaho 83702

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cityofboise.org



MAYOR + CITY COUNCIL



Lauren McLean
Mayor



Elaine Clegg
Council President



Lisa E. Sánchez
Council President Pro Tem



Patrick Bageant
Council Member



Jimmy Hallyburton
Council Member



TJ Thomson
Council Member



Holli Woodings
Council Member

City Organization Chart

Citizens of Boise

Office of
the Mayor



City
Council



Airport

Legal

Internal
Audit**

Arts &
History

Library

Community
Engagement*

Parks and
Recreation

Finance and
Administration

Planning and
Development

Fire

Police

Human
Resources

Police
Accountability

Information
Technology

Public Works

* Represents an office of the Office of the Mayor.

**Represents an office within City Council.



OFFICE OF THE MAYOR

MAYOR: Lauren McLean

Dear Boise:

I am honored, along with the City of Boise Department Directors, to present the FY 2022 budget.

Over the past year and half our community has endured an incredibly historic and unusual experience that demanded much from us. It required that we approached our work and lives with flexibility, creativity, focus, commitment, courage, and stamina. And, as Boiseans, we rose to the challenge. We reallocated resources to ensure that our most vulnerable residents are cared for. We innovated to keep our business community thriving. We came to the (virtual) table to have tough conversations about issues that mattered in the moment and will matter into our future. Boise led – addressing this crisis head-on while keeping our eye focused on the future.

This budget accounts for where we've been, where we are today, who we've become through this crisis and where we are heading. It reflects our values and embraces our mission. But most importantly, it is focused on the people of Boise and the services they need. This is a people-centered budget and reflects the needs and aspirations of our community.

As Boise continues to grow, we know the top priorities of our community are housing, climate, transportation, economic development, and public safety. Demand on City services has reached record highs as more people discover our incredible home and come to Boise to live, work and play. This budget meets our goals of ensuring we can continue to provide the services our residents rely on and invest in smart solutions to meet the needs of our growing city.

As we look to our future, I would like to take a moment to thank the staff at the City of Boise. Over the past year they have met daily unknowns and unexpected demands all while preparing for what's next. This budget reflects the innovation, passion, and service that employees of the City of Boise provide daily to our residents and creates opportunities for our residents to be engaged in shaping the solutions for our future.

We are here to serve and to partner with Boiseans to do what we've always done best: create solutions and strengthen community bonds to create a stronger and more resilient Boise. One that honors what we love about this special place and ensures we've done all we can to protect this city for our children and our children's children. Thank you for this opportunity to share with you the budget, and our plans for the coming year.

Sincerely,

Lauren McLean
Mayor

Executive Summary

INTRODUCTION

The general economic environment for the Fiscal Year 2022 (FY 2022) budget has changed significantly compared to FY 2021. A year ago, the COVID-19 pandemic had partially shut down the economy and there was great uncertainty as to the length and overall economic impact of the pandemic. At present, a majority of local activities are resuming with fewer restrictions. Although the pandemic is not over, many employees are returning to the workplace, people are resuming air travel and social gatherings, and schools are expected to completely reopen in the fall. The economy is improving faster than expected aided by significant financial support from the federal government. Economic conditions in Boise and Idaho have improved more quickly than in other places due to high in-migration and robust economic development.

Gross domestic product (GDP) declined 3.5% in calendar year (CY) 2020 but is expected to grow by 6.2% in CY 2021. Even with financial assistance, many workers have been severely affected by lost jobs or income. School closings and loss of child care, as well as early retirements, have resulted in a lower labor participation rate (62%) than in the latter half of 2019. The nation is still down approximately eight million jobs.

Boise unemployment went from a very low 2.3% in February 2020 to 12.8% in April, with a rebound to 3.9% by December. The latest figure for April 2021 is 3.1%. If the recent improvement continues, Boise will soon be below 3.0% again (4.0% is generally considered to be full employment). The unemployment rate for the nation was 6.2% in March 2021 and 5.5% in May. In March, the Federal Reserve projected steady employment gains over the next two years, with the national unemployment rate falling to 4.5% at the end of 2021, followed by 3.9% for

December 2022, and 3.5% for December 2023. However, the rate of economic improvement could slow over the next year due to potentially more restrictive monetary policy to combat inflation.

As the COVID-19 recession nears an end, there may be lasting impacts. Many workers that were able to work remotely during the recession might continue to work remotely, even when offices are fully reopened. Many businesses and industries have changed considerably in how they offer and deliver products and services. Damaged segments of the economy will take time to rebuild. How quickly economic sectors like leisure, hospitality, and retail come back is uncertain as they are currently experiencing challenges hiring workers. Some businesses that prospered during the pandemic may see activity decline as onsite work, gatherings, and other activities return.

The FY 2022 Proposed Budget assumes improving economic conditions will continue through FY 2022, with reserves set aside for unexpected setbacks or economic challenges. Objectives for the budget include: addressing growth needs, continuing to absorb certain revenue losses, making investments that promote economic recovery, and advancing important City goals.

Revenue growth rates from FY 2021 have generally been assumed to remain consistent in FY 2022. In some categories, such as sales tax and development fees, revenue estimates approximate or exceed pre-pandemic levels. In other categories, such as parking and Parks and Recreation user fees, growth estimates are more modest, growing back as activities resume and virus risks decrease.

The Mayor's FY 2022 proposed expenditure budget for all funds is \$661.8 million, net of the Budget Appropriation Contingency (which is

described in the Contingency Summary section). The General Fund budget is balanced, consistent with Idaho state law, at \$276.2 million. This represents a \$37.6 million (15.7%) increase from the FY 2021 Adopted Budget, however approximately \$17.4 million of the FY 2022 budget represents carryover funds from FY 2021. After adjusting for carryover funds, the FY 2022 Proposed Budget is \$20.2 million (8.5%) higher than the FY 2021 Adopted Budget.

All other funds have a combined total budget of \$385.6 million (excluding the Budget Appropriation Contingency). Other funds have combined fund balance usage of \$149.5 million for FY 2022, mostly due to capital and equipment for the Airport and Water Renewal Funds. Of this total, \$143.7 million is for enterprise funds, \$3.9 million is for the Capital Fund, and \$1.9 million is for other funds. The FY 2022 Proposed Budget, including the General Fund, enterprise/other funds, Capital Fund, and staffing levels, is summarized in this section.

GENERAL FUND REVENUES

The General Fund revenue increase is \$20.2 million (8.5%) over last year. (The total is \$37.6 million or 15.7% if planned use of fund balance for debt reduction is included.) The revenue estimates reflect budgeted increases in all revenue categories except Fines and Forfeitures. Excluding the fund balance usage, the revenue increase is mainly due to Property Tax, Sales Tax, and Development Fees. Information on key revenue items follows.

Property Tax

The FY 2022 budgeted estimate for Property Tax is \$7.4 million (4.5%) above the FY 2021 budget. To keep up with increasing costs, due mainly to public safety and ongoing community growth, property tax includes a 3% budget increase and the value of new construction and annexation.

The budgeted estimate for property tax is reflective of state legislation approved in the spring, which placed growth limitations upon municipalities. This legislation includes a change

to the formula for calculating taxes associated with growth, and a reduction to the amount of tax that can be added when growth occurs. It is estimated that the two aforementioned changes will result in a cumulative revenue loss of approximately \$7.5 million over the next five years. In particular, the reduction to the amount of property taxes that can be collected when growth occurs will make it increasingly challenging for the City to maintain current service levels in the future.

The legislation also includes an increase to the homeowners exemption to \$125,000 from the cap of \$100,000 that had been in place since 2016. A return to indexing the homeowners exemption has long been advocated by the City as a way to reduce the increasing property tax burden for residential property owners. Had the exemption continued to be indexed, it would be worth approximately \$150,000 next year. The impact of the one-time increase to the homeowners exemption will be somewhat muted by the rapid rate of assessed value growth for residential properties, especially in comparison to commercial properties.

The estimated cost of the City's 3% property tax increase for the average-priced home in Boise is approximately \$42. Residential property tax bills are likely to be higher in FY 2022 than they were in FY 2021 due to several factors:

- Rapid rate of growth in assessed value for residential property versus commercial property;
- Diminishing value of the homeowners exemption;
- The one-time impact of the property tax relief from FY 2021 rolling off. In FY 2021, by virtue of taking 0% increase for property tax, the City of Boise was able to participate in the Governor's Public Safety Grant Initiative, which reduced property taxes on a one-time basis by approximately 17%.

Sales Tax and Development Fees

The Sales Tax budget has been increased by \$3.9 million (22.2%) from the FY 2021 Adopted

Budget. The FY 2021 budget for sales tax was set conservatively given the potential for much slower or even reduced revenue given the onset of the pandemic. Actual statewide sales tax growth has been higher than expected in the last year. Boise's revenue growth from sales taxes was capped at 1% in FY 2021 due to legislation passed during the 2020 session. The determination as to whether the City will receive 1.0% growth or full growth is made according to the State's July-to-June fiscal year and is dependent upon a myriad of factors, including population growth trends across the state. The FY 2022 budget assumes the City will again be capped at 1% growth but from a higher than expected base figure set in FY 2021.

Similarly, Development Fee revenues are budgeted to increase significantly, \$3.5 million or 38.8%, from a conservative FY 2021 budget figure. Development activity slowed for a period as the pandemic set in, but has been growing back to a more normal level in the last six months. A normal increase in building activity is expected for the summer building season, and the FY 2022 budget assumes that construction activity will increase further as the COVID-19 recession ends and Boise and the Treasure Valley continue to grow. It should be noted that there is an expenditure offset for development fees (e.g., plan review and building inspection), and the increased revenues in FY 2022 do not represent revenues that can support general government services, but rather an improvement upon planned cost-recovery from FY 2021.

Highlights of Other Revenue Items for FY 2022

Franchise Fees are budgeted to increase a modest 1.2% as more normal economic conditions return. The budget for Liquor Tax revenues is up 5.5%, reflecting recent growth trends. Department Revenue is budgeted to increase 6.1% from the FY 2021 Adopted Budget as parking revenues and Parks and Recreation user fees grow from pandemic lows. Fines and Forfeitures revenue is projected to decline 3.8%, primarily due to a slower rebound anticipated for parking activity (which drives fines). Internal

Charges revenue is budgeted to increase \$2.0 million (24.0%), reflecting growth in internal service departments that support public-facing departments and an update to the cost allocation plan (which ensures that the General Fund is reimbursed for services provided to the enterprise funds). Other Revenue is budgeted to increase \$1.5 million (83.0%), a relatively large increase due to the removal of an allowance in FY 2021 in case the recession was more severe and slightly more property tax payments were not made on time.

Revenue changes are explained in greater detail in the Revenue Manual section.

GENERAL FUND EXPENSES

City costs continue to increase, mainly for personnel, of which a significant percentage is set by public safety labor contracts. As with revenues, FY 2022 total General Fund expenditures are budgeted to increase by \$37.6 million (15.7%) from the FY 2021 Adopted Budget. Excluding the early retirement of debt (\$14.3 million), the increase is \$23.3 million (9.8%).

Personnel

Personnel expenses of \$177.4 million account for 64.2% of total General Fund expenditures and represent a \$10.8 million (6.5%) increase. Increases are attributable to labor costs (salary and benefits), and a net total of 37.6 new General Fund positions. Wage adjustments to Police and Fire contract employees are set by contract. The FY 2021 budget did not include base compensation adjustments for general employees. The FY 2022 budget includes funding for base adjustments (merit-based) and also for market-rate adjustments. Consistent with past practice, an allowance for one-time incentive compensation for general employees (2.0%) is included.

Maintenance & Operations (M&O)

Base M&O expense (net of transfers) is budgeted to increase slightly. A majority of

M&O expenses have been reduced or held at existing levels, as part of a continuing effort to manage down M&O budget growth. Some specific M&O cost increases are built into the FY 2022 Proposed Budget. These increases, many of which are outside the direct control of the City, include software maintenance and insurance (risk and workers compensation) costs.

Contingencies

Contingency funding for FY 2022 returns to a normal approach, using an operating contingency for unexpected items and a strategic planning contingency for City Council use. The operating contingency includes \$2.5 million to be allocated toward the project portfolio (recommendations to be brought forward for City Council consideration at a later time), and \$550,000 for other unplanned or unexpected items. The annual City Council contingency of \$500,000 has been reduced by \$275,000 to fund staffing studies for the Police and Fire Departments. A special COVID-19 contingency used in FY 2021 is not deemed necessary for FY 2022 given revenues and operations appear to be sufficiently stable in the latter part of FY 2021. Pandemic risks impacting the City's finances appear to be receding and, with the passage of the American Rescue Plan, costs would likely be reimbursed by the federal government if realized. A summary of all General Fund contingencies is included later in this report.

AUTHORIZED STAFFING

The FY 2022 Proposed Budget includes 1,892.7 full-time equivalent (FTE) positions for all funds, reflecting an increase of 57.4 FTEs from the FY 2021 Adopted Budget. Of those, 50.1 are recommended as part of the annual budget process, with the remaining positions approved in FY 2021. There are two key factors that increase the authorized staffing count:

- Positions approved by the City Council during FY 2021: these adjustments, totaling 7.3 positions (6.9 General Fund, 0.4 other

funds), were approved by City Council throughout FY 2021 via interim budget changes (IBCs). The majority of these adjustments had a net-zero impact, meaning cost reductions were made elsewhere to support the new positions. Position adjustments that did have a cost impact were to address workload that could not wait until the annual budget process, such as the Grow our Housing program, Planning and Development Services, and additional accounting staff in support of grant activities.

- FY 2022 recommended adjustments, totaling 50.1 positions (37.6 General Fund, 12.5 other funds): these positions are mainly to support growth in City services, following a year when hiring was limited by the pandemic. Two areas where growth is concentrated is Police and internal service departments (e.g., Human Resources, IT, Finance, and Legal).

FY 2021 Adopted FTE Total	1,835.31
General Fund Changes	
FY 2021 Approved FTE Changes	6.86
FY 2022 Position Changes	37.60
Subtotal General Fund Changes	44.46
Other Funds Changes	
FY 2021 Approved FTE Changes	0.40
FY 2022 Position Changes	12.50
Subtotal Other Funds Changes	12.90
FY 2022 Authorized FTE Total	1,892.67

CAPITAL FUND

The Capital Fund accounts for all planned capital projects associated with general government functions (e.g., police, fire, library, and parks), excluding projects within the enterprise funds. As part of the due diligence process, capital projects are subject to prioritization and must compete for limited resources. The result is a five-year capital improvement plan (CIP), of which the first year is included as part of the annual budget. As with the General Fund, the goal is to ensure that the five-year CIP is balanced.

The FY 2022 Capital Fund expenditure budget totals \$26.9 million. The primary funding source is General Fund transfers, with additional revenues coming from electric franchise fees, transfers from the Development Impact Fee Fund, and grants, donations, and other sources. The FY 2022 amount is 21.6% higher than the \$22.1 million allocated in the FY 2021 Adopted Budget. The increase is primarily due to planned investments in major equipment (\$10.1 million recommended in FY 2022, an increase of \$5.3 million), with smaller increases in major repairs and maintenance (\$6.3 million in FY 2022, up \$1.0 million), and an increased number of Parks and Recreation projects (with a collective proposed Parks budget of \$2.9 million compared to \$0.7 million in FY 2021). The Capital Overview section of this document contains more information.

ENTERPRISE FUNDS

Key information for the Proposed Budget for Enterprise Funds is as follows:

Airport Fund

In early 2020, the Boise Airport (BOI) was planning a large expansion in response to years of high passenger growth. The arrival of the pandemic in March caused immediate and severe declines in air passenger traffic resulting in most BOI expansion projects being put on hold. After several months of very low passenger traffic and the fear of long-lasting damage to the economy, predictions within the industry pointed to a long, slow recovery. Recently, however, due to the rapid development of effective COVID-19 vaccines, and the increasing Idaho population, air travel has begun to recover more quickly than expected. Pent-up demand for air travel now points toward air travel quickly returning to, and possibly exceeding, pre-pandemic levels in FY 2022. Since the pandemic began, seven nonstop flights have been announced for BOI, including nonstop service to New York City and Atlanta. The FY 2022 Proposed Budget reflects the anticipated increase in revenue and moderate budget increases for operating costs.

Personnel are being added in the FY 2022 budget to provide more onsite management outside of typical workday hours. Numerous large capital projects are again moving forward as a part of a significant airport expansion plan, so that BOI will be able to accommodate future growth. The FY 2022 budget assumes fund balance usage of \$118.2 million, mostly for capital and equipment costs. Bond financing could reduce the use of fund balance.

Geothermal Fund

The City charges geothermal customers a rate to cover operating costs, repairs and maintenance, and capital improvement projects. For FY 2022, the fund is budgeted to have a \$0.3 million use of fund balance. The budget reflects modest growth in anticipated revenues as the COVID-19 recession ends, and allows for continued expenditures in support of a proactive repair and replacement plan. The maintenance plan has reduced the number of emergency repairs in the last two years, resulting in significantly reduced costs. A cost of service study and strategic plan are nearing completion. They will define a path forward, accounting for technical, regulatory, and outreach considerations, and best use of the system's water rights. The strategic planning process will also provide an opportunity for the City to demonstrate how the utility is an integral part of the Boise Energy Future plan. The cost of service study will link the strategic planning concepts to rate structures, capital repair and replacement plans, and cash flow projections. Both the planning efforts and cost of service study will help establish Geothermal as an integral energy source that will yield significant environmental and financial benefit in the future.

Solid Waste Fund

Monthly user fees support the management and operation of Boise's solid waste system, including trash and recycling for both commercial and residential customers and composting for residential customers. The City

currently contracts with Republic Services of Idaho to provide these services. All expenses, and associated revenues, are accounted for in the Solid Waste Fund. The Solid Waste team also oversees the household hazardous waste collection program and provides related environmental education. The FY 2022 Proposed Budget would have a \$1.4 million operational shortfall without any rate changes, as a result of increasing costs due to the net effect of the Ada County Landfill transition to weight-based fees, the addition of ten electric trash trucks in FY 2021, and anticipated expansion to the compost processing facility. Therefore, a 4.5% customer rate change is proposed for FY 2022 to cover the shortfall and rebuild fund balance. With a rate change, the FY 2022 Proposed Budget anticipates a \$0.5 million increase to fund balance. The fund is proposing to add one position in FY 2022, an Environmental Compliance and Remediation Manager, which would serve the needs of the department and the Boise community.

Water Renewal Fund

The Water Renewal Fund supports the management and operation of the City's water renewal (sewer) system. The City charges customers to cover operating expenses and capital improvements. A multi-year water renewal utility plan (Utility Plan) was recently completed and approved by City Council in October 2020. Given this milestone, Public Works (PW) has transitioned to the implementation phase of the Utility Plan. It includes a 20-year CIP to support regulatory compliance, planned repair and replacement, capacity needs, and community expectations. The estimated present value cost of the full 20-year CIP is \$1.1 billion.

Historically, PW has utilized a pay-as-you-go strategy to fund capital improvements. Going forward, Public Works is proposing a new funding strategy to allow for rate predictability, generational equity, and to assist with affordability. In November, PW plans to ask voters to approve debt in the form of a revenue bond as a strategy to fund a portion of the CIP.

This will allow PW to increase rates more slowly as demonstrated by a proposed 9.9% rate increase for FY 2022 if debt financing is used versus 53.0% if the bond election fails and only cash is utilized to fund the CIP. More information on the election and possible use of debt financing will be forthcoming by fall 2021.

The Water Renewal Funds proposes to add 6.5 positions in FY 2022. Two positions will support the capital construction projects at the water renewal facilities. One will be a Water Resource Analyst (shared with the General Fund), to support various water-related projects. This position is already in the PW budget as a two-year term-limited position so the FY 2022 request is to make this position permanent. Four other positions are to provide additional support due to community growth in: utility billing/collections, asset management as the new Utility Plan is undertaken, water quality lab given increased testing needs, and a business process specialist to support process improvement and data analysis needs given growth in the use of specialized software applications.

Boise at a Glance



BASIC CITY FACTS

Founded:	July 7, 1863	Population:	241,590 (COMPASS 2021 estimate)
Idaho's Capital:	December 24, 1864	Area of City:	83 square miles (approximate)

SUMMARY OF CITY FACILITIES

Arts & History

Public Art Installations:	392
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Airport

Terminals:	1
Concourses:	2
Airlines:	7
Non-stop Destinations:	18
Passengers in 2019/2020:	4.1 / 2.0 million*

Environment and Utilities

Water Renewal Facilities:	3
Miles of Municipal Sewer Lines:	980+
Miles of Geothermal Pipeline:	21
Geothermal Heating:	6.25 million ft ²
Pressurized Irrigation Systems:	5
Streetlights:	10,000+

Libraries

Library Facilities:	5
Visitors in 2019/2020:	1.5 million / 0.6 million*

Parks, Recreation and Neighborhood Services

Parks (includes 10 undeveloped sites):	103
Open Space Reserves:	19
City-Operated Community Centers:	11
Swimming Pools:	7
Miles of Greenbelt:	25
Miles of Foothills Trails:	200+

Planning and Development Services

Permits Issued in 2019/2020:	22,022 / 21,738*
Inspections in 2019/2020:	69,427 / 64,957*
Residential Housing Units Owned:	304

Public Safety

Fire Stations:	17
Fire Calls for Service:	19,800+
Children Educated at Fire Safety Week:	5,711*
Police Stations:	2
Police Calls for Service:	151,920

In 2020, the indicated statistics () were negatively impacted by the pandemic, resulting in a significant decrease that is not representative of typical service levels. To provide better context on these items, 2019 data has been included for reference. Fire Safety Week was not held in 2020, due to remote learning.

Economic Indicators



EMPLOYMENT

Employment in Boise fell abruptly in April 2020 due to the pandemic. Employment grew back through the rest of CY 2020 but as of December remained about 3,600 jobs (2.7%) below December 2019. For January through March of 2021, employment remained slightly (roughly 1%) below the same months in 2020. For April 2021, the figure is far above the pandemic figure for 2020, and very close to the figure for April 2019. Going forward, with the economy reopening more fully, job growth is expected to continue.

The Boise unemployment rate jumped from 2.5% in March 2020 to 12.8% in April, then improved to 3.9% in December. So far in 2021, the rate has fallen from 4.1% in January to 3.1% in April. For the nation, 2020 unemployment rose from 4.5% in March to 14.4% in April, and ended the year at 6.5%. The latest 2021 figure, for May, is 5.5%.

Despite some remaining uncertainty, signs are positive for job growth. COVID-19 could come back seasonally like the flu, or virus variants could cause new outbreaks, but vaccines appear to provide significant protection. Vaccines for young children are in development and anticipated to be available as early as the fall. For the remaining months of FY 2021, the combination of summer weather, in-migration, federal stimulus, and pent-up

demand for travel and other activities should spur local employment growth. Economic growth (GDP at the national level) of 6.2% is projected in 2021, and increased job growth is part of that gain. Job growth should continue in FY 2022. In March the Federal Reserve projected national unemployment would improve to 4.5% by December, then 3.9% in December 2022 and 3.5% in December 2023.

Factors that may limit local job growth include the global reach of the pandemic, which could affect supply chains and travel, and a shortage of workers available to fill jobs. Given an already low local unemployment rate of 3.1%, and a lower labor force participation rate (approximately 1.0% lower than before the pandemic), job growth may depend on in-migration or more people returning to the labor force, such as retirees or people who left the workforce during the pandemic.

BOISE AREA TOP TEN EMPLOYERS

1. St. Luke's Health Systems (total Ada County)
2. Micron Technology Inc.
3. St. Alphonsus Regional Medical Center
4. Boise School District
5. West Ada School District
6. Boise State University
7. Wal-Mart Associates Inc.
8. Albertsons Inc.
9. Department of Health & Welfare
10. J.R. Simplot Company

CONSTRUCTION

Construction activity has been robust in recent years. After a strong first six months of FY 2020, activity slowed somewhat due to the pandemic. During the summer months, activity continued at a steady level, and in the first half of FY 2021 it largely returned to a normal level. Current indications are that activity will increase during the summer months and continue growing now that the economy is mostly reopened. Commercial construction had been at a very healthy level prior to the pandemic, with a robust pipeline of projects being planned in Boise. With the change to a more remote workforce, and business closures during the pandemic, some commercial projects have been delayed. Other commercial activity continues at a strong level, however, such as multifamily housing and projects focused on long-term growth in Boise. Residential construction has been strong for years given the housing shortage, and rapid home sales during the pandemic further reduced supply (and worsened the housing shortage). Going forward, residential and multifamily housing are needed in order to increase housing supply. Immigration remains high, increasing demand and prices for housing. When demand and supply may reach a somewhat normal balance is uncertain. Until more balance is achieved, the price of housing will likely continue to escalate.

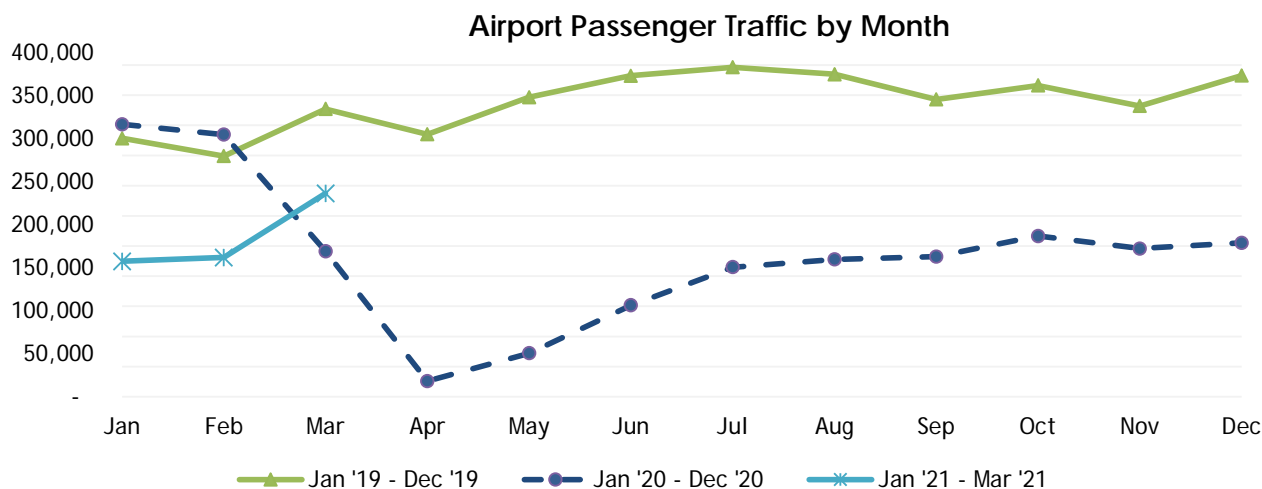
HOUSING

Home price appreciation in Idaho continues to lead the nation. The latest House Price Index

data from the Federal Housing Finance Agency, as of March 31, 2021, ranks Idaho first in the nation with year-over-year price appreciation of 23.7%. Utah is second at 19.2% and Arizona is third at 17.4%. The national average was 12.6%. Assessed residential value increases in Boise for tax year 2021 averaged 25.6%, a large increase from 6.6% for tax year 2020. A significant housing shortage continues, for both rental housing and homes for sale, particularly lower-priced categories. Home prices increased greatly during the pandemic, and are continuing to rise.

AIRPORT PASSENGER TRAFFIC

Following years of rapid growth, passenger traffic at the Boise Airport (BOI) was severely affected by the pandemic. Following a low point in April 2020, air traffic slowly grew back in 2020. The December 2020 level was 48% of December 2019. A year ago it appeared that airline travel could be down significantly for years. Recently, however, airline industry experts believe that air traffic will rebound much faster due to vaccines and lower case counts. Compared to pre-pandemic monthly figures from 2019, January 2021 was at 52% of January 2019. In March 2021 the figure was up to 71% of March 2019, followed by 79% in April 2021 compared to April 2019. Aided by new flights and stronger economic growth projections for 2021, BOI air traffic may return to pre-pandemic levels and possibly grow in FY 2022. Beyond FY 2022, growth is again anticipated. A graph showing BOI air passenger traffic for CYs 2019, 2020, and year-to-date 2021 is shown below.



Budget Process

The City of Boise has a strong mayor-council form of government. The Mayor works full-time, managing the day-to-day operations of the City. The Mayor, elected at-large by popular vote, chairs all meetings of the City Council and votes only in the case of a tie. The six members of the City Council work part-time, holding budget and policy-setting authority for the City.

Throughout the year, staff and City leadership are in regular dialogue regarding the budget. This constant communication, while always advantageous, is especially critical during periods of economic and operational uncertainty, as demonstrated by the City's successful navigation of the global outbreak of COVID-19, the ensuing pandemic and related shutdowns, a recession, and the early days of what could be a lengthy and uneven economic recovery.

Additionally, the budget is actively monitored throughout the year. At the conclusion of each quarter, a financial report is prepared detailing revenues, expenditures, comparisons thereof to budgeted amounts, and economic trends.

Adjustments to the budget are generally approved by the City Council during the annual budget process and through interim budget changes at City Council meetings.

The City's fiscal year runs from October 1st through September 30th. The annual budget development process is typically a highly structured process spanning January to August. Despite the challenges involved in creating the FY 2021 budget, the process for the FY 2022 budget development represents, in large part, a return to the City's traditional timeline:

January - February: Development of revenue and expenditure estimates, which are based on historical performance, anticipated changes in the economy, and operational factors. Despite the effects of recent economic uncertainty,

staff anticipates a largely stable economic environment in FY 2022.

March — May: Continued development of recommended revenue and expenditure changes that will be presented to the City Council for approval. Proposed changes are developed in accordance with Mayoral and City Council goals. City departments work with the Budget Office to detail budget requests, project costs, and other information during this period.

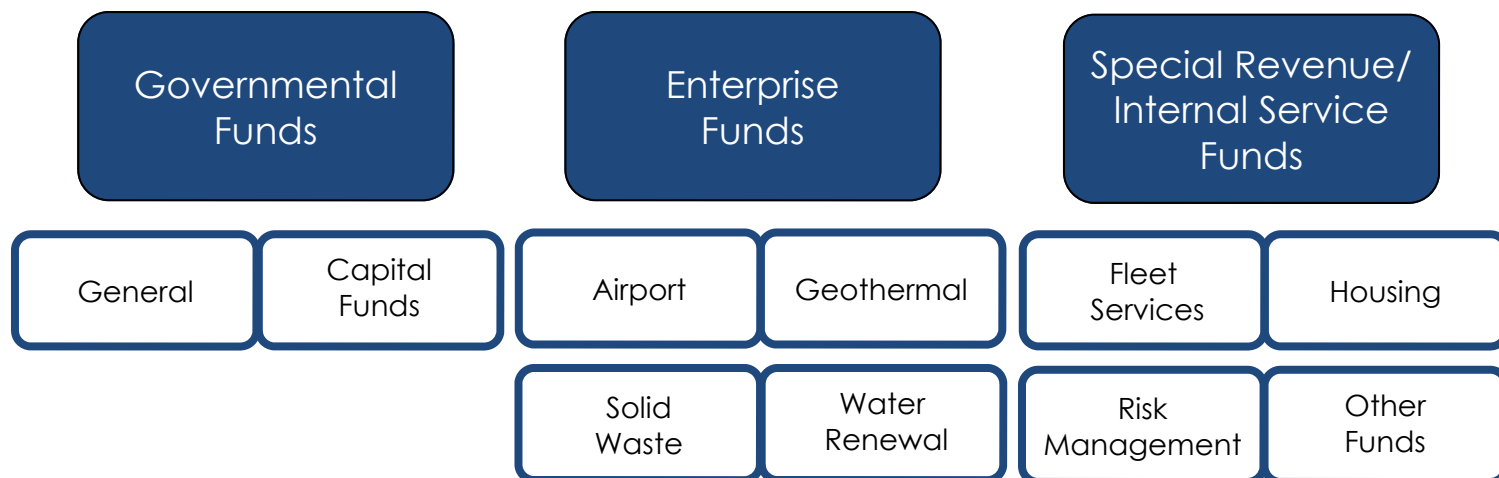
May — June: In May, all City departments make presentations to City Council highlighting key departmental budget priorities and requests. Based on the feedback from these discussions, the annual budget document is assembled. Of significance last year, the budget document was significantly shortened, seeking to retain all pertinent information, but present it in a more streamlined and accessible format. Based on feedback from City leadership and the public, the FY 2022 budget document is structured similarly to last year's.

June: The budget document is released and the budget is presented at a special City Council session, the Budget Workshop.

July — September: The City Council conducts public hearings on the budget, new fees, and existing fees increasing by more than 5.0%. Budget hearings are open to the public and are advertised in the Idaho Statesman. This advertisement includes a summary of the budget approved by the City Council. After the public hearings, and incorporating any resulting modifications, the City Council formally approves the proposed budget and fee changes. Following adoption, the property tax budget is submitted to Ada County in late August or early September. Finally, the Budget Office updates the budget document to reflect the Adopted Budget, which is then published to the City's website.

Fund Descriptions

City of Boise Funds



GOVERNMENTAL FUNDS

GENERAL FUND: The General Fund is the primary conduit through which tax-funded services are provided to citizens. The General Fund also delivers the administrative support for all City governmental functions. By state law, its annual adopted budget must be balanced.

CAPITAL FUNDS: The Capital Funds include the Capital Fund, Open Space and Clean Water Levy Fund, and the Development Impact Fee Fund. The Capital Fund is primarily reserved for multi-year capital infrastructure projects, and receives funds from a variety of sources, including transfers from the General and Development Impact Fee Funds, electric franchise fees, and donations. The Development Impact Fee Fund receives revenue via charges on new development and transfers money to the Capital Fund based on actual project expenses. Utilization of impact fee resources is restricted to growth-related capital projects. The Open Space and Clean Water Levy Fund was funded via a temporary tax approved by voters. These funds are restricted to open space acquisition/

improvement and preservation of water quality along the Boise River corridor.

ENTERPRISE FUNDS

AIRPORT FUND: The Airport Fund accounts for the airport's operation and management. All revenues including terminal rent, landing and jetway fees, parking fees, and other charges, as well as the expenditures that support the general operation of the facility, are tracked in this fund. Capital improvements for the airport are funded primarily from Federal Aviation Administration (FAA) grants, passenger facility charges (PFCs), customer facility charges (CFCs), bonds, and Airport operating revenue.

GEOTHERMAL FUND: Geothermal is a clean, renewable energy source. The City charges customers a geothermal rate to cover operating costs and fund replacement of assets. Rates charged are generally competitive with natural gas rates. Like many of the other enterprise funds, the Geothermal Fund supports capital improvement projects and operating needs.

SOLID WASTE FUND: The Solid Waste Fund supports the management and operation of the City's solid waste system. The City contracts with Republic Services to meet the City's solid waste disposal needs and charges users a fee based on the type of business or residential occupancy.

WATER RENEWAL FUND: The Water Renewal Fund supports the management and operation of the City's used water system. The City charges customers user fees to fund operating expenses and capital improvements. Connection fees fund the cost of line and trunk extensions. When land is developed, the City charges the developer for the cost of the installation of sewer trunk lines. The individual property owner is charged to extend the trunk lines to the structure.

SPECIAL REVENUE AND INTERNAL SERVICE FUNDS

FLEET SERVICES FUND: The Fleet Services Fund is an internal service fund that accounts for the cost of operating a maintenance facility for the City's automotive equipment and other vehicles. Users of fleet services are charged for the services provided.

HOUSING FUNDS: Housing funds support preservation, new construction, acquisition, and maintenance of rental units for lower income residents. The City operates several revolving loan funds that provide low-interest loans for homeownership and rehabilitation, for both single-family and multifamily properties. Loan collections replenish the program and fund new loans to qualified citizens. Housing funds have assembled a diverse portfolio of properties over time, ranging from single-family homes to multifamily properties. These properties offer affordable rental housing for lower income residents.

RISK MANAGEMENT FUNDS: This category of funds consists of the Risk Management Fund and the Workers Compensation Fund. The City accounts for the operation of its comprehensive liability and insurance programs, and the

Occupational Safety and Industrial Hygiene program in the Risk Management Fund. Self-insured losses are paid through the Risk Management Fund. Insurance costs are billed directly to City departments based on exposure, actual losses, and services provided. Unreserved retained earnings are used to fund operating shortfalls due to unexpected losses and increased liability requirements.

The Workers Compensation program was initiated in FY 1999, whereby the City funds a claims liability account and self-insured losses are paid through the Workers Compensation Fund. Similar to risk and liability insurance, costs are billed directly to City departments based on exposure, actual losses, and services provided. Unreserved retained earnings are used to fund operating shortfalls due to unexpected losses and increased insurance costs.

OTHER FUNDS: All other funds include: Economic Development Fund, Heritage Fund, Debt Service Fund, Municipal Irrigation Fund, L.M. Cunningham Fund, Boise Municipal Health Trust Fund, Humane Society Trust Fund, and Budget Appropriation Contingency Fund.

General Fund Revenue Manual

General Fund operations are funded by a variety of sources. The Revenue Manual provides an overview and analysis of the more significant revenue sources given their importance in budgeting and financial planning. The City generally groups revenues into two categories:

- Base - revenues that are assumed to be sustainable and can be planned for dependably in future year forecasts. Collection levels for certain revenues in this category may fluctuate from year to year depending on the economy. Property Tax and Franchise Fees are examples of base revenues.
- One-time - revenues that are received once or occasionally. Examples include grant proceeds (such as the American Rescue Plan) and fund balance accumulated in prior years.

Revenue collections are actively monitored to inform forecasts and annual City and departmental workplans. Collections may be affected by changes in laws or regulations, new or changing trends, or other influences such as the length and depth of a recession. Revenue estimates, and associated expenditure budgets, may be adjusted to reflect changing economic conditions and to ensure the General Fund remains in a balanced position.

In the following tables, FYs 2019 and 2020 reflect actual revenues and FY 2021 shows the Adopted Budget. FY 2022 is the Proposed Budget and FYs 2023-2026 are forecast projections subject to revision in future budget cycles. Underlying conditions and assumptions are discussed in each revenue category. Dollars in all Revenue Manual tables and charts are presented in thousands.

General Fund Revenues

<i>(\$ in Thousands)</i>	2019 Actual	2020 Actual	2021 Adopted	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue Source								
Property Tax	\$ 152,975	\$ 159,620	\$ 162,088	\$ 169,446	\$ 176,449	\$ 183,506	\$ 190,629	\$ 201,536
Sales Tax	20,148	20,965	17,500	21,387	21,601	21,817	22,035	22,255
Development Fees	13,289	12,436	9,012	12,511	11,413	11,847	12,246	12,555
Franchise Fees	5,272	5,197	5,057	5,121	5,186	5,254	5,324	5,387
Liquor Tax	4,463	4,747	4,500	4,747	4,889	5,036	5,187	5,343
Departmental Revenue	28,385	24,990	27,710	29,393	30,400	30,911	31,417	31,936
Fines and Forfeitures	2,933	2,222	2,523	2,427	2,829	2,932	2,970	3,010
Internal Charges	7,492	8,091	8,457	10,490	10,795	11,066	11,342	11,626
Other Revenue	5,655	35,448	1,836	3,359	3,080	3,277	3,459	3,580
Carryforward/Fund Balance	-	-	-	17,364	99	99	99	99
Total GF Revenues	\$ 240,613	\$ 273,717	\$ 238,683	\$ 276,245	\$ 266,742	\$ 275,744	\$ 284,708	\$ 297,327
% Change		13.8%	-12.8%	15.7%	-3.4%	3.4%	3.3%	4.4%

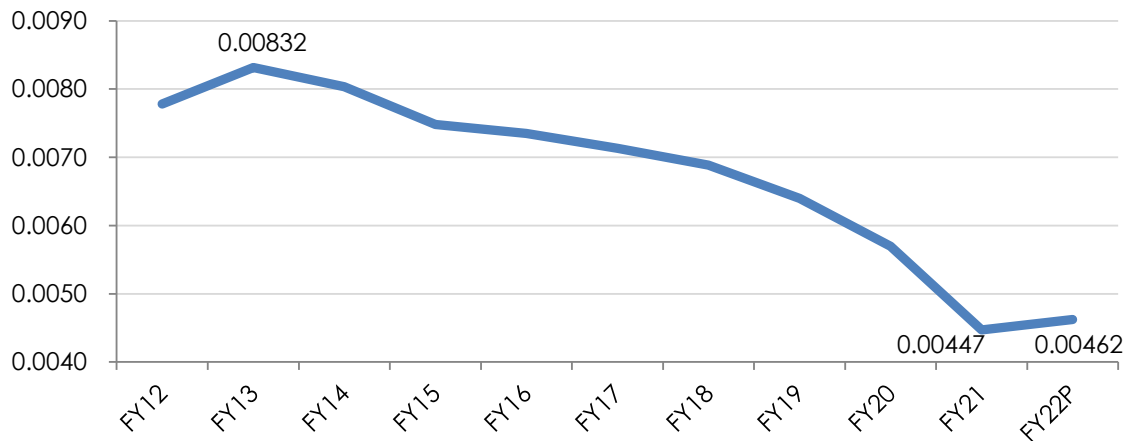
PROPERTY TAX

(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 152,975	\$ 159,620	\$ 162,088	\$ 169,446	\$ 176,449	\$ 183,506	\$ 190,629	\$ 201,536
% Change		4.3%	1.5%	4.5%	4.1%	4.0%	3.9%	5.7%

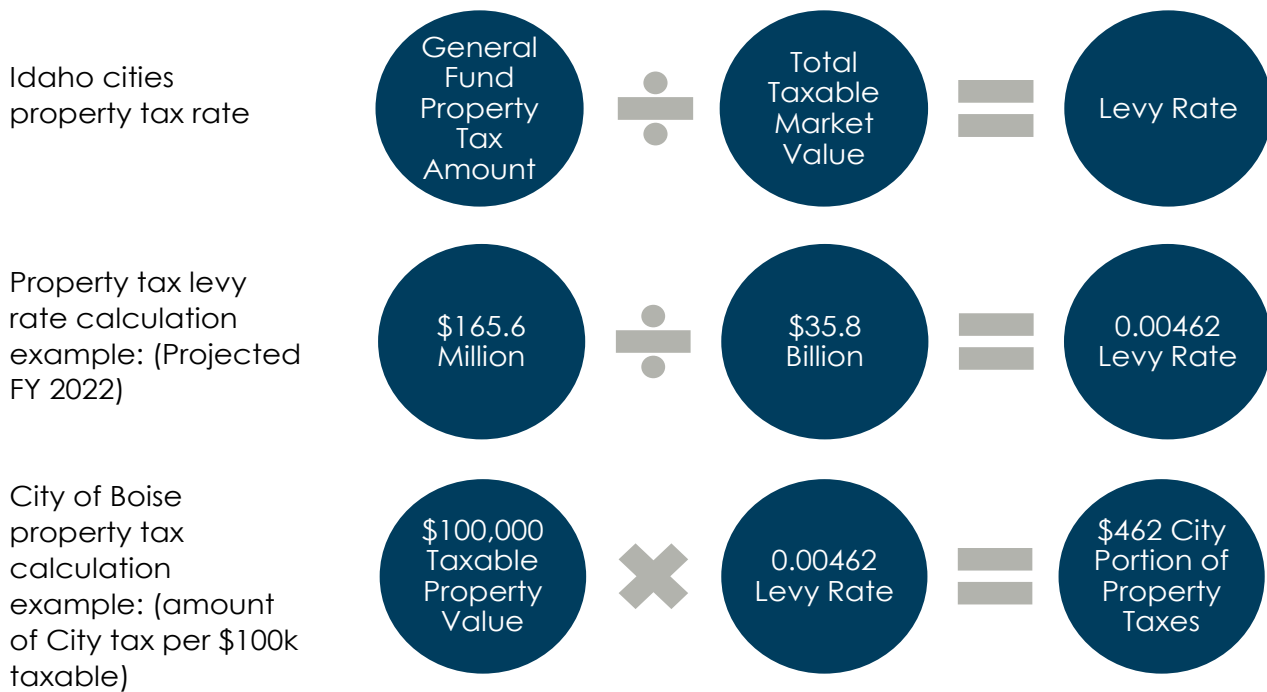
Property taxes are the City's largest revenue source, representing almost two-thirds of General Fund revenue. Property taxes are assessed on taxable property value using a statutory rate formula that allows year-over-year budget increases of up to "3% + growth" per year. Recently passed state legislation (House Bill 389) will reduce the value of new construction to 90% (from 100%) that can be used when calculating the amount of growth-related property taxes a taxing district can collect. It likewise reduces the property tax from property annexation to 90%, and retired urban renewal district net value additions will be reduced to 80% (90% if formed in 2006 or before). For FY 2022 the City is taking a 3% base property tax increase, and the value of new construction and annexation (new payers, at 90% of value) in order to fund service expansion associated with growth.

Assessed property value in Boise has increased every year since FY 2014 (tax year 2013), and grew an average of 22.8% for tax year 2021 (FY 2022). Changes in assessed property value affect the levy rate, which is a formula based on a taxing district's budget relative to taxable assessed property value. Property taxes are assessed and collected by Ada County. Questions about assessed property values should be directed to the Ada County Assessor's Office at (208) 287-7200 or www.adacountyassessor.org.

**Boise City Historical Property Tax Levy Rate
(Excludes Foothills Special Levy in FYs 2018-2019)**



The City's levy rate is projected to increase by 3.4% for FY 2022 (from 0.00447 to 0.00462 — rounded to five decimal places). It should be noted, however, that the levy rate for FY 2021 was lower than it otherwise would have been due to the City's participation in the Governor's Public Safety Grant Initiative (GPSGI). By participating in GPSGI, which was possible due to the City's 0% base increase last year, one-time property tax relief was available to Boise property owners. Adjusting for the GPSGI program, the projected levy rate for FY 2022 will decrease by 14.0% for FY 2022, from 0.00537 to 0.00462. The decreased levy rate will be offset by average 25.6% and 17.7% increases in assessed property values for residential and commercial properties, respectively. These changes will affect tax bills due in December 2021 and June 2022. Detail on the estimated tax impact (\$42 for the average value Boise home) that would result from the City taking a base tax increase is provided later in this budget document.



Property Tax Budget

The City's property tax budget for FY 2022 is set to increase 4.5% compared to the FY 2021 budget (excluding the effect of the GPSGI). The increase is composed of:

- A 3.0% base increase in the property tax formula
- 1.5% growth due to new properties added to the tax rolls through new construction and annexation

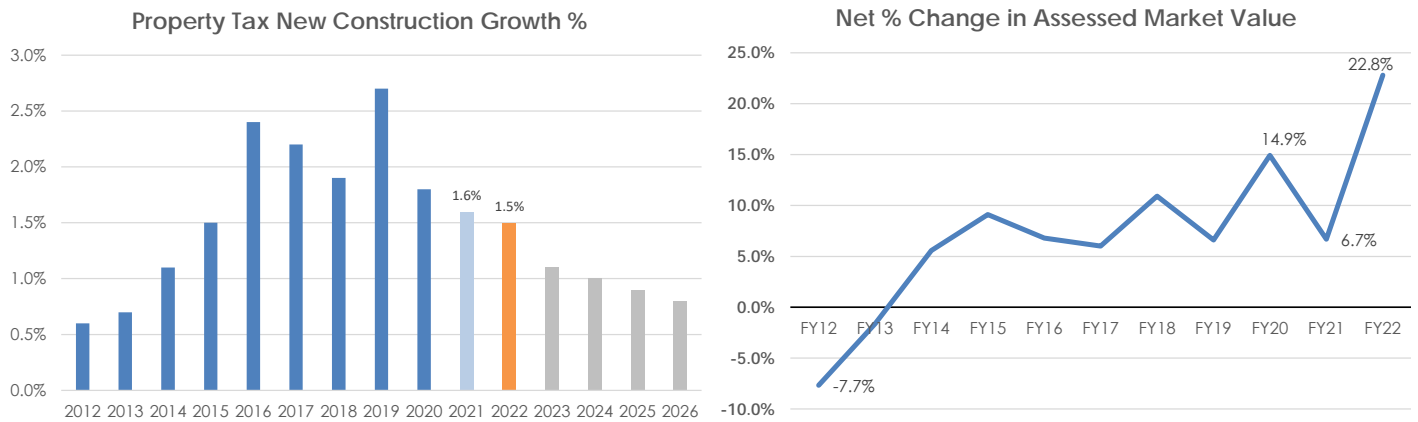
For FY 2022, the value of anticipated new construction and annexation is approximately \$601 million, or \$541 million after the new 10% statutory reduction. The new legislation also requires that, going forward, the City and other taxing districts calculate a preliminary levy rate (in advance of the actual rate being set by the State Tax Commission in the fall), in order to determine the property tax from new construction and annexation. If the levy rate is declining, as it has been in recent years, the revised formula reduces the amount of property tax collected for newly constructed and annexed properties. Over time, the 10% statutory reduction will present challenges in maintaining service levels, as service additions associated with growth will not be fully supported from property tax receipts.

Property Valuation

- Tax year 2021 (FY 2022) total market value for Boise is expected to increase 22.8% compared to last year. Total assessed taxable value is projected to increase at a lower rate, 21.5%. The difference is primarily due to the homeowners exemption increasing by 25% (from \$100,000 to \$125,000 due to House Bill 389) and commercial property assessed values increasing at a slower rate than assessed values for residential properties.

Idaho Code Notes

- New Construction Roll – Idaho Code section 63-301A was amended in 2007 to exclude new construction in revenue allocation areas (RAAs) from property tax new construction rolls (NCRs). RAAs are also known as urban renewal districts. Boise has four such districts covering 855 acres of the downtown area: River Myrtle-Old Boise District (sunset year FY 2025), Westside District (sunset



year FY 2026), 30th Street District (sunset year FY 2033), and Shoreline District (sunset year FY 2039). Another district, Gateway East on the south side of the city, contains another 2,643 acres and sunsets in FY 2039. The new construction value added during the existence of an RAA is added to the NCR when the RAA is sunset (dissolved). The impact for the City is a delay in the realization of base revenue for new construction in RAA areas. Upon RAA dissolution, there is a one-time increase in the NCR, which will now be valued at 90% for RAAs formed in 2006 or before, or 80% for RAAs formed after 2006.

- **Homeowners exemption** – In the 2006 Legislative session, the homeowners exemption was expanded to include the “homestead,” which is defined as the home and up to one acre of land. The exemption limit was increased to \$75,000 and indexed to an Idaho housing price index. In 2016 the exemption was adjusted by state legislation to be 50% of the assessed value of the home, or \$100,000, whichever is lower. This adjustment resulted in a cap on the homeowners exemption by removing the annual indexing that previously adjusted for home price increases. For FY 2022 (tax year 2021), the exemption limit was raised from \$100,000 to \$125,000 by House Bill 389. Changes in the exemption amount do not affect the City’s budget authority, but they do change the distribution of taxes among property owners. A capped exemption increases the burden on homeowner-occupied residential property. Appreciation on homes assessed at \$250,000 or more will not have a corresponding increase in the exemption as an offset. The City supports restoring an indexed exemption so as to maintain more balance in the distribution of property tax burden between residential and commercial property owners. In recent years, the rapid appreciation in Boise home values has shifted tax burden away from commercial properties (which have increased in value at a slower rate) and onto homeowners. If the homeowners exemption was still indexed, it would have risen to \$135,850 in tax year 2020 and \$149,525 in 2021, reducing the property tax paid by homeowners. The residential tax burden was at 65% for FY 2020 and 68% for FY 2021, and is expected to continue increasing given rapid home price increases and an increased, but still capped, homeowners exemption.

SALES TAX

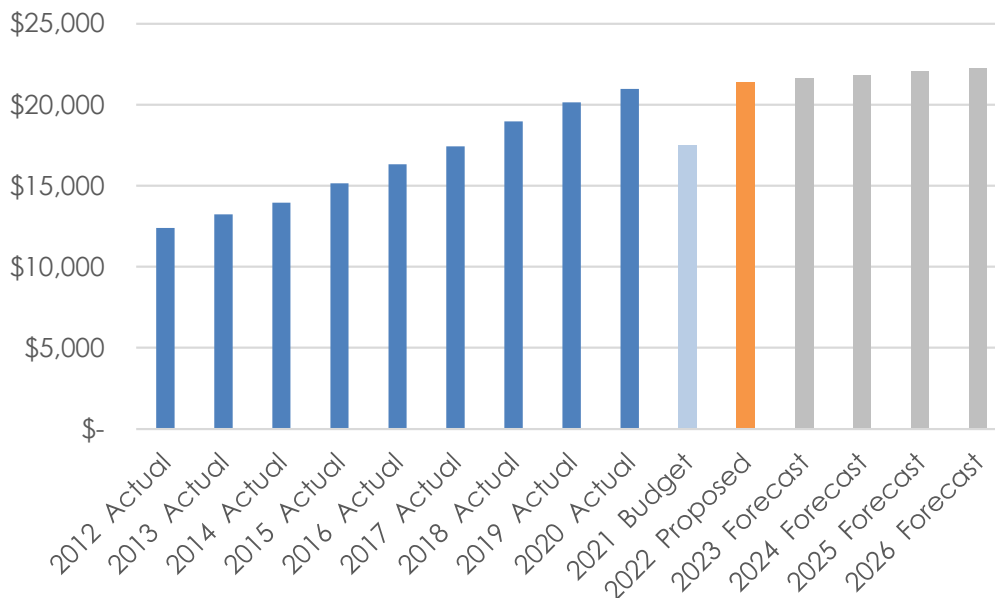
(\$ in Thousands)

	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 20,148	\$ 20,965	\$ 17,500	\$ 21,387	\$ 21,601	\$ 21,817	\$ 22,035	\$ 22,255
% Change		4.1%	-16.5%	22.2%	1.0%	1.0%	1.0%	1.0%

Sales tax is collected statewide, pooled together, and then allocated (in part) to cities and counties through a distribution formula. Thus the state’s overall economic condition is the main factor in projecting sales tax revenue. In recent years. This revenue source has grown rapidly with a vibrant Idaho economy, even during the pandemic. The distribution formula is based upon each city’s proportionate share of population and assessed property value.

Starting on July 1, 2020, a second formula was introduced to compare a city's prior year sales tax revenue on a per capita basis against a statewide per capita average. Cities with a per capita figure above the average are limited to 1.0% growth for the next state fiscal year, and cities below the average receive full growth. (Any increases for any city or county are dependent on state collections growing.) The legislature made this change to equalize sales tax distribution on a per capita basis. The per capita average sales tax distribution amounts will be recalculated annually. The change will shift more sales tax revenue growth to cities and counties falling below the statewide average, which over time should narrow the spread between cities with higher and lower per capita amounts.

The amount a city or county collected during the State's FY 2020 became its base level for determining go-forward full growth or growth limited to 1.0%. Boise's base-level amount was above the statewide average, which limits its growth to 1.0% through June 2021. For some future year Boise may fall below the average and receive full growth. For FY 2022, 1.0% growth is again assumed. The forecast years through FY 2026 likewise assume 1.0% growth, as whether and when Boise may be eligible for full growth in future years is not known.



Another sales tax factor is recent legislation, effective July 1, 2019, that diverts sales tax collected from new online sales tax payers into a Tax Relief Fund at the state level for five years. Absent this new legislation, this revenue would have been included in the sales tax distribution formula, increasing sales tax revenue allocated to cities and counties. For the State's FY 2020, \$83.6 million went into the fund, and for ten months of the State's FY 2021, \$117.4 million. At this collection rate, over a five-year timeframe, \$500 million or more of online sales tax revenue will get diverted into the Tax Relief Fund.

Projections and Assumptions

- The FY 2021 budget was set low to allow for a potential reduction in sales tax revenues, similar to the Great Recession, given the economic shock caused by the onset of the COVID-19 pandemic. Instead of declining or flat collections, sales tax revenues have grown significantly during the pandemic.
- Sales tax collections are currently growing at very high rates (over 10%). Collections are expected to continue growing at high annual growth rates (above 5.0%) for the near term, and possibly through the forecast years ending with FY 2026. Boise's sales tax revenue may not

benefit from this high growth, however, given the recent legislation that currently limits Boise to 1.0% sales tax growth. For FY 2022, the assumption is that Boise will again be limited to 1.0% growth. In some future year, Boise's per-capita sales tax average may fall below the state per-capita average and make Boise eligible to receive full growth (e.g., 5-10%). Given the likelihood of this is uncertain, and timing is unknown, the forecast years assume 1.0% growth.

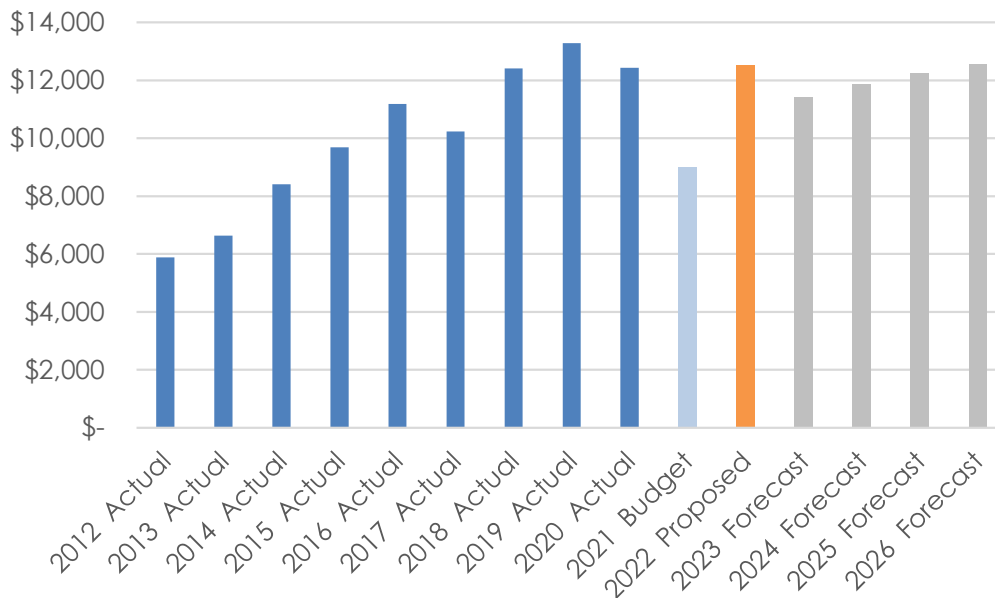
DEVELOPMENT FEES

(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 13,289	\$ 12,436	\$ 9,012	\$ 12,511	\$ 11,413	\$ 11,847	\$ 12,246	\$ 12,555
% Change		-6.4%	-27.5%	38.8%	-8.8%	3.8%	3.4%	2.5%

Development fees are generated from building development and are intended to cover costs associated with city planning activities, plan review, building permit issuance, and inspections.

The local construction market has been operating at or near capacity for several years. Significant in-migration and a housing shortage have increased the demand for residential construction. Numerous large multifamily projects have been built, with more in the planning stages. Permits for remodeling and addition projects are also high. Numerous large and small commercial projects have been built as well.

In FY 2020 the pandemic slowed construction temporarily, but activity has since grown back to pre-pandemic levels. The need for housing is as high as ever, so new residential construction is typically occupied immediately. It appears significant interest remains to invest in commercial development in Boise and the Treasure Valley as they continue to grow.



Continued strong development growth is expected to continue in the near term. Some residential construction has shifted outside of Boise, where open tracts of flat, undeveloped land costs less and is more available. In comparison, Boise has been more limited to infill development. Materials shortages/supply chain challenges, labor shortages, and associated cost increases have increased construction costs, but it is difficult to tell if this has resulted in meaningful reductions to development projects. This will continue to be monitored, but should these trends continue it could lead to slowed growth.

FY 2020 development fee revenue ended the year above budget. Revenues for FY 2021 improved during the first half of the year and, with pandemic risks abating, a normal increase in activity during the summer building season is expected. Since the FY 2021 budget was set conservatively as the pandemic was shutting down the economy in the spring of 2020, revenues are now expected to exceed budget in FY 2021. With construction activity mostly back to normal in the spring of 2021, and the local economy doing well, the FY 2022 budget was set higher at \$12.5 million, an increase of \$3.5 million over the FY 2021 budget.

Projections and Assumptions

- Fee increases of approximately 5.0% are proposed for current planning fees for FY 2022, given these fees were last increased in 2015 while costs have continued to increase.
- Large commercial projects drive revenue the most, given their complexity and high valuation.
- The forecast years reflect conservative assumptions: a revenue decline of 8.8% in FY 2023 following the economic rebound, then moderate growth in the 3-4% range for fiscal years 2024 through 2026. If rapid growth in Boise continues, these forecasts may need to be adjusted upward.

FRANCHISE FEES

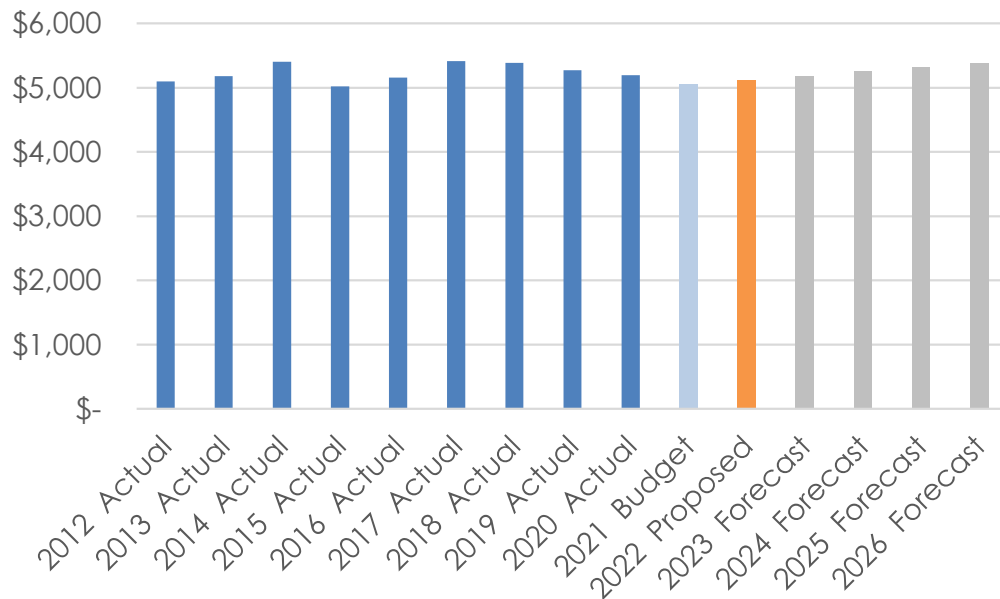
(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Cable TV	\$ 828	\$ 758	\$ 696	\$ 682	\$ 668	\$ 655	\$ 642	\$ 629
Natural Gas	1,472	1,492	1,403	1,403	1,403	1,403	1,403	1,403
Trash & Recycling	1,748	1,748	1,770	1,823	1,878	1,934	1,992	2,050
Water	1,225	1,199	1,189	1,213	1,237	1,262	1,287	1,305
Total	\$ 5,272	\$ 5,197	\$ 5,057	\$ 5,121	\$ 5,186	\$ 5,254	\$ 5,324	\$ 5,387
% Change		-1.4%	-2.7%	1.2%	1.3%	1.3%	1.3%	1.2%

Franchise fees are collected from businesses via a contract agreement, which allows them to provide services that the City has the statutory right to provide. The City charges a franchise fee to businesses providing water, trash and recycling, cable TV, natural gas, and electricity services. (Electric franchise fees are accounted for in the Capital Fund and discussed later in the Capital Fund Revenues portion of the Capital Overview section.)

Historically, collections for the four franchise fees have performed differently; however, collectively, they have been relatively stable. Cable TV has seen significant declines and is expected to trend down further over time as competition from streaming alternatives continues to grow. Natural gas has generally trended down over time, as increased domestic gas production has weighed on prices (and thus franchise revenues). Trash and recycling service has historically experienced strong growth, although that has abated in recent years. Water has slowly grown over time, but usage fluctuates year-to-year with weather.

Projections and Assumptions

- In FY 2021, total franchise fee revenue was budgeted to decrease 8.0% from the FY 2020 Adopted Budget. This projection was based on historic over-estimation of revenues and the anticipated impact of the pandemic. Based on actual full-year FY 2020 data, the actual to budget decline in FY 2021 is 2.7%. Based on year-to-date collections in FY 2021, revenues appear to be in line with FY 2020 levels.
- The Proposed Budget amount for FY 2022 is \$5.1 million, or 1.2% above the FY 2021 Adopted Budget and in-line with FY 2020 revenue.



- Cable TV
 - ◊ Revenue has been steadily declining due to the rate of consumer “cord cutting,” and, anecdotally, consumer budget constraints. Consequently, estimated collections assume this trend continues (2% per year).
- Natural Gas
 - ◊ This category is difficult to predict as it is reliant on a number of interdependent variables: weather, rate (price) changes, new residential and commercial development, and general economic activity.
 - ◊ Following the collapse of natural gas prices in the spring and summer of 2020, prices have stabilized near pre-pandemic levels.
 - ◊ As future demand and, to a lesser extent, pricing remain unknown, this revenue is projected to remain flat in FY 2022 and beyond.
- Trash and Recycling service franchise revenue has been remarkably steady, as prices do not typically decline and there are no ready alternatives. Despite the pandemic-induced recession, staff expects FY 2021 collections to match FY 2019 and FY 2020 levels. As a result, growth is budgeted at 3.0% for FY 2022 and the out-years of the forecast.
- Water franchise revenue is also difficult to predict given weather materially affects demand. However, as the City continues to grow, internal projections indicate a small amount of growth in this revenue is appropriate, so 2% growth is projected in FY 2022 and the out-years.

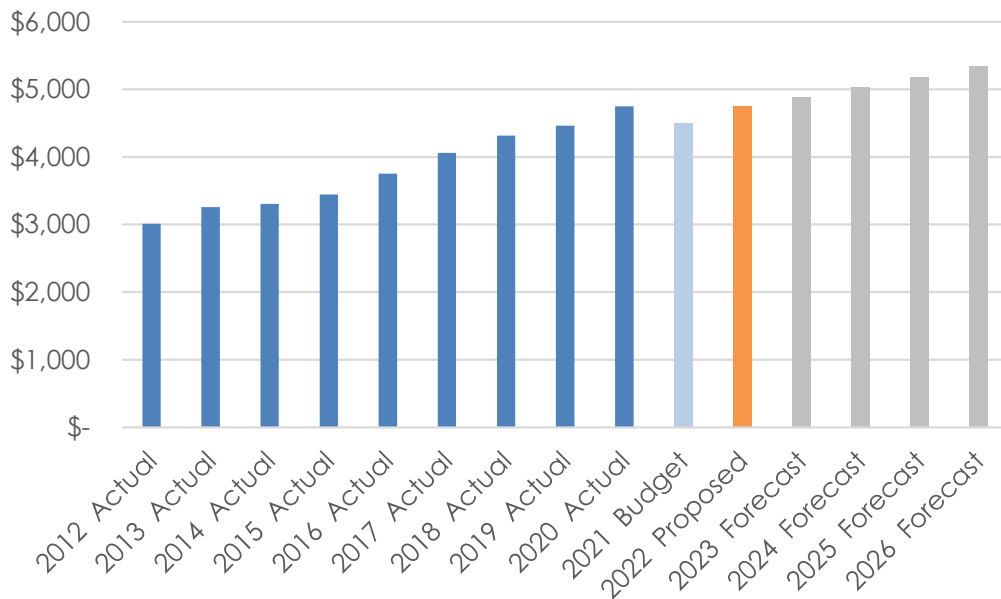
LIQUOR TAX

(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 4,463	\$ 4,747	\$ 4,500	\$ 4,747	\$ 4,889	\$ 5,036	\$ 5,187	\$ 5,343
% Change		6.4%	-5.2%	5.5%	3.0%	3.0%	3.0%	3.0%

The City receives a portion of the surcharge on liquor sales within Boise. The Idaho State Liquor Division operates liquor stores in Idaho and distributes funds quarterly in equal installments. Additional revenue payments may be distributed as the State reviews actual liquor sales near its fiscal year-end in June.

The FY 2022 Proposed Budget reflects a 5.5% increase over the amount budgeted for FY 2021. COVID-19 has caused a significant short-term decline in liquor sales to bars and restaurants, which in

Boise is approximately 25% of sales, but much higher sales at retail liquor stores have more than made up for that loss. Accordingly, revenue is expected to trend higher, which is likely to carry over into FY 2022 given the delayed timing of revenue payments.



Projections and Assumptions

- With bars and restaurants reopening, it is possible revenue growth will slow or even go negative if retail sales decline as people go back to purchasing more liquor in bars and restaurants. Other factors supporting continued growth, however, are economic recovery and in-migration.
- State legislation (House Bill 643 amending Section 1-2218 of Idaho Code) to fund magistrate courts is shifting a total of 4.0% of liquor tax allocation away from cities over a five-year period (with decreasing city percentages each year) that ends with the State's FY 2023. Therefore, annual growth must first offset this reduction. A corresponding decrease for Boise's magistrate court costs has been built into the budget.
- Slower growth of 3.0% is forecast for FYs 2023-2026, given uncertainty as to how liquor sale trends may adjust from what occurred during the pandemic when bar and restaurant activity declined substantially. The offsetting effect of more liquor tax revenue being allocated to fund magistrate courts also makes forecasting difficult.
- Annual growth could increase in FY 2024 and beyond, given the tax shift from the recent legislation will be complete.

FINES and FORFEITURES

(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 2,933	\$ 2,222	\$ 2,523	\$ 2,427	\$ 2,829	\$ 2,932	\$ 2,970	\$ 3,010
% Change		-24.2%	13.6%	-3.8%	16.6%	3.6%	1.3%	1.3%

Fines and Forfeitures revenue is comprised of more than 90% parking/towing and traffic fines. It also includes fine revenue for false alarms and animal control.

Projections and Assumptions

- The FY 2022 Proposed Budget for total Fines and Forfeitures reflects a 3.8% decrease from the FY 2021 Adopted Budget figure. The decrease primarily reflects lower revenue from parking/towing fines. It should be noted, however, that the budgeted estimate is higher than the FY 2021 revised

budget estimate. As the economic recovery from the pandemic continues, this category will be actively monitored. Should activity levels increase, recommendations will be brought forward for City Council consideration during FY 2022.

- Forecast year estimates within this category all assume year-over-year growth. FY 2023 assumes 16.6% growth from the FY 2022 budgeted figure, reflecting a return to pre-pandemic level of parking. FY 2024 through FY 2026 includes annual growth figures ranging between 1.3% and 3.6%.

DEPARTMENTAL REVENUE

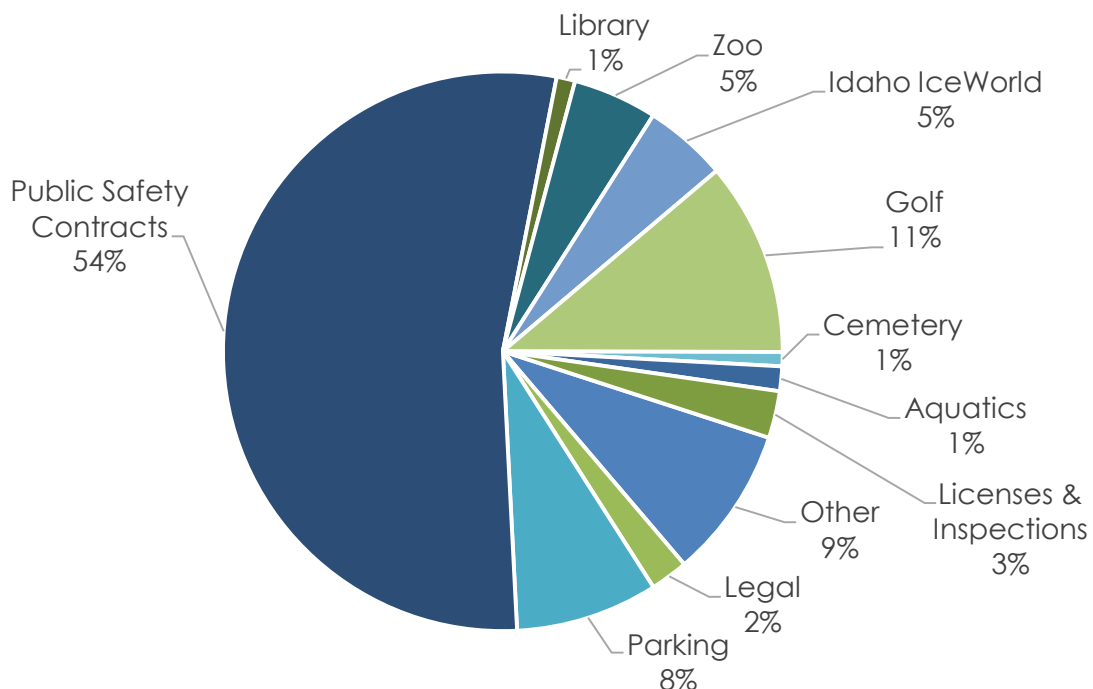
(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 28,385	\$ 24,990	\$ 27,710	\$ 29,393	\$ 30,400	\$ 30,911	\$ 31,417	\$ 31,936
% Change		-12.0%	10.9%	6.1%	3.4%	1.7%	1.6%	1.7%

The City charges user fees, or enters into contracts, for services in which a direct benefit can be readily identified and billed. The most significant revenue items within the Departmental Revenue category are public safety contract revenue, legal services contract revenue, Parks and Recreation (BPR) user fees, licenses and permits (excluding building permits, which are accounted for in Development Fees), parking revenue (excluding fines, which are accounted for in Fines and Forfeitures), and rental revenue. BPR fees include Idaho IceWorld, golf, zoo, cemetery, and other programs such as play camps, aquatics, and softball.

Projections and Assumptions

- The FY 2022 Proposed Budget is 6.1% above the FY 2021 Adopted Budget figure. The increase is primarily attributable to higher BPR program participation and reimbursements for public safety contracts (e.g., Boise State University, School Resource Officers, and Airport). BPR fee revenue is projected to increase from FY 2021 due to expanded participation levels, program offerings and reduced facility closures/social distancing measures. Revenues at facilities such as the golf

FY 2022 Departmental Revenue: \$29.4 Million



courses and the zoo are projected to return back to historical levels, as is program participation in other areas, such classes and camps.

- A strategy to increase cost recovery levels at Idaho IceWorld has been assumed in the budget. Other BPR program areas include more modest fee changes in order to keep pace with increasing costs. A listing of all proposed fee changes is included elsewhere in this document.
- Legal services contracts include prosecutorial services for Meridian.
- In order to ensure BPR programming is available for all youths, regardless of ability to pay, scholarship funds are available. This funding was increased in FY 2020 and is expected to cover the current need. If participation levels warrant, a recommendation to utilize contingency funding will be brought forward for City Council consideration to increase scholarship funding.
- Public safety contracts include fire services for the North Ada County Fire & Rescue (NACFR), Whitney Fire Protection, and Sunset Fire districts, as well as the Boise Airport. Police contracts include the Boise Airport, Boise State University, and Boise School District. Increased levels of reimbursement are included for several of these contracts in FY 2022 to better reflect the cost of providing these services.
- The estimate for parking revenue represents improvement from FY 2020 actual and FY 2021 revised budget levels, but not quite a return to pre-pandemic levels due to continued uncertainty (specifically around large events and monthly permits, which may continue to lag). This category will be monitored as the year progresses and, if warranted, adjustments may be brought forward for City Council consideration.
- For the forecast years, aggregate annual increases range from 1.6% to 3.4%, as participation in BPR programs return to historical levels and parking revenue stabilizes.

INTERNAL CHARGES

(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 7,492	\$ 8,091	\$ 8,457	\$ 10,490	\$ 10,795	\$ 11,066	\$ 11,342	\$ 11,626
% Change		8.0%	4.5%	24.0%	2.9%	2.5%	2.5%	2.5%

Internal charge revenues are from services provided to operating departments by internal service departments which support them. For example, departments reimburse the General Fund for recruitment services provided by Human Resources and accounting services provided by Finance and Administration. These reimbursements are made via a cost allocation plan (CAP) that determines the appropriate level of payment based on expected service usage.

More than 90% of internal charges are from CAP plan charges from General Fund departments to the enterprise funds (e.g., Human Resources to the Airport Fund).

The CAP enables the City to determine the full cost of providing a program or service, by identifying and allocating internal indirect costs. In FY 2020 the CAP allocation method was changed from being based on service receivers' activities, such as percent of budget expended, to allocating out service departments' actual costs. This addressed a gap between the cost of services provided and what was being charged for those services.

Projections and Assumptions

- The FY 2022 budget is higher than FY 2021, due mainly to more internal service costs being allocated to the enterprise funds. The FY 2022 Proposed Budget recommends some growth in the internal service departments (e.g., staffing additions), which does increase the pool of internal costs subject to allocation. Much of internal department growth is driven by increased service needs from the enterprise funds, which in turn have seen significant growth in recent years due

to community growth.

- Increases for the forecast years are 2.9% for FY 2023, then 2.5% per year. These reflect estimated cost of service increases, assuming no material change in the level of service provided. Unexpected changes in costs or service levels would have an effect on these figures.

OTHER REVENUE

(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Revenue	\$ 5,655	\$ 35,448	\$ 1,836	\$ 3,359	\$ 3,080	\$ 3,277	\$ 3,459	\$ 3,580
% Change		526.8%	-94.8%	83.0%	-8.3%	6.4%	5.5%	3.5%

Other revenue includes a number of items, the three largest being miscellaneous revenue, interest income, and operating grants (including \$27.9 million for GPSGI in FY 2020). Donations are also included within this category. Miscellaneous revenue includes restitution, seizures, and rebate income. Often these revenue items are unexpected.

The City earns interest income on invested cash balances. Additionally, the City receives revenue when penalties and interest are paid on delinquent property taxes.

The City's investment portfolio is monitored closely regarding security type, maturity, duration, and source to maintain a balanced, low-risk portfolio. Projections are based on estimated average cash balances in each fund and expected short-term interest rates. Higher interest rates increase interest income over time, but in the short-term there may be market value losses for existing fixed-income investments as interest rates move up. Alternatively, lower interest rates reduce interest income over time but as rates fall there may be market gains on existing investments.

Projections and Assumptions

- The FY 2022 Proposed Budget amount is \$1.5 million (83%) higher than FY 2021, mainly due to FY 2021 including an allowance for a possibly higher than normal level of unpaid property taxes due to the recession. The property tax was levied, but a revenue reduction was factored into Other Revenue in case taxes were paid late due to a deep or extended recession. In fact, property tax payments have been made at a very similar rate as prior years.
- Interest income in FY 2022 is projected to remain low due to historically low interest rates on investments. The unprecedented monetary and fiscal response to the pandemic resulted in short-term interest rates on investments (i.e., bonds with maturities of less than three years) declining to near zero in the latter half of CY 2020. Recent inflationary pressures have increased interest rates marginally (back to June 2020 levels), but there is much uncertainty about the persistence of this inflation and, therefore, the prospects for higher interest rates (which remain at historically low levels).
- No significant increase in interest rate income is planned for FY 2022 or the forecast years, as existing holdings that mature must be replaced with lower-yielding securities. Higher interest rates may occur as the economy and employment improve, but it is difficult to forecast interest rates and future investment balances. While the Federal Reserve has indicated it anticipates holding interest rates at their current low level for the next several years, an economy rebounding faster and stronger than expected may lead to higher interest rates sooner than anticipated.
- Other Revenue for FY 2020 was very high at \$35.4 million. The main factor was reimbursement revenue for the GPSGI program was booked in FY 2020 in order to match the revenue with the public safety cost being reimbursed.

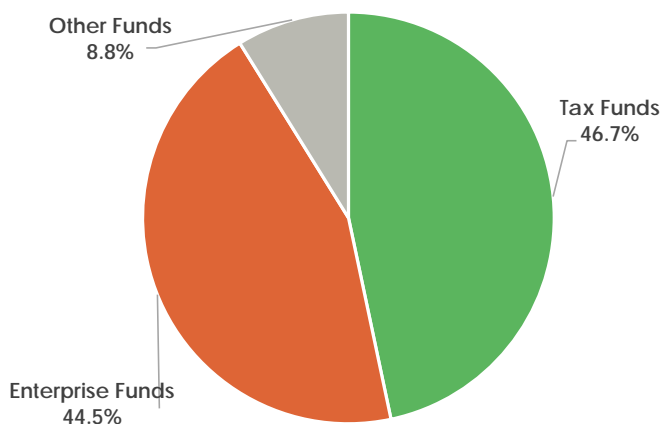
All Funds Budget Summary

FY 2022 Budget Summary of Revenues and Expenditures - Funds by Category

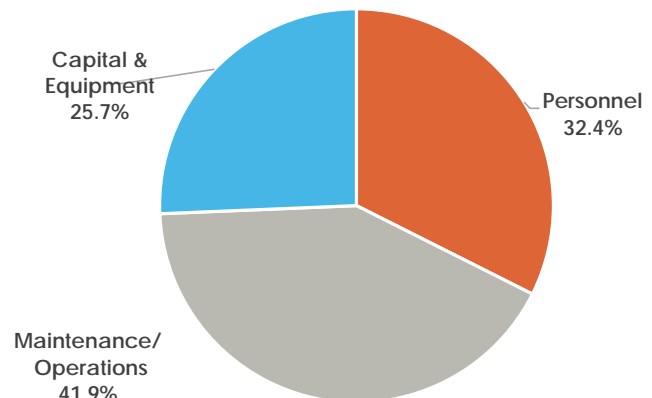
Fund	Total Revenues	Personnel	Maintenance/ Operations	Capital/ Equipment	FY 2022 Proposed Total Expenditures	Retained Earnings/Fund Balance (Decrease)
Revenues						
Tax Funds						
General Fund	276,244,703	177,352,732	97,387,784	1,504,187	276,244,703	-
Capital Funds	28,943,090	256,675	14,384,396	18,247,875	32,888,946	(3,945,856)
Total Tax Funds	305,187,793	177,609,407	111,772,180	19,752,062	309,133,649	(3,945,856)
Enterprise Funds						
Airport	36,009,409	11,184,782	34,954,473	108,058,500	154,197,755	(118,188,346)
Geothermal	594,620	135,008	783,275	-	918,283	(323,663)
Municipal Irrigation	48,909	-	44,045	-	44,045	4,864
Solid Waste	39,959,503	784,201	38,626,285	-	39,410,486	549,017
Water Renewal	73,859,488	21,291,826	36,392,860	41,924,000	99,608,686	(25,749,198)
Total Enterprise Funds	150,471,929	33,395,817	110,800,938	149,982,500	294,179,255	(143,707,326)
Other Funds*						
Debt Service	18,350,315	-	18,294,654	-	18,294,654	55,661
Economic Development	40,000	-	22,000	-	22,000	18,000
Fleet Services	3,661,212	1,449,520	2,141,042	-	3,590,562	70,650
Health Insurance	21,322,000	-	21,322,000	-	21,322,000	-
Heritage	1,115,000	-	1,167,388	35,612	1,203,000	(88,000)
Housing	6,482,230	1,098,722	6,981,641	-	8,080,363	(1,598,133)
Humane Society Trust	200	-	200	-	200	-
LM Cunningham	24,200	-	156,000	-	156,000	(131,800)
Risk Management	5,652,514	986,552	4,870,388	-	5,856,940	(204,426)
Total Other Funds	56,647,671	3,534,794	54,955,313	35,612	58,525,719	(1,878,048)
Total All Funds	512,307,393	214,540,018	277,528,431	169,770,174	661,838,623	(149,531,230)

*Excludes the Budgeted Appropriation Contingency, which is outlined elsewhere in this document. If including the potential revenues and expenses that could use the Budgeted Appropriation Contingency, FY 2022 figures would be \$787,307,393 (revenue) and \$936,838,623 (expense).

Citywide Expenditures by Fund
Category



Citywide Expenditures by Category



Four Year Summary of Revenues and Expenditures - Funds by Type

Fund	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Budget
Revenues				
Tax Funds				
General Fund	240,613,101	273,716,712	238,682,924	276,244,703
Capital Funds	64,992,710	36,056,784	19,053,826	28,943,090
Total Tax Funds	305,605,812	309,773,495	257,736,750	305,187,793
Enterprise Funds				
Airport	48,278,852	48,696,410	36,831,798	36,009,409
Geothermal	1,484,182	1,013,101	513,943	594,620
Municipal Irrigation	49,191	57,715	47,727	48,909
Solid Waste	37,428,397	37,559,954	36,656,638	39,959,503
Water Renewal	66,769,612	71,002,505	67,282,209	73,859,488
Total Enterprise Funds	154,010,234	158,329,685	141,332,315	150,471,929
Other Funds*				
Debt Service	4,451,898	4,221,850	4,475,298	18,350,315
Economic Development	50,564	46,951	40,000	40,000
Fleet Services	3,375,248	3,525,321	3,721,212	3,661,212
Health Insurance	18,921,332	19,953,313	19,392,480	21,322,000
Heritage	533,985	1,857,054	1,065,000	1,115,000
Housing	4,702,263	3,508,780	5,719,404	6,482,230
Humane Society Trust	443	403	200	200
LM Cunningham	32,093	24,685	24,200	24,200
Risk Management	5,560,391	7,120,987	5,516,188	5,652,514
Total Other Funds	37,628,216	40,259,344	39,953,982	56,647,671
Revenues All Funds	497,244,262	508,362,525	439,023,047	512,307,393
Fund	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Budget
Expenditures				
Tax Funds				
General Fund	242,949,990	234,479,697	238,682,924	276,244,703
Capital Funds	37,857,050	24,531,474	29,778,976	32,888,946
Total Tax Funds	280,807,040	259,011,171	268,461,900	309,133,649
Enterprise Funds				
Airport	35,101,398	37,917,568	115,377,665	154,197,755
Geothermal	1,081,448	814,167	818,700	918,283
Municipal Irrigation	30,285	30,560	40,908	44,045
Solid Waste	36,427,167	37,151,804	37,513,762	39,410,486
Water Renewal	51,485,066	53,717,259	90,097,403	99,608,686
Total Enterprise Funds	124,125,364	129,631,358	243,848,438	294,179,255
Other Funds*				
Debt Service	13,284,336	4,074,733	4,402,632	18,294,654
Economic Development	155,241	123,496	22,000	22,000
Fleet Services	3,203,554	3,534,729	3,654,519	3,590,562
Health Insurance	17,849,780	20,439,611	20,587,320	21,322,000
Heritage	821,403	514,165	1,135,000	1,203,000
Housing	5,627,536	4,167,630	7,708,558	8,080,363
Humane Society Trust	-	-	200	200
LM Cunningham	48,867	37,396	156,000	156,000
Risk Management	5,610,235	5,225,329	5,516,188	5,856,940
Total Other Funds	46,600,952	38,117,089	43,182,417	58,525,719
Expenditures All Funds	451,533,356	426,759,618	555,492,755	661,838,623
Fund Balance	45,710,905	81,602,907	(116,469,708)	(149,531,230)

*Presentation excludes the Budgeted Appropriation Contingency (outlined elsewhere).

General Fund Budget Summary

General Fund Four Year Summary of Revenues and Expenditures

Revenue by Category	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Budget	Change from FY 2021	
					\$	%
Carryforward/Fund Balance	-	-	-	17,363,565	17,363,565	N/A
Property Tax	152,974,914	159,620,462	162,087,703	169,445,668	7,357,965	4.5%
Sales Tax	20,148,470	20,965,264	17,500,000	21,386,750	3,886,750	22.2%
Development Fees	13,288,537	12,435,810	9,011,653	12,510,961	3,499,308	38.8%
Franchise Fees	5,272,423	5,196,960	5,057,490	5,120,552	63,062	1.2%
Liquor Tax	4,463,414	4,747,065	4,500,000	4,747,065	247,065	5.5%
Departmental Revenue	28,385,118	24,990,278	27,710,496	29,393,083	1,682,587	6.1%
Fines and Forfeitures	2,932,828	2,221,667	2,523,002	2,427,451	(95,551)	-3.8%
Internal Charges	7,492,295	8,091,312	8,456,628	10,490,151	2,033,523	24.0%
Other Revenue	5,655,102	35,447,894	1,835,952	3,359,457	1,523,505	83.0%
Total Revenue	240,613,101	273,716,712	238,682,924	276,244,703	37,561,779	15.7%

Expenditures by Category

Personnel	152,996,009	157,806,719	166,570,631	177,352,732	10,782,101	6.5%
Maintenance & Operations	88,779,610	75,411,061	70,641,730	97,387,784	26,746,054	37.9%
Capital/Equipment	1,174,371	1,261,917	1,470,563	1,504,187	33,624	2.3%
Total Expenditures	242,949,990	234,479,697	238,682,924	276,244,703	37,561,779	15.7%

Fund Balance

(2,336,889)	39,237,015	-	-	-	-
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Expenditures by Department

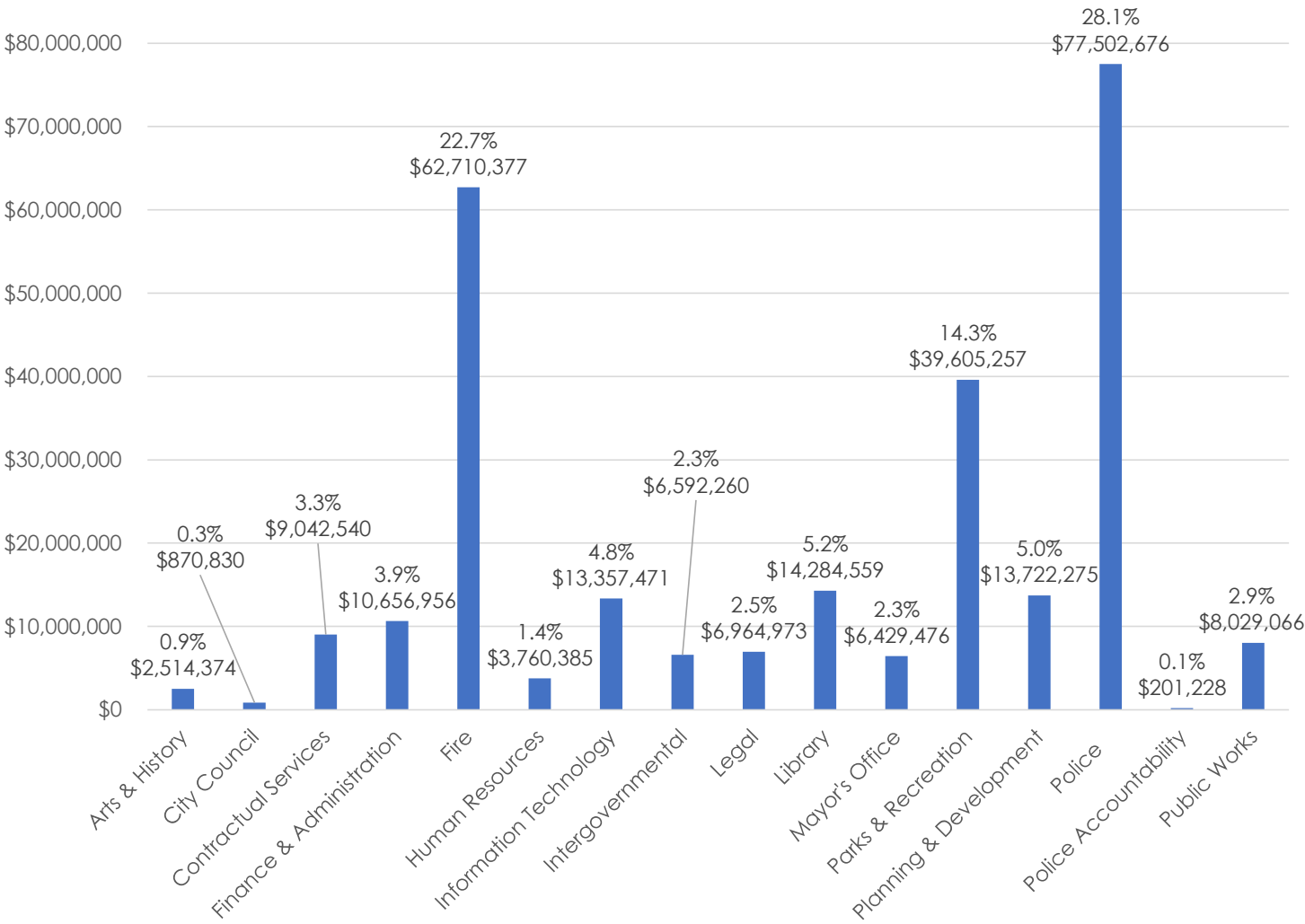
Arts & History	2,156,650	2,153,786	2,242,477	2,514,374	271,897	12.1%
City Council	468,317	466,185	485,978	494,339	8,361	1.7%
City Council - Internal Audit	352,644	372,069	368,923	376,491	7,568	2.1%
Contractual Services	9,732,656	10,159,822	10,874,697	9,042,540	(1,832,157)	-16.8%
Finance and Administration	9,720,135	9,918,070	10,049,226	10,656,956	607,730	6.0%
Fire	56,890,427	58,420,519	59,523,387	62,710,377	3,186,990	5.4%
Human Resources	2,550,128	2,565,842	3,291,332	3,760,385	469,053	14.3%
Information Technology	9,814,949	11,229,841	11,989,151	13,357,471	1,368,320	11.4%
Intergovernmental	9,076,621	(5,672,414)	(13,256,295)	6,592,260	19,848,555	N/A
Legal	5,772,724	5,915,133	6,486,385	6,964,973	478,588	7.4%
Library	12,766,259	13,814,923	12,954,498	14,284,559	1,330,061	10.3%
Mayor's Office	2,759,871	2,937,006	3,842,290	4,002,943	160,653	4.2%
Mayor - Comm. Engagement	1,556,790	1,463,587	2,149,879	2,426,533	276,654	12.9%
Mayor - Police Oversight	150,966	166,853	150,939	-	(150,939)	-100.0%
Parks and Recreation	35,789,605	33,347,225	35,854,525	39,605,257	3,750,732	10.5%
Planning and Development	11,451,191	13,479,547	12,477,405	13,722,275	1,244,870	10.0%
Police	65,196,338	67,052,181	71,179,598	77,502,676	6,323,078	8.9%
Police Accountability	-	-	-	201,228	201,228	N/A
Public Works	6,743,719	6,689,522	8,018,529	8,029,066	10,537	0.1%
Total Expenditures	242,949,990	234,479,697	238,682,924	276,244,703	37,561,779	15.7%

FY 2022 General Fund Summary of Revenues and Expenditures

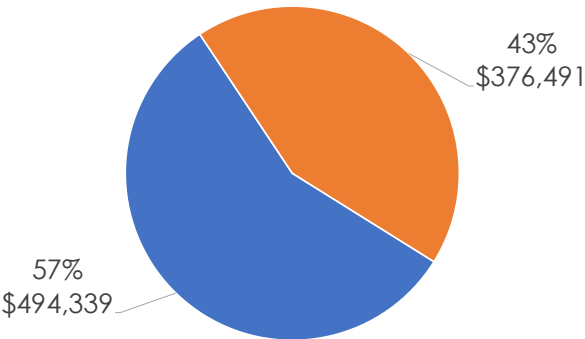
Department	Revenue /Reimb.	Personnel	M&O	Capital/ Equipment	Total Expenditures	Difference (Rev.-Exp.)
Arts & History	36,400	1,284,052	1,230,322	-	2,514,374	(2,477,974)
City Council	247,773	436,438	57,901	-	494,339	(246,566)
City Council - Internal Audit	-	369,815	6,676	-	376,491	(376,491)
Contractual Services*	-	-	9,042,540	-	9,042,540	(9,042,540)
Finance and Administration	7,422,313	7,907,073	2,749,883	-	10,656,956	(3,234,643)
Fire	11,148,785	48,330,194	14,380,183	-	62,710,377	(51,561,592)
Human Resources	869,615	2,746,099	1,014,286	-	3,760,385	(2,890,770)
Information Technology	4,115,099	8,446,561	4,910,910	-	13,357,471	(9,242,372)
Intergovernmental	220,242,417	2,631,809	3,960,451	-	6,592,260	213,650,157
Legal	810,183	5,965,695	999,278	-	6,964,973	(6,154,790)
Library	357,815	6,591,341	6,679,698	1,013,520	14,284,559	(13,926,744)
Mayor's Office	1,093,221	2,397,372	1,605,571	-	4,002,943	(2,909,722)
Mayor - Comm. Engagement	647,938	2,115,390	311,143	-	2,426,533	(1,778,595)
Parks and Recreation	8,998,027	17,746,976	21,858,281	-	39,605,257	(30,607,230)
Planning and Development	11,744,607	8,943,833	4,778,442	-	13,722,275	(1,977,668)
Police	7,697,785	58,116,148	18,895,861	490,667	77,502,676	(69,804,891)
Police Accountability	-	172,028	29,200	-	201,228	(201,228)
Public Works	812,725	3,151,908	4,877,158	-	8,029,066	(7,216,341)
Total	276,244,703	177,352,732	97,387,784	1,504,187	276,244,703	-

* Includes contributions to VRT, Allumbaugh House, Idaho Humane Society, and Magistrate Court.

General Fund Expenditure Summary

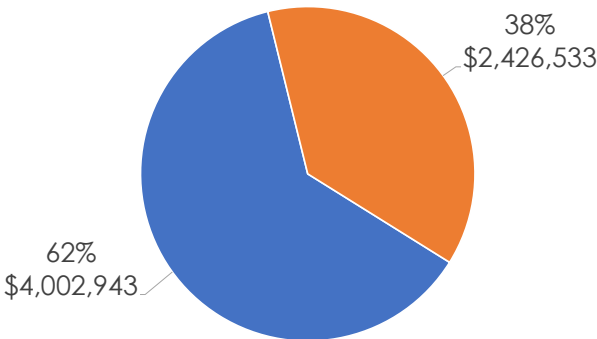


City Council



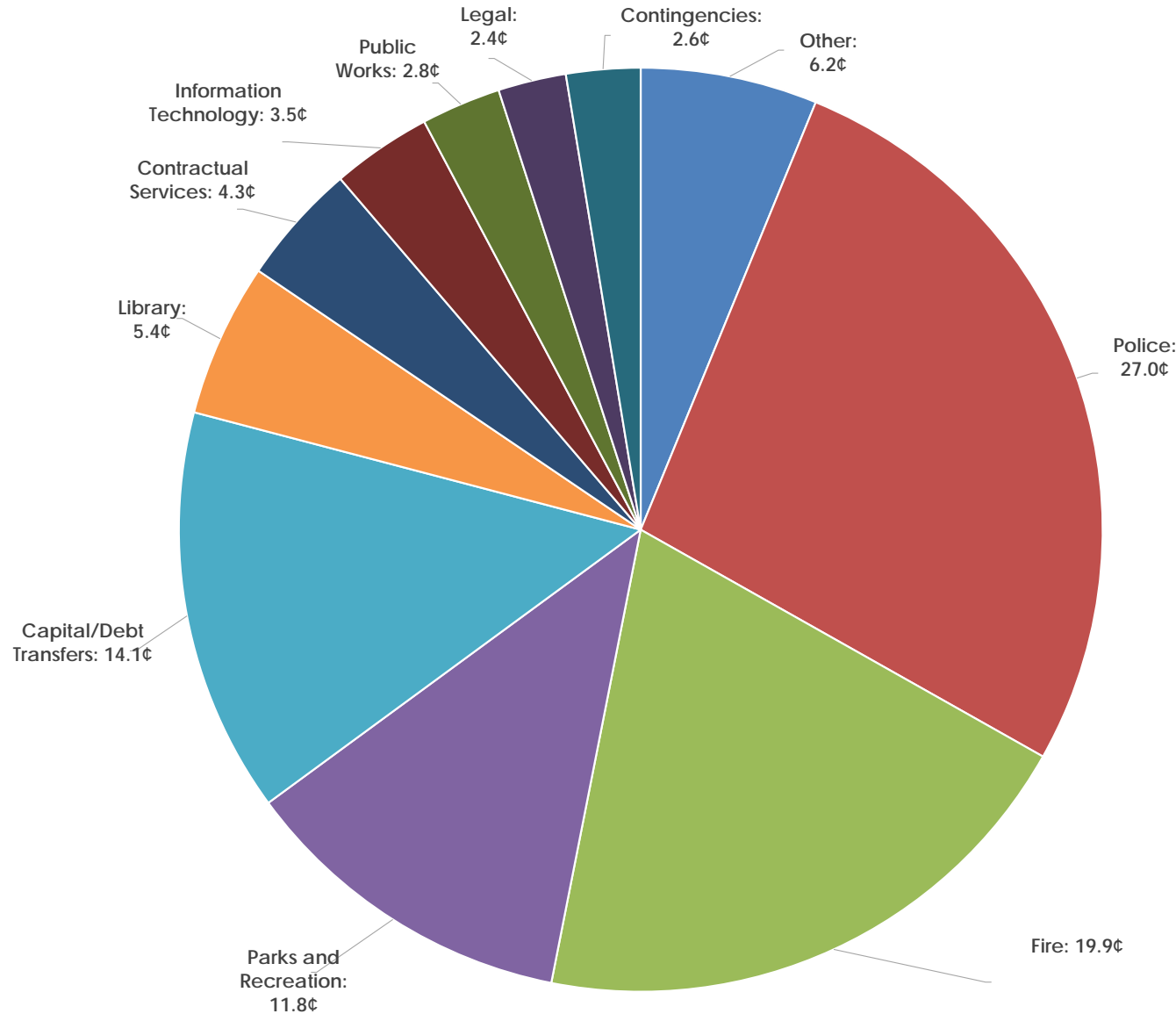
■ City Council ■ Internal Audit

Mayor's Office



■ Mayor's Office ■ Community Engagement

For Every Dollar of General Fund Citywide Revenue



Other Departments Less than 2.0%

Arts & History	1.0%	Finance and Administration	1.2%	Mayor - Comm. Engagement*	0.7%
City Council	0.1%	Human Resources	1.1%	Planning and Development	0.8%
City Council - Internal Audit**	0.1%	Mayor's Office	1.1%	Police Accountability	0.1%

Citywide revenue, accounted for in Intergovernmental, includes tax receipts (property tax, sales tax, and liquor tax), as well as other revenues that are not directly tied to the operations of any one department (e.g., franchise fees and interest earnings).

* Represents an office of the Mayor's Office.
** Represents an office within City Council.

General Fund Significant Revenue/Expenditure Changes

The following items highlight significant recommended FY 2022 budget changes, grouped by department. For changes affecting multiple departments, the item is reflected in the department whose budget will incur a majority of the costs. These proposed adjustments were developed in consultation with departmental staff, the executive management team, and City Council. The amounts provided reflect the changes in revenue and expenses for each specific recommendation, with negative expense amounts reflecting identified savings. For personnel-related expenses, the amounts shown in FY 2022 may reflect a partial year of the position cost, as new hires are expected to happen throughout the fiscal year. Vehicles for new Police Officer positions are budgeted in the Capital Fund; however, in order to reflect a more holistic view of each recommended budget change, these vehicle costs are included in this section as M&O/Other.

ARTS & HISTORY

Item: Public Art Coordinator

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 54,991	\$ 75,588	New FTEs:	Yes (1.0 FTE)
M&O / Other:	-	-		
Total Cost:	\$ 54,991	\$ 75,588		

A two-year term-hire Public Arts Assistant position is set to expire in September 2021. This request establishes the position as permanent and upgrades it to a Public Art Project Specialist. The addition of this position would ensure that service levels in the Public Art Program continue to meet both community and internal needs. By elevating this position to a Public Art Project Specialist the department hopes to recruit an individual with project management skills in order to complement the management of a broad portfolio of projects under the oversight of the Public Art Program Manager. As the capital program expands across the City, so has workload associated with public art (through the Percent for Art program). Providing this program with an adequate level of staffing will help ensure that programming and projects can align with City initiatives, meet project timelines, and meet the needs of the community.

CONTRACTUAL SERVICES

Item: ACHD Commuteride Workplace Mobility

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	20,000	-		
Total Cost:	\$ 20,000	\$ -		

In May of 2021, Commuteride, a program of the Ada County Highway District, will launch a new effort to assist small businesses in Ada County in developing and implementing strategies to improve transportation options for commuters. The Commuteride Workplace Mobility Grant Pilot Program will be open to small businesses (less than 100 employees) to apply for funding for items like bike racks,

bike repair stands, lockers, signage for carpool parking, transit passes, employee bike-share programs, and related breakroom amenities. Commuteride then intends to work with grant recipients over a nine month period to implement programs that foster long-term behavioral change. This request would allow the City to contribute to this program by offering \$20,000 for Commuteride to use as a match for grantees in Boise.

Item: City Go (Downtown Mobility)

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>100,000</u>	<u>-</u>		
Total Cost:	\$ 100,000	\$ -		

City Go is a membership-based, public-private partnership designed to meet the mobility needs of businesses and individuals in downtown Boise. City Go aims to create a member-supported mobility system and transportation management association that raises awareness of services available to increase public support and use of alternatives to single occupancy vehicle (SOV) trips. This funding will help increase City Go's administrative and marketing capacity to effect commuter behavioral change, launch their payment application (which bundles transportation options), and continue to help local organizations craft plans to help employees return to work safely. This partnership will help the City advance its transportation and sustainability goals through SOV trip reduction and generate increased business support for public transportation options in Boise.

FINANCE AND ADMINISTRATION

Item: Accounts Receivable Specialist

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 22,605	\$ 24,348	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>-</u>	<u>-</u>		
Total Cost:	\$ 22,605	\$ 24,348		

This proposed position would transition a full-time temporary employee into a full-time permanent position. The temporary position, which was filled in October 2019, has provided essential bandwidth for the Public Safety Finance Manager and Financial Analyst to provide strategic support to Police and Fire, including the City's pandemic response. This position's key responsibilities include ensuring fees and charges for public safety services are billed and payments kept current, and other tasks for which the department lacks internal capacity. Given this position's ability to assume critical departmental workload, it is recommended to create a permanent position. The funding indicated above represents the incremental financial impact of transitioning this role from a temporary to full-time position.

Item: Budget Analyst

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 98,825	\$ 101,804	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>3,650</u>	<u>-</u>		
Total Cost:	\$ 102,475	\$ 101,804		

Budget Office workload continues to outpace available staffing, resulting in delays in advancing process enhancements, reduced support for citywide initiatives, and significant workload issues. This proposed addition of a Budget Analyst position would enhance the analytical capacity of the office, allow for continued enhancements to the budget process, and create a more sustainable workload, reducing instances of project delays. The new position would also lend support to other key Budget Office activities, including legislation analysis, position-level budgeting, and impact fee administration.

Item: Chief Administrative Officer

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 104,844	\$ 144,049	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>5,350</u>	<u>1,700</u>		
Total Cost:	\$ 110,194	\$ 145,749		

This proposed new FTE would coordinate and lead internal operational processes for both Finance and Administration (DFA) and Human Resources (HR). Neither department has a Chief Administrative Officer (CAO), unlike other comparably sized departments in the City. The addition of this position would help alleviate workload burdens in both departments, as the CAO will address high-level administrative tasks, such as portfolio project planning; performance management; department budget development and capital planning; internal communications; emergency operations; and department-wide project and process management initiatives. The costs in the table above reflect the entire position costs (personnel and equipment) across both departments.

DFA is a complex and diverse organization with over 100 FTEs and a variety of responsibilities, including code enforcement, parking, animal control, and print services. This position would reduce workload on many members of DFA staff, as certain responsibilities could be transitioned to the CAO.

Similarly, HR handles a number of different responsibilities, including hiring and staffing, staff training, payroll, risk management, and physical security services. Increased recruitment (for new positions and vacancies) have led to substantial increases in staff time, and this position would allow for certain duties to be reassigned, keeping the focus of the HR team on meeting the needs of City employees and stakeholders.

Item: Financial Analyst

	<u>FY 2022</u>	<u>Ongoing</u>	
Personnel:	\$ 62,131	\$ 85,389	New FTEs: Yes (1.0 FTE)
M&O / Other:	<u>3,650</u>	<u>-</u>	
Total Cost:	\$ 65,781	\$ 85,389	

This proposed new position would help advance data-driven decision-making and financial support for internal service departments (CE, DFA, HR, and IT), as well as the Mayor's Office, City Council, Police Accountability, Arts & History, and Legal departments. The financial team that serves these departments with transactional and strategic financial support has been overburdened for several years, as the volume and complexity of departmental requests has increased dramatically.

Due to the high volume of work required to support the various departments, the Finance Manager has limited ability to focus on strategic projects and partnerships with Accounting, Budget, and "customers" in other City departments. Adding this additional support position would allow existing staff to more effectively manage workloads and invest more time and attention to urgent priorities.

Item: Reconciliations Accountant

	<u>FY 2022</u>	<u>Ongoing</u>	
Personnel:	\$ 61,779	\$ 84,906	New FTEs: Yes (1.0 FTE)
M&O / Other:	<u>3,650</u>	<u>-</u>	
Total Cost:	\$ 65,429	\$ 84,906	

This role will support transactional and reconciliation work across multiple departments and transaction types. For example, this position will prepare general ledger account reconciliations, enter and process journal entries, process grant billings, and complete other essential workload. As finance and accounting team members have been handling increased workloads over the past few years, this accounting role would add greater stability and balance to multiple teams and free up other personnel to focus on the increased demands from numerous departments.

These support needs include increased data analysis and critical contributions to a variety of projects (including software implementations, capital projects, strategic prioritization, and unplanned emergency response efforts). Additionally, since workload fluctuates throughout the year and across disciplines, this position will be able to support essential workload through the ebbs and flows of seasonal work, and better position the department to meet challenges inherent with unexpected employee turnover. This request will also allow DFA to adjust workloads in order to maximize productivity.

FIRE**Item: Recruit Academy**

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 250,560	\$ -	New FTEs:	No
M&O / Other:	<u>73,028</u>	<u>-</u>		
Total Cost:	\$ 323,588	\$ -		

The Boise Fire Department (BFD or Fire) annual recruit academy is funded each year for twelve recruits. In recent years, BFD has experienced higher than normal retirements due to larger former classes becoming eligible for retirement and unexpected employee turnover. BFD is forecasted to experience 17 retirements in FY 2022. This request is for funding to hire six additional recruits to meet anticipated needs. This funding supports the five months that the additional recruits would take part in the fire training academy.

Item: Service Contracts

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>26,193</u>	<u>26,193</u>		
Total Cost:	\$ 26,193	\$ 26,193		

BFD has two service contracts that historically experience year-over-year increases of approximately 3%: (i) Ada County Dispatch, which processes 911 calls countywide, and (ii) the Ada County/City Emergency Services System and Emergency Medical Services Joint Powers Agreement, which provides collaboration for delivering emergency medical services countywide, including medical directorate, centralized supplies, quality assurance/quality improvement, and medical calls database. Each agency within the county pays their proportional share of the annual budget.

Item: Various Fire Reductions

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ (110,886)	\$ (110,886)	New FTEs:	No
M&O / Other:	<u>(273,626)</u>	<u>(273,626)</u>		
Total Cost:	\$ (384,512)	\$ (384,512)		

BFD conducted a budget review and identified opportunities to reduce costs that will not jeopardize public safety. The reductions proposed for FY 2022 include:

- Personnel savings will be achieved from (i) the elimination of temporary assignments that are no longer needed and (ii) consolidation of the communications position to now include Police and Fire jointly as a public safety team (\$54,285).
- Leadership training and policy development will be performed in-house, so contract costs for these items will end (\$50,200).
- Minor equipment costs will be reduced by evaluating replacement cycles and staggering the replacement of certain equipment. Updates to conference room technology has reduced costs for maintenance and hardware (\$133,200).
- Travel and training costs will be reduced by conducting more training in-house, via webinar, or with other technology-based training (\$58,226).

- Cell phone savings will be achieved by adjusting data plans and consolidating services associated with hardware (\$20,000).
- Overtime reductions (\$56,601) are based on historical trends that indicate less overtime is being used. In addition, business practices may be modified, and BFD is considering overtime costs as it continues to evaluate programs and priorities.

HUMAN RESOURCES

Item: Employment Services Coordinator

	<u>FY 2022</u>	<u>Ongoing</u>	
Personnel:	\$ 91,180	\$ 93,930	
M&O / Other:	<u>5,900</u>	<u>2,800</u>	New FTEs: Yes (1.0 FTE)
Total Cost:	\$ 97,080	\$ 96,730	

The addition of an Employment Services Coordinator position will help HR keep up with the City's position growth and increasing demand for job descriptions, compensation requests, and recruitment activities. Activity levels have increased due to new positions and employee turnover. Currently, the Employment Services team does not have capacity to address recruiting activities (only job posting and advertising). Due to the workload, recruitment times have increased, with staff unable to address foundational enhancements or process routine but unplanned requests. Delays in hiring cause inefficiencies for staff, longer turnaround times for project execution, and community impacts. One Employment Services Coordinator was added during FY 2021, but workload levels justify the addition of another position.

Item: Fingerprinting Equipment

	<u>FY 2022</u>	<u>Ongoing</u>	
Personnel:	\$ -	\$ -	
M&O / Other:	<u>9,000</u>	<u>-</u>	New FTEs: No
Total Cost:	\$ 9,000	\$ -	

This funding will allow for the replacement of fingerprinting equipment, which is critical for processing new employees and identifying contractors authorized to work on City property. The current equipment has reached the end of its useful life. Not replacing this equipment would result in a return to a more manual process, which could increase turnaround times by up to two weeks and increase employee workload.

Item: Outside Legal Counsel

	<u>FY 2022</u>	<u>Ongoing</u>	
Personnel:	\$ -	\$ -	
M&O / Other:	<u>35,000</u>	<u>35,000</u>	New FTEs: No
Total Cost:	\$ 35,000	\$ 35,000	

The budget for the Human Resources Department currently does not include adequate funding for outside legal counsel when the City's Legal Department (Legal) has a conflict of interest in personnel matters. This funding will be used for that purpose, as well as any other legal services required that are beyond Legal's expertise.

Item: Recruitment / Advertising

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -		
M&O / Other:	<u>40,000</u>	<u>40,000</u>	New FTEs:	No
Total Cost:	\$ 40,000	\$ 40,000		

With an increasing position count and higher levels of employee turnover, additional funding for recruitment and advertising activities is required. The City currently has limited financial resources dedicated to recruitment, which limits the number of people that are aware of vacant City positions. To reach a more diverse pool of qualified candidates, the City needs to target a wider audience and add specialty advertising. It is anticipated that this funding may reduce the amount of time key leadership positions are vacant, minimizing service disruption to internal and external stakeholders.

INFORMATION TECHNOLOGY**Item: IT Staffing Model**

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 396,509	\$ 544,800	New FTEs:	Yes (4.0 FTE)
M&O / Other:	<u>24,280</u>	<u>13,580</u>		
Total Cost:	\$ 420,789	\$ 558,380		

In 2019, the Information Technology Department (IT) conducted an organizational review, including a staffing analysis and benchmark study, including a market assessment of pay grades associated with new and existing IT job families. The results led to the development of a new organizational design and IT operating model focused on creating a scalable IT staffing structure — creating industry standard roles, formalizing IT job families for career development, adequate staffing for day-to-day operations, and creating capacity to staff a team of experts to ensure project success. Critical missing skill sets were identified and prioritized. Based on the benchmark study, IT staffing at the time was 23% below other similar municipal IT departments. As part of the FY 2021 budget, 2.0 positions were added as part of a multi-year approach to execute this model. 4.0 additional positions are proposed as part of the FY 2022 Budget:

- Sr. Systems Analyst (1.0 FTE): This position would primarily support Public Works (enterprise fund) assets and software. Currently, IT has only one position supporting the water renewal facilities, farm, and other associated facilities. The costs associated with this position would primarily be recovered from the various Public Works enterprise funds (Water Renewal, Solid Waste, and Geothermal) through the General Fund Cost Allocation Plan.
- Sr. Systems Analyst (1.0 FTE): This position would primarily support Airport assets and software. Currently, there is not adequate staff to support the Airport's needs, which will only increase in the future as the Airport expands. The costs associated with this position would primarily be recovered from the Airport through the General Fund Cost Allocation Plan.
- Sr. Systems Analyst (1.0 FTE): This position would support the ongoing needs of the new time and attendance and electronic procurement systems. Ongoing staff resources are required to manage, maintain, and support these two citywide systems. Both of these systems will result in efficiencies for staff across the organization.
- Application Owner (1.0 FTE): This position would have strategic oversight of public safety applications and partner with public safety leaders and IT business relationship liaisons to

understand the functional technology needs and priorities. In addition, this position will manage the team supporting the software used by the Police and Fire departments (there are currently over 100 applications that are used by these two departments). Having a position dedicated to strategic planning and day-to-day management of the public safety applications portfolio will enable IT to assist the public safety departments in modernizing/streamlining the technology that is used to support the community. This position will also provide support to the Police Technology Strategic Mapping project (described later in this section).

Item: M&O Cost Adjustments

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>667,941</u>	<u>693,380</u>		
Total Cost:	\$ 667,941	\$ 693,380		

A series of adjustments are recommended in IT to keep up with increasing costs:

- Software Maintenance (\$534,502, base): Software maintenance is one of the fastest growing costs at the City as efficiencies and modernization are pursued. Based on the current software inventory, additional base funding is required. This adjustment would bring the total FY 2022 budget for software maintenance to \$4.8 million.
- PCs and Laptops (\$54,000, one-time): As part of the FY 2021 budget process, budgets for PCs, laptops, and tablets were centralized into IT to reduce costs and streamline operations. As part of that adjustment, the lifecycles of these devices was increased by one year. While this strategy remains in place, replacement costs for these devices have increased substantially over the past year.
- Fiber Cabling (FY 2022: \$79,439; Ongoing: \$158,878): The City leases data lines (fiber) between City facilities. Some of these data lines were pre-paid, in some instances for up to 10 years. Many of these agreements expire in FY 2022, and all of them will be converted to month-to-month costs.

INTERGOVERNMENTAL

Item: Debt Reduction Strategy

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>14,270,000</u>	<u>(1,710,444)</u>		
Total Cost:	\$ 14,270,000	\$ (1,710,444)		

The General Fund budget for FY 2021, developed in spring 2020 when the long-term impacts of the pandemic on the City's finances were unknown, included significant reductions to revenue estimates and the establishment of contingency funding for pandemic-related expenses. Because of strong growth in the state and Treasure Valley, revenues have not been impacted as much as anticipated. Many of the increased expenditures associated with the pandemic have been reimbursed by the federal government. Additionally, facility closures, careful budgeting, and a very competitive job market (i.e., increased vacancies) have resulted in one-time savings. As such, it is anticipated that there will be one-time funding available at the end of FY 2021. With this funding, it is recommended that the City allocate funds to pay off its debt with the highest interest rate. This

action will generate \$1.7 million in annual savings, and over \$17.1 million over a 10-year period. This savings is recommended to be allocated towards various community-facing programs as part of this budget, including police staffing.

Item: Portfolio Funding

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>2,500,000</u>	<u>-</u>		
Total Cost:	\$ 2,500,000	\$ -		

In order to allow additional General Fund departmental projects during the FY 2022, a portfolio fund of \$2.5 million is recommended (\$100,000 for planning and discovery work, and \$2.4 million for project execution). These funds will be held for new projects as they get defined and planned throughout the fiscal year. Departments will be required to scope projects, outline the benefits and alignment with City and department objectives, and prepare cost estimates prior to advancing. Once that is completed, requests to move funds from the \$2.4 million portfolio fund to specific projects will be brought forward for City Council consideration through the Interim Budget Change (IBC) approval process.

LEGAL

Item: Civil Legal Team

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 221,016	\$ 303,724	New FTEs:	Yes (3.0 FTE)
M&O / Other:	<u>31,300</u>	<u>20,300</u>		
Total Cost:	\$ 252,316	\$ 324,024		

This funding adds 2.0 Municipal Attorneys and 1.0 Paralegal to support increased responsibilities and workload. The municipal (civil) legal team has 15 attorneys (four of which have managerial duties), and has not added staff in 20 years. Growth in City operations, and more complex legal issues like climate, housing initiatives, and expansion projects at the Airport and water renewal facilities have placed increased demands on the municipal team. Adding two attorneys will improve the team's capacity to provide legal services and avoid project delays. Without additional resources, more expensive outside counsel will need to be contracted for legal work that could otherwise be completed in-house. The Municipal Attorneys are supported by four Paralegals who handle tasks, such as processing public records requests, litigation preparation, subrogation, legal research, and City Council document preparation. A 2020 legal staff analysis concluded that more paralegal staff is needed. Paralegals allow attorneys to provide counsel and direct legal support to municipal clients, boards, and commissions throughout the city. Without additional paralegal support, prompt and effective delivery of legal advice to clients will be reduced as attorneys have to spend time on clerical matters more effectively handled by paralegals.

Item: Collective Labor Contracts

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	75,000	75,000		
Total Cost:	\$ 75,000	\$ 75,000		

Funding is requested for Legal to pay for professional services costs associated with contract labor negotiations and collective labor agreements for public safety employees. Over the years these costs have been paid by different departments based on funding availability or from one-time contingency funds. Staff recommend planning for these costs in the Legal budget since Legal has a role in ensuring that these negotiations and agreements are completed.

Item: Criminal Prosecution Staffing

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 161,672	\$ 207,927	New FTEs:	Yes (2.4 FTE)
M&O / Other:	-	-		
Total Cost:	\$ 161,672	\$ 207,927		

This funding adds a full-time Criminal Attorney, increases a part-time Criminal Attorney to full-time status, and adds a Legal Analyst for paralegal support. The positions are being added due to a higher criminal prosecution workload. Ada County is adding a new magistrate judge with a criminal court calendar starting in August 2021, which will increase the workload for attorneys and associated support staff. The criminal team is tasked with regular court assignments for several judges, and internal assignments. Current staffing levels are not sufficient to keep up with increasing case counts and internal service requests. A new Legal Analyst position will increase the number of support staff available to prosecuting attorneys, further helping to meet workload demands in a timely manner. This position will help ensure thorough case preparation prior to court dates. This preparation is an important part of successful prosecutions, promoting community safety.

LIBRARY**Item: Library Staffing Adjustments**

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 100,573	\$ 103,590	New FTEs:	Yes (1.4 FTE)
M&O / Other:	-	-		
Total Cost:	\$ 100,573	\$ 103,590		

During the pandemic, the Boise Public Library (BPL or Library) rapidly changed its operating model in order to continue to provide access to information to the community through an expansion of digital resources and curbside services. At Cole & Ustick and Bown Crossing the physical structure of the buildings requires additional staffing to adequately manage both in-person and curbside service. While BPL anticipates curbside services will decrease as pandemic restrictions ease and people are more comfortable entering BPL's facilities, curbside will continue to be an important and necessary service for many in the community. This request will transition two existing positions (one at each branch) from part-time (0.5 FTE) to full-time (1.0 FTE).

The shift to expanded online services also created an increased need for coordination across Information Services staff. This request, which would convert an existing part-time position (0.6 FTE) into a full-time position (1.0 FTE), would enable BPL to better allocate resources across the system and provide more effective supervision for staff.

Item: LYNX Contribution and Mobile App

	<u>FY 2022</u>	<u>Ongoing</u>		
Revenue:	\$ 95,164	\$ 84,247		
Total Revenue:	\$ 95,164	\$ 84,247		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	120,338	104,338		
Total Cost:	\$ 120,338	\$ 104,338		
Net Expense:	\$ 25,174	\$ 20,091		

BPL is one of twelve partner libraries in the LYNX consortium that shares an online library catalog. Each year the consortium directors review the agreement, determine the annual contribution to the reserve fund, and decide if additional functionality is necessary. Because the system will need significant upgrades in the next three years, the directors have requested partners collectively contribute \$50,000 to the reserve fund in FY 2022 (of which Boise's portion is approximately \$16,000). In addition, the directors decided to add a mobile application, allowing patrons to use personal mobile devices to find, check out, and renew library materials. The mobile app will require implementation and annual subscription costs, which are reflected in the table above.

Per the consortium agreement, BPL administers the data base, performs upgrades to the system and pays vendors, with LYNX consortium members contributing their proportional share of direct costs. As a result, the amounts shown in the table above show collections from consortium members as Revenue and the reflect the entire system costs in M&O/Other – the Net Expense represents the portion for which BPL is responsible.

MAYOR'S OFFICE

Item: Project Management

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	346,000	-		
Total Cost:	\$ 346,000	\$ -		

To enable the City to more quickly and efficiently execute on key business projects, one-time funding is requested to hire professional project managers and business process designers. As projects move through the portfolio review process (see "Portfolio Funding" under Intergovernmental in this section), these resources will be assigned to augment staff capacity and skillsets. The impact of these additional resources will be seen in better project scoping, faster execution, and fewer cost over-runs.

MAYOR — COMMUNITY ENGAGEMENT

Item: Community Engagement Staffing

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 271,111	\$ 372,593	New FTEs:	Yes (4.0 FTE)
M&O / Other:	<u>16,800</u>	<u>6,000</u>		
Total Cost:	\$ 287,911	\$ 378,593		

The Office of Community Engagement (CE) works to engage the community in a two-way conversation through a strategic, resident-centric communication culture that reflects Boise's vibrant civic culture. To further advance the objectives of CE, four positions are recommended to be added in FY 2022:

- **Graphic Designer (1.0 FTE):** One of the most utilized services CE provides to the City is graphic design. The graphics team ensures consistency in branding and visual communications, and develops resident-centric signage and information on key initiatives. During the pandemic, a vacant Graphic Designer position was reallocated within the office as the demand for graphic design was evaluated. As the external engagement work of CE continues to grow, and the department builds out new functions (such as marketing), the need for in-house graphic design work is increasing. Reestablishing this position will reduce the need to hire contractors for graphic design work and ensure a consistent experience for City staff and the community.
- **Language Access Manager (1.0 FTE):** In FY 2021, \$50,000 of base funding was provided for translation of "core documents," leaving the decision to departments of what documents were to be prioritized for translation. As a result, language access services are being provided to varying degrees across the City, with an unintended consequence being a fragmented approach in which users have different experiences depending on the department with which they interact. A formalized Language Access Program (LAP) would facilitate a standardized framework for all departments, providing a unified approach that will result in a consistently accessible resident experience. This request would allow CE to hire a position exclusively focused on LAP implementation.
- **Accessibility Manager (1.0 FTE):** Currently, accessibility and ADA work is focused on compliance, with only 0.25 FTE focused on it (within HR). This work is not only required by federal law but vital to the City's vision of "Creating a City for Everyone." Working towards becoming a truly barrier-free city requires that the City expands its focus beyond compliance. Engaging the community around this work aligns with the mission of CE and creates an authentic partnership with community members who rely on adaptive technologies and enhanced access to live, work and play in Boise.
- **Events Manager (1.0 FTE):** A key component of community engagement is ensuring that the City actively reaches out to the public and meets them where they are, as opposed to asking them to seek out opportunities to engage. In FY 2020, CE had 0.50 FTE dedicated to event management, overseeing community events large and small. That position was reallocated during the pandemic. As events are now increasing, CE has a need for a full-time position to manage internal and external events throughout the city, reducing the need to hire contractors for individual events.

PARKS AND RECREATION

Item: Hillcrest After School Program

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 21,530	\$ 22,176	New FTEs:	No
M&O / Other:	<u>5,380</u>	<u>5,587</u>		
Total Cost:	\$ 26,910	\$ 27,763		

This action would fund an after-school program at Hillcrest Elementary, similar to the program initiated at Whittier Elementary School in 2019. This program serves first through sixth grade students after school - providing nutrition, enrichment activities, homework help, and mentorship. The program operates through the school year (having the summer months off). There is no cost to students, making the opportunity accessible to everyone. This program would not require the addition of an FTE, as it would be staffed using temporary wages.

Item: Idaho IceWorld

	<u>FY 2022</u>	<u>Ongoing</u>		
Revenue:	\$ 362,462	\$ 515,962		
Total Revenue:	\$ 362,462	\$ 515,962		
Personnel:	\$ 140,000	\$ 144,200	New FTEs:	No
M&O / Other:	<u>150,000</u>	<u>300,000</u>		
Total Cost:	\$ 290,000	\$ 444,200		
Net Expense (Savings): \$ (72,462) \$ (71,762)				

The pandemic made for a tumultuous year for Idaho IceWorld (IIW). This proposal would solidify funding for this important City asset and improve its operational resiliency by making the facility more self-sustaining financially. By increasing revenues, this proposal will result in IIW being able to cover its day-to-day operating costs, while simultaneously creating a reserve account that would be used to fund future major repairs and equipment needs (the anticipated funding of this reserve account is included on the table above under M&O/Other).

Plans for the re-opening of IIW are being developed, with a late summer 2021 target date. Upon reopening, IIW will once again be a year-round facility: from September through March it will be open to the public and from April until September it will be open to those who reserve the facility or program participants. During the pandemic, IIW reduced its full-time staff by 3.5 FTE (in February 2021 the City Council approved an overall reduction of 2.25, and 1.25 FTE was repurposed to other BPR positions). With reopening, additional temp and recreation wages will be incurred; however, with the revised fee structure, the additional revenues are anticipated to cover the increased costs of operations (as well as to begin funding the aforementioned reserve account).

Item: Lowell / South Pool Closures

	<u>FY 2022</u>	<u>Ongoing</u>		
Revenue:	\$ (14,440)	\$ (16,819)		
Total Revenue:	\$ (14,440)	\$ (16,819)		
Personnel:	\$ (48,443)	\$ (49,896)	New FTEs:	No
M&O / Other:	<u>(36,678)</u>	<u>(36,678)</u>		
Total Cost:	\$ (85,121)	\$ (86,574)		
Net Expense (Savings): \$ (70,681) \$ (69,755)				

All City pools were closed during FY 2020 due to the pandemic. With the vaccine rollout, reduced infection rates, and revised Federal, state, and local guidance, some pools have re-opened (with certain COVID-19 restrictions remaining). However, staff has recommended, with input from City leadership, that South and Lowell pools remain closed. Both of these pools have reached the end of their useful life and are in need of significant repair (including ADA accessibility concerns). Staff continues to evaluate long-term solutions for these assets.

The City will continue to work through an alternatives analysis to determine the best course of action for these pools over the next year. Separately, staff has requested additional capital funds in FY 2022 to continue evaluating repairs and/or replacement of these pools. In addition, capital funding has been programmed in future years, to reserve funding to implement the ultimate results of this analysis (see Capital Project Overview — Pool Planning).

Although the closure of these pools will result in meaningful expense reductions, these savings will be partially offset by a reduction in planned revenue (e.g., lessons, concessions, and daily attendance). The long-term financial and operational impacts of these closures will be reevaluated upon conclusion of the aforementioned planning work.

Item: New Park Operating Expenses

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 64,710	\$ 73,847	New FTEs:	Yes (0.5 FTE)
M&O / Other:	<u>64,535</u>	<u>64,535</u>		
Total Cost:	\$ 129,245	\$ 138,382		

As the City continues to enhance its public spaces by investing in new parks, and upgrading amenities at existing parks, there is a corresponding increase in annual operating costs borne by BPR. In FY 2022, with the opening of the new downtown park (proposed to be named after former Idaho Representative and Senator Cherie Buckner-Webb) and Bowler parks, the addition of amenities at Franklin and Molenaar parks, and the cumulative impact of other parks additions in recent years, BPR proposes adding 0.5 FTE and temporary wages to manage workload associated with these sites. The proposed increase to the M&O budget will cover other non-personnel, expenses such as lease payments, power, water, sewer, and trash.

Item: Project Backlog Funding

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>130,000</u>	<u>130,000</u>		
Total Cost:	\$ 130,000	\$ 130,000		

This funding would allow for a three-year increase to BPR's professional services budget to provide workload reduction for burdened staff as the City addresses numerous parks capital projects (both new projects and major repairs and maintenance). Increased use of professional services will allow the BPR design team to be more readily available to address construction issues (which have increased due to supply chain disruptions), resulting in reduced change orders and more projects (including repairs) being successfully completed on a timely basis.

PLANNING AND DEVELOPMENT SERVICES**Item: Catch Funding (Linda Fund)**

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>100,000</u>	<u>100,000</u>		
Total Cost:	\$ 100,000	\$ 100,000		

This housing initiative supports vulnerable populations experiencing homelessness who are able to quickly stabilize through short-term support – primarily first month's rent and the security deposit. The Linda Fund increases the capacity of Our Path Home to move people into permanent housing by serving households with relatively low barriers to housing, most often single adults on a fixed income. In its first year of existence, the Linda Fund moved 88 households out of homelessness into permanent housing at an average cost of \$1,000 per household. These are households that would otherwise likely still be in emergency shelters or on the street; supporting these populations prevents housing problems from worsening and requiring more costly homelessness intervention resources later. This base funding for the City contribution to the Linda Fund will be provided through CATCH, a local Housing First non-profit with which the City has a contract.

POLICE**Item: Crime Lab Staffing**

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 67,388	\$ 92,611	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>6,799</u>	<u>4,599</u>		
Total Cost:	\$ 74,187	\$ 97,210		

This adjustment increases staffing in the Crime Lab by adding 1.0 Evidence Analyst II (civilian position). The increase will improve turnaround time to process crime scenes and perform essential functions that aid in the identification and prosecution of crime suspects. The lab is currently understaffed, resulting in backlogs of unprocessed evidence. The Boise Police Department (BPD or Police) has partnered with other local law enforcement agencies — Idaho State Police (ISP) and the Ada County Sheriff's Office — to alleviate some of the workload, but this is not a long-term solution.

In response to limited resources, a hierarchy guide was developed to prioritize cases, manage workload, and meet prosecutorial timelines. Consequently, some cases have been removed due to exceeding the statute of limitations.

Item: ILP/Emergency Protection Detail

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 193,062	\$ 267,397	New FTEs:	Yes (2.0 FTE)
M&O / Other:	<u>178,303</u>	<u>21,388</u>		
Total Cost:	\$ 371,365	\$ 288,785		

This action will add 2.0 new Police Officer positions to enhance the capabilities of the Intelligence Led Policing (ILP) unit. ILP, which has seen its workload steadily increase in recent years, is tasked with analyzing information from multiple platforms and creating threat assessments used to effectively prepare and deploy Police resources. ILP also provides actionable intelligence and investigative materials to assist in the apprehension of criminals, predict criminal acts, and maintain public safety.

ILP is currently staffed by 2.0 Police Officers and 1.0 civilian analyst, which is insufficient as the growth of the Boise area requires BPD to be effective at predicting criminal behavior and solving crimes. These additional Police Officers will provide needed support in intelligence analysis and protective detail for identified threats. One-time M&O/Other costs consist of two vehicles and personnel equipment and uniforms.

Item: Motorcycle Traffic Unit

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 103,997	\$ 150,665	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>64,417</u>	<u>9,867</u>		
Total Cost:	\$ 168,414	\$ 160,532		

This action would increase the Police Motor unit through the addition of 1.0 Police Officer. This unit is currently undersized for the needs of the City and traffic complaints are often the most frequent concern heard by Police. As the Boise area grows and traffic congestion increases, there is a need to analyze vehicle collision data and emerging traffic issues. This staffing increase would enhance patrols and contribute to greater public safety through enforcement and education efforts. Additionally, without additional officers, staffing will be inadequate to meet the increasing requests for traffic control at special events such as concerts, sporting events, and large community activities. One-time costs are associated with a new motorcycle and associated equipment.

Item: Narcotics Tech Team

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 90,467	\$ 128,286	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>59,850</u>	<u>10,694</u>		
Total Cost:	\$ 150,317	\$ 138,980		

This request adds 1.0 Police Officer to the narcotics division (Narcotics). Narcotics is largely responsible for all video and audio surveillance conducted by the BPD, with a single employee

responsible for such requests. With the number of surveillance requests and the complexity of investigations increasing, this has led to workload constraints and delays. In addition to the onerous workload, if this person is absent, there is a void in BPD's ability to handle video and audio requests, which impedes investigations and could adversely affect officer safety. Without an increase in staffing, some cases and events will not be adequately covered.

Item: Neighborhood Contact Officers

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 202,499	\$ 280,325	New FTEs:	Yes (2.0 FTE)
M&O / Other:	<u>175,255</u>	<u>21,387</u>		
Total Cost:	\$ 377,754	\$ 301,712		

This action would add 2.0 Police Officer positions to the Neighborhood Contact Officer (NCO) unit. Currently this unit has 9.0 Police Officers and 2.0 Sergeants. This adjustment would bring total staffing in the NCO Unit to 13.0 FTE. The NCO unit has historically divided the City into nine geographical districts, allowing for one Officer per district. As Boise has grown, each district has seen significant population growth, limiting NCO effectiveness.

BPD recently completed a project to increase the number of districts to eleven. This adjustment, in response to growth, is expected to reduce response times and allow Officers to become more familiar with their assigned district. With only 9.0 Police Officers, increasing the number of districts to eleven would require two officers to each cover two districts, which would lead to service level degradation as officers must prioritize how to split their time between their two districts. With the addition of 2.0 Police Officers, each officer would be assigned to only one district, allowing the NCO unit to maintain better public safety and strong relationships with the neighborhoods they serve.

Item: Patrol Police Officers

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 417,846	\$ 608,205	New FTEs:	Yes (5.0 FTE)
M&O / Other:	<u>287,981</u>	<u>38,310</u>		
Total Cost:	\$ 705,827	\$ 646,515		

A plan implemented in FY 2019 added 7.0 new Police Officers to address staffing needs. The continuation of that plan provided 5.0 new Police Officers in both FY 2020 and FY 2021; this action would add 5.0 new Police Officers in FY 2022. Additional officers are needed to maintain a desired balance between responding to calls and proactive community policing activities. Insufficient staffing will create longer response times to emergency and non-emergency calls for service.

Item: Police and Fire Staffing Study

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>275,000</u>	<u>-</u>		
Total Cost:	\$ 275,000	\$ -		

This adjustment, supported by a reduction to the City Council Strategic Planning Contingency account, would fund a staffing study for the Police and Fire departments. The staffing plans, which

are intended to ensure that public safety departments are incorporating best practices into service delivery, include a number of other goals, such as an analysis of the current staffing levels, including an analysis of how staff are currently allocated across divisions and functions. Other goals vary by department:

Police

- Analysis of what a staffing model would look like for an ideal community policing model.
- Analysis of how BPD's current staffing model does, or does not, comport with the ideal community policing model.
- How BPD could make progress towards the ideal community policing model over time.

Fire

- Analysis of whether BFD is currently meeting response time goals.
- Analysis if there is a more efficient way to provide service while maintaining response standards and coverage demands.
- Analysis of whether there is a need for more staffing on engine companies.
- Analysis of whether there is an opportunity to run smaller vehicles for certain call types.

While funding is recommended for this purpose as part of the FY 2022 budget process, a recommendation to advance this work into FY 2021 may be brought forward in the coming months through the IBC process. Once the staffing study is completed, it is anticipated a facilities study will need to be conducted.

Item: Police On-Body Camera

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>100,000</u>	<u>100,000</u>		
Total Cost:	\$ 100,000	\$ 100,000		

This request provides additional contract funding for officer-worn cameras, docking stations, and video storage. BPD implemented officer-worn cameras in 2016, with the cameras recording interactions on every call for service. Video footage provides many benefits, such as internal review of calls and complaints, department training opportunities, community transparency, evidence for prosecutors, and officer safety. The original contract was for five years and will expire at the end of FY 2021. Without the continued use of this equipment, officers and the City could be exposed to additional liability issues, missed training opportunities, and more complicated complaint resolution.

Item: Police Technology Strategic Mapping

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>200,000</u>	<u>-</u>		
Total Cost:	\$ 200,000	\$ -		

This request provides one-time funding to hire an information technology consultant to conduct a full review of Police information applications and systems. This review will result in a strategic plan for improved system integration.

BPD currently uses over 100 applications, with a single activity often requiring multiple applications. Many of these systems cannot share data, resulting in redundant work, loss of productivity, and an inability to capture or access critical data in a single source. These inefficiencies result in delayed crime data reporting that poses safety concerns for officers who may be using old data to make current critical decisions.

A strategic plan will inform decisions to integrate and/or replace current systems. This will reduce the amount of time required to access and enter data since it will be easily shared across systems. Interconnectivity with partner agencies (e.g., ISP, Ada County Sheriff, and Idaho Courts) will provide critical information in a timely and actionable manner. Additionally, if the number of systems can be reduced, less system maintenance may result in cost savings.

Item: Professional Standards Division

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 67,474	\$ 92,729	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>23,535</u>	<u>21,635</u>		
Total Cost:	\$ 91,009	\$ 114,364		

This action would add 1.0 Internal Affairs Investigator (civilian position) to the Professional Standards Division. Currently the division has a Captain, two Internal Affairs Investigators, three part-time background investigators, and an administrative position. The division is tasked with all BPD internal investigations, including personnel complaints, policy management, and performance management. Additionally, this division supports recruitment, interviews, and background checks for new hires (an estimated 30-45 Police Officers per year). In addition to new officer positions, employee turnover is increasing activity levels for this division. Each background and hiring process averages 80 hours, resulting in the division being unable to keep pace with workload demands. The inability to quickly screen applicants results in missed opportunities to hire well-qualified employees and could pose liability issues for the City.

Item: Records Management System Upgrade

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>50,000</u>	<u>-</u>		
Total Cost:	\$ 50,000	\$ -		

This adjustment allows for an upgrade to BPD's Records Management System (RMS). RMS is a critical application that stores and manages all reports. The system has direct links to the State of Idaho and federal crime reporting systems and generates crime reporting data for Boise. The upgrade includes vendor-supported server and software updates. These upgrades are necessary to preserve the operational integrity of RMS, meet state and federal requirements, and provide information critical information for public safety.

Item: TEDD Academy

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 409,000	\$ -	New FTEs:	No
M&O / Other:	<u>203,873</u>	<u>-</u>		
Total Cost:	\$ 612,873	\$ -		

This request will allow the BPD's Training, Education, and Development Division (TEDD) to add a third Recruit Academy in FY 2022. This funding provides for one 21-week Recruit Academy that can accommodate twelve entry level recruits. The addition of this Recruit Academy is recommended based on the number of current and projected Police Officer vacancies.

Item: TEDD Staffing

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 321,352	\$ 458,362	New FTEs:	Yes (3.0 FTE)
M&O / Other:	<u>147,750</u>	<u>32,081</u>		
Total Cost:	\$ 469,102	\$ 490,443		

Due to the increased volume of Recruit Academy classes, it is necessary to add personnel to handle the extensive amount of training in TEDD. The division is currently comprised of five personnel: 3.0 Training and Counseling (TAC) instructors, 1.0 Lieutenant and 1.0 Captain. To adhere to national best practices and continuing professional development of officers, this request would provide 2.0 TAC instructors, and 1.0 Sergeant to augment the TEDD team. These additions will facilitate communication and enable more coverage of key training modules. As the division is currently staffed, on any large-scale training day, all three TAC instructors are required to facilitate training, resulting in other priorities of the division being placed on hold. TEDD officers have a wide range of responsibilities, including in-service training, briefing-based trainings, patrol academies, field training officer programs, and the officer wellness program. Because TAC instructors are frequently driving to training sites, including the shooting range in Kuna, the one-time costs in the table above include two unmarked vehicles and related equipment.

Item: Various Police Reductions

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ (266,702)	\$ (272,266)	FTE Changes:	Yes (-2.7 FTE)
M&O / Other:	<u>(106,960)</u>	<u>(106,960)</u>		
Total Cost:	\$ (373,662)	\$ (379,226)		

Based on a thorough review of BPD's budget, a series of cost savings adjustments are recommended that will not jeopardize standards of service, public and officer safety. These savings include:

- Reduction of three part-time and one full-time non-uniform positions (total FTE reduction of 2.7 FTE) resulting in personnel savings of \$187,279. These reductions reflect positions that have gone unfilled and whose duties were eliminated or taken on by other personnel.
- Overtime costs will be reduced as vacant positions are filled and new officers added as identified in the other BPD recommendations (\$79,423).
- The travel and training budget will be reduced by BPD's decision to develop internal

subject matter experts to provide leadership training (\$50,000).

- Meeting and transportation costs will be reduced by decreasing the number of in-person meetings through the use of virtual meeting technologies (\$20,000).
- Various other M&O adjustments, including reductions to minor equipment by utilizing lower cost products for items that are not related to Police Officer or public safety.

POLICE ACCOUNTABILITY

Item: Office of Police Accountability Establishment

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 172,028	\$ 177,211	New FTEs:	Yes (1.5 FTE)
M&O / Other:	<u>29,200</u>	<u>30,222</u>		
Total Cost:	\$ 201,228	\$ 207,433		

This funding is to strengthen the City of Boise's mission regarding police regulation, by transforming the existing Office of Police Oversight into the Office of Police Accountability. By taking the existing office, a part of the Mayor's Office, and establishing it as an independent department with a full-time director, the new office can increase its focus related to independent review, police standards, accountability, protocols, and training.

The Office of Police Oversight has performed well for Boise, but given the city has grown rapidly and police procedures and accountability have become prominent issues nationwide, it is the right time for Boise to increase the resources dedicated to these activities. BPD is also growing as its mission continues to evolve. The new office will benefit both the public and BPD, providing more transparency, communication, and training. In addition to converting the part-time (0.5 FTE) director position a full-time (1.0 FTE) position, the new office will have a part-time analyst position, and an increased M&O budget to better perform independent audits, do research, identify trends and best practices, and create policy. Investigative resources also will be able to be deployed at the site of critical incidents, to gather more firsthand and independent information in a timely manner. It should be noted that costs will be reduced by \$168,803 through the elimination of the Office of Police Oversight, bringing the net cost of this change to \$32,425 in FY 2022. The net increase in FTE count for the City would be 0.5 FTE.

PUBLIC WORKS

Item: Climate Initiatives

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>150,000</u>	<u>150,000</u>		
Total Cost:	\$ 150,000	\$ 150,000		

This funding would support the implementation of numerous climate and sustainability programs. A key program is the Climate Action Roadmap, which includes costs for programming, consulting, research, and reporting. Potential projects include assisting City departments, research on carbon sequestration from open space restoration, furthering building electrification, improving electric vehicle usage, progress reporting criteria, equity initiatives, community partnerships, and climate and sustainability work in areas such as transportation, innovation, and water. Funding also includes

community engagement work, a City of Trees contribution, a Youth Climate Action Council, climate ambassadors, and costs of professional organizations and memberships.

Item: Energy Initiatives

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ -	\$ -	New FTEs:	No
M&O / Other:	<u>150,000</u>	<u>150,000</u>		
Total Cost:	\$ 150,000	\$ 150,000		

Following completion of Boise's Energy Future in 2019, Public Works is focusing on initiatives and projects to meet the municipal 100% clean energy goal by 2030 and community 100% clean electricity goal by 2035. This funding is for costs including programming, consulting, research, legal, and reporting, to continue implementation of Boise's Energy Future plan. Efforts will be coordinated with Community Engagement. Specific focus areas include the thermal energy plan, regulatory activities with utilities at the Idaho Public Utilities Commission, and community energy efficiency and electrification programs.

Item: Facility Services Supervisor

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 69,190	\$ 95,086	New FTEs:	Yes (1.0 FTE)
M&O / Other:	<u>-</u>	<u>-</u>		
Total Cost:	\$ 69,190	\$ 95,086		

This adjustment will add 1.0 Facility Services Supervisor to Public Works to perform and oversee building maintenance and repairs, manage janitorial and other service contracts, and perform building services such as room set-up and staff moves. As the building inventory and City staff increase, and building complexity increases, additional staffing is needed to ensure that buildings are properly maintained and can continue to support City operations.

Item: Water Resource Analyst

	<u>FY 2022</u>	<u>Ongoing</u>		
Personnel:	\$ 41,363	\$ 42,611	New FTEs:	Yes (0.5 FTE)
M&O / Other:	<u>-</u>	<u>-</u>		
Total Cost:	\$ 41,363	\$ 42,611		

This Water Resources position will support City departments with work related to water rights, water resource studies, and operational planning for water-related services. Policy research and analysis also will be provided. The position is currently a temporary position that provides this technical and other support to the Strategic Water Resource Manager, allowing the manager position to focus on strategic matters and keep up with workload. Given the need for water-related work, and the benefit gained from the temporary position, it is proposed to be converted into a permanent position. The position will be allocated 50% to the General Fund and 50% to the Water Renewal Fund, as the latter will be a significant user of this staff resource. The costs reflected above only include the portion of this position that would be allocated to the General Fund.

Summary of General Fund Significant Revenue/Expenditure Changes

Dept.	Item	FY 2022				Ongoing				FTEs
		a	b	c	b + c - a	a	b	c	b + c - a	
		Revenue	Personnel	M&O/Other	Net Expense	Revenue	Personnel	M&O/Other	Net Expense	
A&H	Public Art Coordinator	\$	\$ 54,991	\$	\$ 54,991	\$	\$ 75,588	\$	\$ 75,588	1.0
	Subtotal: Arts & History	-	54,991	-	54,991	-	75,588	-	75,588	1.0
CS	ACHD Commuteride Workplace Mobility	-	-	20,000	20,000	-	-	-	-	-
CS	City Go (Downtown Mobility)	-	-	100,000	100,000	-	-	-	-	-
	Subtotal: Contractual Services	-	-	120,000	120,000	-	-	-	-	-
DFA	Accounts Receivable Specialist	-	22,605	-	22,605	-	24,348	-	24,348	1.0
DFA	Budget Analyst	-	98,825	3,650	102,475	-	101,804	-	101,804	1.0
DFA	Chief Administrative Officer	-	104,844	5,350	110,194	-	144,049	1,700	145,749	1.0
DFA	Financial Analyst	-	62,131	3,650	65,781	-	85,389	-	85,389	1.0
DFA	Reconciliations Accountant	-	61,779	3,650	65,429	-	84,906	-	84,906	1.0
	Subtotal: Finance and Administration	-	350,184	16,300	366,484	-	440,497	1,700	442,197	5.0
Fire	Recruit Academy	-	250,560	73,028	323,588	-	-	-	-	-
Fire	Service Contracts	-	-	26,193	26,193	-	-	26,193	26,193	-
Fire	Various Fire Reductions	-	(110,886)	(273,626)	(384,512)	-	(110,886)	(273,626)	(384,512)	-
	Subtotal: Fire	-	139,674	(174,405)	(34,731)	-	(110,886)	(247,433)	(358,319)	-
HR	Employment Services Coordinator	-	91,180	5,900	97,080	-	93,930	2,800	96,730	1.0
HR	Fingerprinting Equipment	-	-	9,000	9,000	-	-	-	-	-
HR	Outside Legal Counsel	-	-	35,000	35,000	-	-	35,000	35,000	-
HR	Recruitment / Advertising	-	-	40,000	40,000	-	-	40,000	40,000	-
	Subtotal: Human Resources	-	91,180	89,900	181,080	-	93,930	77,800	171,730	1.0
IT	IT Staffing Model	-	396,509	24,280	420,789	-	544,800	13,580	558,380	4.0
IT	M&O Cost Adjustments	-	-	667,941	667,941	-	-	693,380	693,380	-
	Subtotal: Information Technology	-	396,509	692,221	1,088,730	-	544,800	706,960	1,251,760	4.0
IG	Debt Reduction Strategy	-	-	14,270,000	14,270,000	-	-	(1,710,444)	(1,710,444)	-
IG	Portfolio Funding	-	-	2,500,000	2,500,000	-	-	-	-	-
	Subtotal: Intergovernmental	-	-	16,770,000	16,770,000	-	-	(1,710,444)	(1,710,444)	-
LEG	Civil Legal Team	-	221,016	31,300	252,316	-	303,724	20,300	324,024	3.0
LEG	Collective Labor Contracts	-	-	75,000	75,000	-	-	75,000	75,000	-
LEG	Criminal Prosecution Staffing	-	161,672	-	161,672	-	207,927	-	207,927	2.4
	Subtotal: Legal	-	382,688	106,300	488,988	-	511,651	95,300	606,951	5.4
LIB	Library Staffing Adjustments	-	100,573	-	100,573	-	103,590	-	103,590	1.4
LIB	LYNX Contribution and Mobile App	95,164	-	120,338	25,174	84,247	-	104,338	20,091	-
	Subtotal: Library	95,164	100,573	120,338	125,747	84,247	103,590	104,338	123,681	1.4
M.O.	Project Management	-	-	346,000	346,000	-	-	-	-	-
	Subtotal: Mayor's Office	-	-	346,000	346,000	-	-	-	-	-
MCE	Community Engagement Staffing	-	271,111	16,800	287,911	-	372,593	6,000	378,593	4.0
	Subtotal: Mayor - Comm. Engagement	-	271,111	16,800	287,911	-	372,593	6,000	378,593	4.0
BPR	Hillcrest After School Program	-	21,530	5,380	26,910	-	22,176	5,587	27,763	-
BPR	Idaho IceWorld	362,462	140,000	150,000	(72,462)	515,962	144,200	300,000	(71,762)	-
BPR	Lowell / South Pool Closures	(14,440)	(48,443)	(36,678)	(70,681)	(16,819)	(49,896)	(36,678)	(69,755)	-
BPR	New Park Operating Expenses	-	64,710	64,535	129,245	-	73,847	64,535	138,382	0.5

Dept.	Item	FY 2022				Ongoing				FTEs
		a	b	c	b + c - a	a	b	c	b + c - a	
		Revenue	Personnel	M&O/Other	Net Expense	Revenue	Personnel	M&O/Other	Net Expense	
BPR	Project Backlog Funding	-	-	130,000	130,000	-	-	130,000	130,000	-
	Subtotal: Parks and Recreation	348,022	177,797	313,237	143,012	499,144	190,327	463,444	154,627	0.5
PDS	Catch Funding (Linda Fund)	-	-	100,000	100,000	-	-	100,000	100,000	-
	Subtotal: Planning and Development	-	-	100,000	100,000	-	-	100,000	100,000	-
BPD	Crime Lab Staffing	-	67,388	6,799	74,187	-	92,611	4,599	97,210	1.0
BPD	ILP/Emergency Protection Detail	-	193,062	178,303	371,365	-	267,397	21,388	288,785	2.0
BPD	Motorcycle Traffic Unit	-	103,997	64,417	168,414	-	150,665	9,867	160,532	1.0
BPD	Narcotics Tech Team	-	90,467	59,850	150,317	-	128,286	10,694	138,980	1.0
BPD	Neighborhood Contact Officers	-	202,499	175,255	377,754	-	280,325	21,387	301,712	2.0
BPD	Patrol Police Officers	-	417,846	287,981	705,827	-	608,205	38,310	646,515	5.0
BPD	Police and Fire Staffing Study	-	-	275,000	275,000	-	-	-	-	-
BPD	Police On-Body Camera	-	-	100,000	100,000	-	-	100,000	100,000	-
BPD	Police Technology Strategic Mapping	-	-	200,000	200,000	-	-	-	-	-
BPD	Professional Standards Division	-	67,474	23,535	91,009	-	92,729	21,635	114,364	1.0
BPD	Records Management System Upgrade	-	-	50,000	50,000	-	-	-	-	-
BPD	TEDD Academy	-	409,000	203,873	612,873	-	-	-	-	-
BPD	TEDD Staffing	-	321,352	147,750	469,102	-	458,362	32,081	490,443	3.0
BPD	Various Police Reductions	-	(266,702)	(106,960)	(373,662)	-	(272,266)	(106,960)	(379,226)	(2.7)
	Subtotal: Police	-	1,606,383	1,665,803	3,272,186	-	1,806,314	153,001	1,959,315	13.3
PA	Office of Police Accountability Estab.	-	172,028	29,200	201,228	-	177,211	30,222	207,433	1.5
	Subtotal: Police Accountability	-	172,028	29,200	201,228	-	177,211	30,222	207,433	1.5
PW	Climate Initiatives	-	-	150,000	150,000	-	-	150,000	150,000	-
PW	Energy Initiatives	-	-	150,000	150,000	-	-	150,000	150,000	-
PW	Facility Services Supervisor	-	69,190	-	69,190	-	95,086	-	95,086	1.0
PW	Water Resource Analyst	-	41,363	-	41,363	-	42,611	-	42,611	0.5
	Subtotal: Public Works	-	110,553	300,000	410,553	-	137,697	300,000	437,697	1.5
	Total*	\$ 443,186	\$ 3,853,671	\$ 20,511,694	\$ 23,922,179	\$ 583,391	\$ 4,343,311	\$ 80,888	\$ 3,840,809	38.6

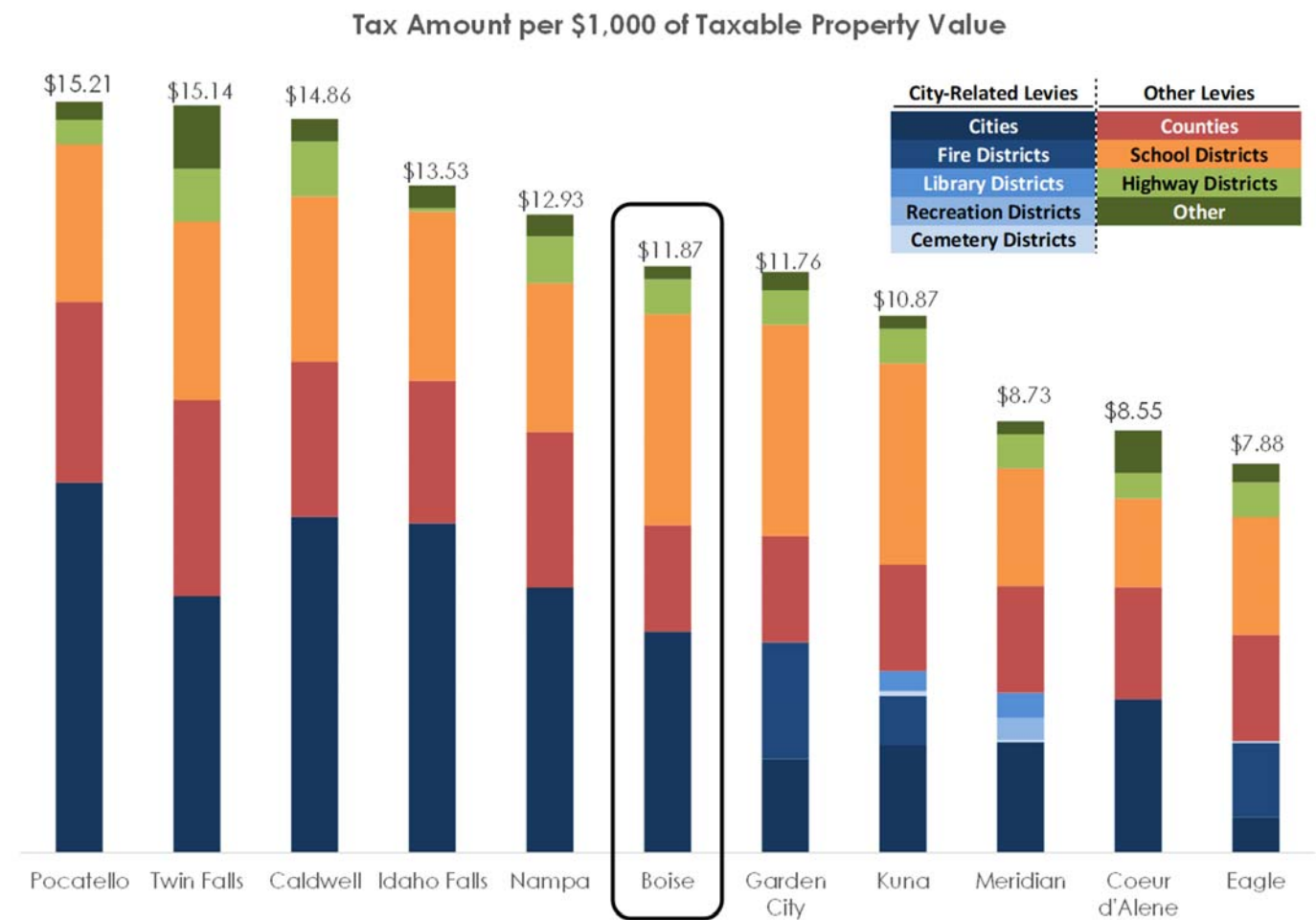
*The total FTE change in this summary does not equal the 37.6 FTE shown elsewhere in the document due to this table not reflecting the subtraction of 1.0 FTE from the former Office of Police Oversight.

Property Tax Analysis

The chart below is a comparison of total levy rates (tax rates) among different Idaho cities. Total tax rates per \$1,000 of taxable property value are displayed from largest to smallest. The Budget Office compiles this public tax data in order to show comparisons among other cities. Each jurisdiction has varying taxing districts, in addition to city levy rates, which can make it difficult to compare levy rates. For example, since only a small number of cities in this study have airports, airport levy rates were omitted from this analysis. Even within certain cities, taxing districts can be inconsistent (e.g., a flood district that covers only a portion of the city). For each city in the chart below, the majority of total property taxes consist of city levy rates (dark blue), county levy rates (red), and school levy rates (orange). Compared to the other cities, the total tax rate for the City of Boise is in

the middle between Pocatello (highest tax rate) and Eagle (lowest tax rate). To visually compare other city levy rates to Boise's levy rate, everything in the graph below that is a shade of blue represents generally comparable city services.

It is important to note that assessed property values are a large component of the total taxes property owners pay within each jurisdiction. For example, in tax year 2020 (FY 2021), based on the average Eagle home (\$679,581) and the average Boise home (\$440,306), total tax payments are significantly different. Despite the lower levy rate, the Eagle home would be assessed \$4,370 in taxes and the Boise home would be assessed \$3,743, assuming both homes received the Homeowners Exemption (\$125,000 for tax year 2021).



Average Homeowner Impact

ESTIMATED

Fiscal Year 2022 (Tax Year 2021)

City Levy Rate Only

1 City takes the increase for growth and annexation and the 3% base increase

	FY 2021	FY 2022	% Change
2 Assessed Value	351,023	440,306	25.4%
3 Exemption	100,000	125,000	25.0%
4 Taxable Value	251,023	315,306	25.6%
5 City Levy Rate	0.004468876	0.004621149	3.4%
6 City Taxes	\$ 1,121.79	\$ 1,457.08	29.9%
7 \$ Change		\$ 335.29	

8 City takes the increase for growth and annexation and does not take the 3% base increase

	FY 2021	FY 2022	% Change
9 Assessed Value	351,023	440,306	25.4%
10 Exemption	100,000	125,000	25.0%
11 Taxable Value	251,023	315,306	25.6%
12 City Levy Rate	0.004468876	0.004486552	0.4%
13 City Taxes	\$ 1,121.79	\$ 1,414.64	26.1%
14 \$ Change		\$ 292.85	

15 Cost of 3% base increase by City

\$ 42.44

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Airport	Badges (N/A for signatory)	Annual Fee	28.00	65.00	132.14%
Airport	Badges (N/A for signatory)	Annual Fee	10.00	25.00	150.00%
Airport	Badges/Security Badges	Deposit	-	\$50 for contractors	New
Airport	Badges/SIDA Badges	Deposit	-	50.00	New
Finance & Admin	Animal	Abused Animals - Forfeiture of	-	Actual Incurred	New
Finance & Admin	Animal	Abused Animals - Cost to House/Care	-	Actual Incurred; \$12/Day Minimum	New
Finance & Admin	Animal	Abused Animals - Cost to Relocate/Rehouse	-	Actual Incurred	New
Finance & Admin	Animal	Abused Animals - Other Associated Fees/Costs	-	Actual Incurred	New
Finance & Admin	Animal	Animal at Large - 1st Offense in same calendar year	25.00	25.75	3.00%
Finance & Admin	Animal	Animal at Large - 2nd Offense in same calendar year	50.00	51.50	3.00%
Finance & Admin	Animal	Animal Impounding - Isolation Care (Dog or Cat)	9.00	9.25	2.78%
Finance & Admin	Animal	Animal Impounding (Cat)	12.50	12.75	2.00%
Finance & Admin	Animal	Animal Impounding (Cattle - Horse, Mule, Hog, Sheep Goat, etc.)	25.00	25.75	3.00%
Finance & Admin	Animal	Animal Impounding (Dogs) First Occurrence - Licensed	15.00	15.50	3.33%
Finance & Admin	Animal	Animal Impounding (Dogs) First Occurrence - Nonspayed/Nonneutered (in addition to initial impound fee)	50.00	51.50	3.00%
Finance & Admin	Animal	Animal Impounding (Dogs) First Occurrence - Unlicensed	40.00	41.25	3.13%
Finance & Admin	Animal	Animal Impounding (Dogs) Second Occurrence within 3 years - Licensed	25.00	25.75	3.00%
Finance & Admin	Animal	Animal Impounding (Dogs) Second Occurrence within 3 years - Unlicensed	65.00	66.75	2.69%
Finance & Admin	Animal	Animal Impounding (Dogs) Second/Subsequent Occurrence within 3 Years - Nonspayed/Nonneutered (in addition to initial impound fee)	75.00	77.25	3.00%
Finance & Admin	Animal	Animal Impounding (Dogs) Third/Subsequent Occurrence within 3 years - Licensed	50.00	51.50	3.00%
Finance & Admin	Animal	Animal Impounding (Dogs) Third/Subsequent Occurrence within 3 years - Unlicensed	80.00	82.40	3.00%
Finance & Admin	Animal	Animal Keeping (dog or cat)	6.00	6.18	3.00%
Finance & Admin	Animal	Appeal of Determination and Forfeiture Hearing	-	250.00	New
Finance & Admin	Animal	Cost to Impound/Board Abused Animals	-	Actual Incurred; \$12/Day Minimum	New
Finance & Admin	Animal	Cost to Impound/Board Dangerous/Potentially Dangerous Animal	-	\$35 + Incurred Cost (\$12/Day Minimum)	New
Finance & Admin	Animal	Cost to Impound/Board Prohibited Animals	-	\$50 + Incurred Cost (\$15/Day Minimum)	New
Finance & Admin	Animal	Cost to Impound/Board Quarantined Animal	-	\$35 + Incurred Cost (\$12/Day Minimum)	New
Finance & Admin	Animal	Dangerous/Potentially Dangerous Animal - Impound Fee	-	35.00	New
Finance & Admin	Animal	Dangerous/Potentially Dangerous Animal - Other Costs	-	Actual incurred cost	New
Finance & Admin	Animal	Failure to Bear License Tag	10.00	10.30	3.00%
Finance & Admin	Animal	Prohibited Animal - Care Fee	-	Actual Incurred; \$15/Day Minimum	New
Finance & Admin	Animal	Prohibited Animal - Impound Fee	-	50.00	New
Finance & Admin	Animal	Prohibited Animal - Other Associated Fees/Costs	-	Actual Incurred	New
Finance & Admin	Animal	Quarantined Animal - Disposal	-	125.00	New
Finance & Admin	Animal	Quarantined Animal - Impound Fee	-	35.00	New
Finance & Admin	Animal	Quarantined Animal - Isolation Care, Per Day	-	12.00	New
Finance & Admin	Animal	Quarantined Animal - Other Associated Fees/Costs	-	Actual incurred cost	New
Finance & Admin	Animal	Security Bond for Pending Appeal	-	Bond Amount to Cover Actual Costs per BCC 5-1-21 K	New
Finance & Admin	General	Auction Sale (per day)	29.00	30.00	3.45%
Finance & Admin	General	Commercial Transportation Service Business Transfer of License (Annual)	192.00	197.75	2.99%
Finance & Admin	General	Commercial Transportation Vehicle License	190.50	196.25	3.02%
Finance & Admin	General	Inspection Fee	25.00	25.75	3.00%
Finance & Admin	General	Per Site Fee	25.00	25.75	3.00%
Finance & Admin	General	Taxi Business License	160.00	164.75	2.97%
Finance & Admin	General	Taxi Vehicle Transfer	38.50	39.75	3.25%
Finance & Admin	General	Taxicab Vehicle Inspection	88.00	90.00	2.27%
Finance & Admin	General	Taxicab Vehicle Re-inspection Hoist	170.00	175.00	2.94%
Finance & Admin	General	Taxicab Vehicle Re-inspection Non-Hoist (after 30 Days and/or 2nd re-inspection)	88.00	90.00	2.27%
Finance & Admin	General	Abatement: Administrative Fee	86.50	89.00	2.89%
Finance & Admin	General	Abatement: Certification Fee	51.50	53.00	2.91%
Finance & Admin	General	Alarm Installation Service License	155.50	160.25	3.05%
Finance & Admin	General	Alarm Installer License	42.75	44.00	2.92%
Finance & Admin	General	Auction House	34.50	35.50	2.90%
Finance & Admin	General	Auctioneer License (semi-annual)	34.50	35.50	2.90%
Finance & Admin	General	Commercial Drivers License	37.00	38.00	2.70%
Finance & Admin	General	Commercial Transportation Service Business Transfer of License (Partial)	98.75	101.75	3.04%
Finance & Admin	General	Commercial Transportation Service Vehicle Transfer of License	26.25	27.00	2.86%
Finance & Admin	General	Eating and Drinking License	36.00	37.25	3.47%
Finance & Admin	General	Eating and Drinking Mobile	36.00	37.25	3.47%
Finance & Admin	General	Going Out of Business	40.50	41.75	3.09%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Finance & Admin	General	Going Out of Business (Time Extension)	40.50	41.75	3.09%
Finance & Admin	General	Massage Establishment License	276.00	284.25	2.99%
Finance & Admin	General	Non-Consent Towing License	41.00	42.25	3.05%
Finance & Admin	General	Pawnbroker License	440.25	453.50	3.01%
Finance & Admin	General	Precious Metals Dealer License (full year)	103.00	106.25	3.16%
Finance & Admin	General	Precious Metals Dealer License (itinerant)	98.75	101.75	3.04%
Finance & Admin	General	Precious Metals Dealer License (partial year)	51.50	53.00	2.91%
Finance & Admin	General	Private Patrol Agent License	42.75	44.00	2.92%
Finance & Admin	General	Private Patrol Service	153.50	158.25	3.09%
Finance & Admin	General	Private Security Service License	155.50	160.25	3.05%
Finance & Admin	General	Solicitor Annual License	121.50	125.25	3.09%
Finance & Admin	General	Solicitor Semi-Annual License	60.75	62.75	3.29%
Finance & Admin	General	Special Event	204.25	210.50	3.06%
Finance & Admin	General	Taxi Vehicle New after Jan. 1 (part year)	105.00	108.25	3.10%
Finance & Admin	General	Taxi Vehicle New, Renewal or Transfer (full year)	210.00	216.50	3.10%
Finance & Admin	General	Taxi Vehicle Out of Service Decal Removal	45.25	46.75	3.31%
Finance & Admin	General	Taximeter Re-seal	42.00	43.25	2.98%
Finance & Admin	General	Temporary Merchant License	57.00	58.75	3.07%
Finance & Admin	General	Temporary Use Permit – Failure to Comply with Standards and Regulations	15.25	15.75	3.28%
Finance & Admin	General	Temporary Use Permit – Failure to Erect Barricades/Fencing	15.25	15.75	3.28%
Finance & Admin	General	Temporary Use Permit – Failure to Obtain Permit	15.25	15.75	3.28%
Finance & Admin	General	Temporary Use Permit Violation First Offense	15.25	15.75	3.28%
Finance & Admin	General	Tree Service	51.50	54.50	5.83%
Finance & Admin	General	Valet - New	265.00	273.00	3.02%
Finance & Admin	General	Valet - Renewal	95.25	98.25	3.15%
Finance & Admin	General	Vehicle Immobilization Agent License	44.25	45.75	3.39%
Finance & Admin	General	Vehicle Immobilization Service	109.00	112.25	2.98%
Finance & Admin	General	Vendor Annual License	121.50	125.25	3.09%
Finance & Admin	General	Vendor Semi-Annual License	60.75	62.75	3.29%
Finance & Admin	Parking	Angle Parking Violation	61.75	63.50	2.83%
Finance & Admin	Parking	Blocking Driveway	61.75	63.50	2.83%
Finance & Admin	Parking	Blocking of Accessible Parking Space	154.50	159.00	2.91%
Finance & Admin	Parking	City Parking Facilities – Beyond Parking Stall Lines	61.75	63.50	2.83%
Finance & Admin	Parking	City Parking Facilities – Fail To Display Parking Permit	20.50	21.00	2.44%
Finance & Admin	Parking	City Parking Facilities – Fail to Pay Parking Fee	20.50	21.00	2.44%
Finance & Admin	Parking	City Parking Facilities – Parking in Non-Parking Area	61.75	63.50	2.83%
Finance & Admin	Parking	City Parking Facilities – Restricted or Reserved Spaces	20.50	21.00	2.44%
Finance & Admin	Parking	City Parking Facilities – Yellow Curb Violation	61.75	63.50	2.83%
Finance & Admin	Parking	Expired Parking Meter	20.50	21.00	2.44%
Finance & Admin	Parking	Extended Parking Non-Vehicular Items (72 Hours)	30.75	31.75	3.25%
Finance & Admin	Parking	Extended Parking Prohibited (72 Hours)	30.75	31.75	3.25%
Finance & Admin	Parking	Fail to Comply with Permit Terms, Conditions, or Restrictions	15.25	15.50	1.64%
Finance & Admin	Parking	Failure to Pay for Parking Session	20.50	21.00	2.44%
Finance & Admin	Parking	Leaving Running Vehicle Unattended	61.75	63.50	2.83%
Finance & Admin	Parking	Obstructing Traffic	61.75	63.50	2.83%
Finance & Admin	Parking	On Railroad Tracks	61.75	63.50	2.83%
Finance & Admin	Parking	Overweight Commercial Vehicle Parked In a Residential Area Longer than 2 Hours	61.75	63.50	2.83%
Finance & Admin	Parking	Park in Restricted, Hooded, or Blocked Parking Meter Space	61.75	63.50	2.83%
Finance & Admin	Parking	Park Longer Than Maximum Allowable Time ("Extended Parking")	30.75	31.75	3.25%
Finance & Admin	Parking	Park More than 1 Vehicle in a Single Parking Meter Space	61.75	63.50	2.83%
Finance & Admin	Parking	Park Outside the Lines of a Single Parking Meter Space	61.75	63.50	2.83%
Finance & Admin	Parking	Park Unauthorized Vehicle in Parking Meter Space Using Zero Emission Vehicle Permit	61.75	63.50	2.83%
Finance & Admin	Parking	Park Unauthorized Vehicle with Delivery Permit, Meter Use Permit, or Meter Hood in Parking Meter Space	61.75	63.50	2.83%
Finance & Admin	Parking	Park Zero Emission Vehicle in Parking Meter Space Longer Than Maximum Allowable Time	30.75	31.75	3.25%
Finance & Admin	Parking	Parked Alongside/Opposite of Excavation/Obstruction	61.75	63.50	2.83%
Finance & Admin	Parking	Parked in Marked Bike Lane	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Non-Vehicular Items – Reflective Devices	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Non-Vehicular Items Impeding Traffic (Pedestrian and/or Vehicular)	61.75	63.50	2.83%
Finance & Admin	Parking	Parked on Crosswalk	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Upon Bridge, Elevated Structure or in Highway Tunnel	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Where Traffic Control Devices Prohibit (load/unload goods and merchandise)	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Where Traffic Control Devices Prohibits (drop off/pick up passengers)	61.75	63.50	2.83%
Finance & Admin	Parking	Parked with Wrong Direction and/or Within 18" of curb (Left-hand Side)	61.75	63.50	2.83%
Finance & Admin	Parking	Parked with Wrong Direction and/or Within 18" of curb (Right-hand Side)	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Within 15' of Fire Hydrant	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Within 20' of Bike Path Approach	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Within 20' of Crosswalk	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Within 20' of Driveway to Fire Station	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Within 30' of Stop Sign	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Within 30' of the Corner (in Safety Zone)	61.75	63.50	2.83%
Finance & Admin	Parking	Parked Within 50' of Nearest Rail Crossing	61.75	63.50	2.83%
Finance & Admin	Parking	Parking at a Blue Curb	154.50	159.00	2.91%
Finance & Admin	Parking	Parking at Yellow and Red Curb	61.75	63.50	2.83%
Finance & Admin	Parking	Parking in Alley	61.75	63.50	2.83%
Finance & Admin	Parking	Parking in City Park – Beyond Posted Parking Time Limits	25.75	26.50	2.91%
Finance & Admin	Parking	Parking in City Park – Beyond Space Lines or Taking More Than One Space	61.75	63.50	2.83%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Finance & Admin	Parking	Parking in City Park – Failure to Remove Vehicle From Park Post Posted Parking Time Limits	25.75	26.50	2.91%
Finance & Admin	Parking	Parking in City Park – In Area Closed to Public	61.75	63.50	2.83%
Finance & Admin	Parking	Parking in City Park – Not in Compliance with Authorized Signs	61.75	63.50	2.83%
Finance & Admin	Parking	Parking in City Park – Obstructing Traffic	61.75	63.50	2.83%
Finance & Admin	Parking	Parking in City Park – Outside Park Hours	61.75	63.50	2.83%
Finance & Admin	Parking	Parking in City Park – Upon Turf or Grass	61.75	63.50	2.83%
Finance & Admin	Parking	Parking in City Park in Non-Designated Area	61.75	63.50	2.83%
Finance & Admin	Parking	Parking Meter Hood Monthly Rental	221.25	227.50	2.82%
Finance & Admin	Parking	Parking Meter Hood Yearly	1,648.00	1,697.00	2.97%
Finance & Admin	Parking	Parking Meter Hood Yearly Additional Vehicle up to 5 (must have yearly permit)	30.75	31.75	3.25%
Finance & Admin	Parking	Parking on Sidewalk/Parkway	61.75	63.50	2.83%
Finance & Admin	Parking	Parking Prohibited/Intersection	61.75	63.50	2.83%
Finance & Admin	Parking	Re-feed (or "Plug") Parking Meter	30.75	31.75	3.25%
Finance & Admin	Parking	Re-parking on Block Face on Same Calendar Day	25.75	26.50	2.91%
Finance & Admin	Parking	Residential/Special Parking Districts – Failure to comply with all terms, conditions or restrictions of the RPD/SPD Permit	25.75	26.50	2.91%
Finance & Admin	Parking	Residential/Special Parking Districts – Failure to Park Within 2 Blocks of Residence in RPD	25.75	26.50	2.91%
Finance & Admin	Parking	Residential/Special Parking Districts – Failure to Remove Vehicle From Block Face	25.75	26.50	2.91%
Finance & Admin	Parking	Residential/Special Parking Districts – Failure to Remove Vehicle from SPD Boundaries	25.75	26.50	2.91%
Finance & Admin	Parking	Residential/Special Parking Districts – Failure to Use RPD/SPD Permit the corresponding RPD/SPD Zone	25.75	26.50	2.91%
Finance & Admin	Parking	Residential/Special Parking Districts – Parking Time Limit Violations	25.75	26.50	2.91%
Finance & Admin	Parking	Standing/Parking at Curb	61.75	63.50	2.83%
Finance & Admin	Parking	Temporary Use Permit Violation Second & Subsequent Offenses	61.75	63.50	2.83%
Finance & Admin	Parking	Time Zone Violation	25.75	26.50	2.91%
Finance & Admin	Parking	Unauthorized Use of Accessible Parking Placard/Plates	154.50	159.00	2.91%
Finance & Admin	Parking	Unauthorized Use of Accessible Parking Space (No Placard/Plates)	154.50	159.00	2.91%
Finance & Admin	Stationless Bikes	Abatement Fee (impound)	100.00	103.00	3.00%
Finance & Admin	Stationless Bikes	Annual per Device Charge (Permit)	100.00	103.00	3.00%
Finance & Admin	Stationless Bikes	Security Deposit Fee	20.00	20.50	2.50%
Fire	Permit & Service Fees	Explosives Permit	155.00	140.00	-9.68%
Fire	Permit & Service Fees	Reinspection Fee (2nd one)	75.00	85.00	13.33%
Library	General Fees	Annual nonresident fee for senior and students	17.33	20.00	15.41%
Library	General Fees	Annual nonresident fee per household	69.30	75.00	8.23%
Library	General Fees	Card Replacement	1.05	2.00	90.48%
Library	General Fees	Document Delivery Fee from Phone Books and Boise City Directories (per page)	1.05	1.25	19.05%
Library	General Fees	Fax request fee outside of toll-free calling area	5.00	-	-100.00%
Library	General Fees	Printing per page (Color)	-	0.25	New
Library	General Fees	Sending a fax from the Library on behalf of a Library user per page	-	0.50	New
Parks & Recreation	Active Adult	Educational tours	120.00	125.00	4.17%
Parks & Recreation	Active Adult	Lifetime and Leisure One Day Activities	8.50	8.73	2.71%
Parks & Recreation	Active Adult	Senior Fitness Class (per hour)	6.50	6.60	1.54%
Parks & Recreation	Active Adult	Social tours	120.00	125.00	4.17%
Parks & Recreation	Administration	Admission Daily Fee	50.00	51.89	3.78%
Parks & Recreation	Administration	Cancellation Fee (Depot, Banquet Rooms, Ice)	125.00	130.00	4.00%
Parks & Recreation	Administration	Commercial Use (annual fee)	330.00	340.00	3.03%
Parks & Recreation	Administration	Commercial Use over 100 reservations (annual fee)	-	600.00	New
Parks & Recreation	Administration	Master Naturalist Fee	-	100.00	New
Parks & Recreation	Administration	Memorial Bench (Non-premier)	1,525.00	1,575.00	3.28%
Parks & Recreation	Administration	Memorial Bench (Premier or Stone)	2,525.00	2,600.00	2.97%
Parks & Recreation	Administration	Memorial Trailhead Plaque: New Trails	-	10,000.00	New
Parks & Recreation	Administration	Memorial Wall Plaque	-	3,000.00	New
Parks & Recreation	Administration	Metal Detection Permit	10.75	11.00	2.33%
Parks & Recreation	Adult Art	Adult (6 mtg x 2 hours)	67.00	69.00	2.99%
Parks & Recreation	Adult Art	Adult (6 mtg x 3 hours)	99.25	102.25	3.02%
Parks & Recreation	Adult Art	Adult (8 mtg x 2 hours)	89.00	91.75	3.09%
Parks & Recreation	Adult Art	Adult (8 mtg x 3 hours)	133.50	137.50	3.00%
Parks & Recreation	Adult Art	Adult Pottery Open Lab (6 mtg x 2 hours)	65.00	66.98	3.05%
Parks & Recreation	Adult Art	Adult Pottery Open Lab (8 mtg x 2 hours)	89.00	91.75	3.09%
Parks & Recreation	Adult Art	Adult Private Class	101.50	104.50	2.96%
Parks & Recreation	Adult Art	Commercial Kiln Firing Fee (1 square foot)	16.27	16.75	2.95%
Parks & Recreation	Adult Art	Material Lab Fee	60.38	62.26	3.11%
Parks & Recreation	Adult Art	Pottery Drop-In	11.32	11.79	4.15%
Parks & Recreation	Adult Fitness	Drop-in Fitness Class (per hour)	10.25	10.60	3.41%
Parks & Recreation	Adult Fitness	Individual Fitness Class (per hour)	35.00	36.00	2.86%
Parks & Recreation	Adult Fitness	Pilates Class (per hour)	6.50	6.80	4.62%
Parks & Recreation	Adult Fitness	Yoga Class (per hour)	6.50	6.80	4.62%
Parks & Recreation	Adult Performing Arts	Adult Performing Arts Drop in Fee	10.00	10.25	2.50%
Parks & Recreation	Adult Performing Arts	Costume Fee	20.28	20.75	2.32%
Parks & Recreation	Adult Performing Arts	Dance Class Individual (per hour)	7.10	7.30	2.82%
Parks & Recreation	Adult Performing Arts	Material Fee	60.00	61.79	2.98%
Parks & Recreation	Adult Performing Arts	Recital Fee	6.10	6.25	2.46%
Parks & Recreation	Adult Tennis	Idaho Tennis Association Court Rental (per court, per hour)	1.27	1.32	3.94%
Parks & Recreation	Adult Tennis	Pickleball League	30.00	30.99	3.30%
Parks & Recreation	Adult Tennis	Pickleball Lesson	48.00	50.00	4.17%
Parks & Recreation	Adult Tennis	Pickleball Tournament Fee	31.00	31.99	3.19%
Parks & Recreation	Adult Tennis	Private/Public Court Rental (per pro, per year)	320.00	340.00	6.25%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Parks & Recreation	Adult Tennis	Public Court Rental (per court, per hour)	2.46	2.55	3.66%
Parks & Recreation	Adult Tennis	Special Event Court Rental (per hour)	8.90	9.25	3.93%
Parks & Recreation	Adult Tennis	Tennis Lesson	48.00	50.00	4.17%
Parks & Recreation	AdVenture	Adapted Bike Rides	6.50	6.75	3.85%
Parks & Recreation	AdVenture	Adaptive Fitness Class (16 hours or 8 weeks)	55.75	57.50	3.14%
Parks & Recreation	AdVenture	Adaptive Sports Clinic - Youth	20.25	21.00	3.70%
Parks & Recreation	AdVenture	AdVenture Activity and Meal	23.50	24.25	3.19%
Parks & Recreation	AdVenture	AdVenture Art Class (8 weeks)	52.50	54.25	3.33%
Parks & Recreation	AdVenture	AdVenture Field Trip and Meal	45.75	47.25	3.28%
Parks & Recreation	AdVenture	AdVenture Outing Fee (per hour)	10.50	11.00	4.76%
Parks & Recreation	AdVenture	AdVenture Teen Camp	76.50	80.00	4.58%
Parks & Recreation	AdVenture	BEST Club (weekly)	10.25	10.75	4.88%
Parks & Recreation	AdVenture	Bike Ride and Picnic	13.25	13.75	3.77%
Parks & Recreation	AdVenture	Bike Ride and Picnic - Extended	15.75	16.25	3.17%
Parks & Recreation	AdVenture	Bowling Club	29.00	30.00	3.45%
Parks & Recreation	AdVenture	Camping (2 nights)	87.00	90.00	3.45%
Parks & Recreation	AdVenture	ChairHoops team	146.23	150.94	3.22%
Parks & Recreation	AdVenture	Cooking Class (6 weeks)	63.00	65.00	3.17%
Parks & Recreation	AdVenture	Dutch Oven Cooking Class	11.00	11.50	4.55%
Parks & Recreation	AdVenture	Elk Sleigh Rides	48.75	50.25	3.08%
Parks & Recreation	AdVenture	Garden and Art (4 weeks)	40.50	41.75	3.09%
Parks & Recreation	AdVenture	Goalball (8 weeks)	25.25	26.00	2.97%
Parks & Recreation	AdVenture	Group Programs (per hour)	26.50	27.50	3.77%
Parks & Recreation	AdVenture	Holiday Party	6.00	6.25	4.17%
Parks & Recreation	AdVenture	Idaho Youth Adaptive Sports Camp	66.00	68.00	3.03%
Parks & Recreation	AdVenture	Moonlight Golf	66.04	68.87	4.29%
Parks & Recreation	AdVenture	Performing Art Class (8 weeks)	35.50	36.75	3.52%
Parks & Recreation	AdVenture	Rafting - Day Trip	34.50	35.75	3.62%
Parks & Recreation	AdVenture	Rugby Chair Rental per Day	18.87	19.81	4.98%
Parks & Recreation	AdVenture	Rugby Tubes	5.66	100% cost	N/A
Parks & Recreation	AdVenture	Sleeping Bag Cleaning	15.00	100% cost	N/A
Parks & Recreation	AdVenture	Snowshoeing and Hot Springs	49.75	51.25	3.02%
Parks & Recreation	AdVenture	Snowshoeing for Group to Bogus (per person)	8.25	8.50	3.03%
Parks & Recreation	AdVenture	Social Clubs (7 weeks)	74.75	77.00	3.01%
Parks & Recreation	AdVenture	Sun Valley Biking	67.00	70.00	4.48%
Parks & Recreation	AdVenture	Tie Dyeing	11.25	11.50	2.22%
Parks & Recreation	AdVenture	Water Skiing (per day)	10.75	11.25	4.65%
Parks & Recreation	AdVenture	Wheelchair Basketball (8 weeks)	24.25	25.25	4.12%
Parks & Recreation	AdVenture	Wheelchair Rugby (8 weeks)	28.25	29.50	4.42%
Parks & Recreation	AdVenture	Wilderness Within Reach Fly-In	44.00	46.00	4.55%
Parks & Recreation	Aquatics	Daily Admission - 12-18	2.69	2.83	5.20%
Parks & Recreation	Aquatics	Daily Admission - Adult	4.01	4.25	5.99%
Parks & Recreation	Aquatics	Daily Admission - Parent Plus 2 Children	7.88	8.25	4.70%
Parks & Recreation	Aquatics	Daily Admission - Under 12	2.22	2.36	6.31%
Parks & Recreation	Aquatics	Pool Daily Admission - Family Day	9.91	10.38	4.74%
Parks & Recreation	Aquatics	Pool Rental (per hour)	225.00	233.96	3.98%
Parks & Recreation	Aquatics	Season Pass - Adult Family Member	15.10	15.80	4.64%
Parks & Recreation	Aquatics	Season Pass - Youth (11 & Under)	30.38	31.37	3.26%
Parks & Recreation	Aquatics	Season Pass - Youth 12-18	37.74	39.39	4.37%
Parks & Recreation	Aquatics	Swim Lessons - Youth (8 x 25-minute lessons)	36.00	37.50	4.17%
Parks & Recreation	Basketball	BB 3 on 3/game	-	14.62	New
Parks & Recreation	Basketball	BB 5 on 5/2 referees/1 scorekeeper/game	-	61.32	New
Parks & Recreation	Basketball	BB N/R Player (3 on 3)	12.33	-	-100.00%
Parks & Recreation	Basketball	BB N/R Player (5 on 5)	32.42	-	-100.00%
Parks & Recreation	Basketball	BB Team Fee (3 on 3)	112.80	-	-100.00%
Parks & Recreation	Basketball	BB Team Fee (5 on 5)	587.50	-	-100.00%
Parks & Recreation	Basketball	BB Tournament (5 on 5)	100.94	103.77	2.80%
Parks & Recreation	Basketball	BB Tournament (5 on 5, Double Elimination)	154.50	158.96	2.89%
Parks & Recreation	Boise Depot	Bell Tower (2 hours)	47.17	49.06	4.01%
Parks & Recreation	Boise Depot	Bell Tower (4 hours)	94.34	98.11	4.00%
Parks & Recreation	Boise Depot	Depot Plaza Additional Hours (per hour)	61.98	66.04	6.55%
Parks & Recreation	Boise Depot	Great Hall (5 hours)	547.17	566.04	3.45%
Parks & Recreation	Boise Depot	Great Hall (6 hours)	660.38	683.96	3.57%
Parks & Recreation	Boise Depot	Great Hall (8 hours or Fri-Sat peak season)	925.47	943.40	1.94%
Parks & Recreation	Boise Depot	Great Hall Holiday Rental (12 hours)	1,825.47	1,886.79	3.36%
Parks & Recreation	Boise Depot	Platt Garden with Great Hall or Meeting Station Rental (per hour)	61.98	66.04	6.55%
Parks & Recreation	Boise Depot	Special Fee Overage Penalty	155.66	160.38	3.03%
Parks & Recreation	Boise Urban Garden School	Adult Registration Fee (per session)	11.00	11.50	4.55%
Parks & Recreation	Boise Urban Garden School	Culinary Camp (5 sessions)	95.00	97.50	2.63%
Parks & Recreation	Boise Urban Garden School	Environmental Camp with Lunch - Full day (5 sessions)	140.00	155.00	10.71%
Parks & Recreation	Boise Urban Garden School	Environmental Camp with Lunch - Half day (5 sessions)	85.00	95.00	11.76%
Parks & Recreation	Boise Urban Garden School	Per Student Lesson Fee (1.5 hour)	-	6.00	New
Parks & Recreation	Boise Urban Garden School	Per Student Lesson Fee (2 hour)	-	15.00	New
Parks & Recreation	Cemetery	Additional Chairs Set up	36.50	37.60	3.01%
Parks & Recreation	Cemetery	Ash Vaults	213.21	219.48	2.94%
Parks & Recreation	Cemetery	Concrete Vaults	735.85	755.00	2.60%
Parks & Recreation	Cemetery	Crypt Plate	304.72	314.01	3.05%
Parks & Recreation	Cemetery	Crypt Vase	126.89	130.75	3.04%
Parks & Recreation	Cemetery	Disinterment - Court Ordered	525.00	540.00	2.86%
Parks & Recreation	Cemetery	Disinterment - Infant	865.00	890.00	2.89%
Parks & Recreation	Cemetery	Disinterment- Adult	2,030.00	2,090.00	2.96%
Parks & Recreation	Cemetery	Disinterment- Mausoleum	1,825.00	1,880.00	3.01%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Parks & Recreation	Cemetery	Disinurnment- Ash (Lot or Crypt)	420.00	432.00	2.86%
Parks & Recreation	Cemetery	Disinurnment- Ash (Niche)	210.00	216.00	2.86%
Parks & Recreation	Cemetery	Extended Grave - Adult	395.00	410.00	3.80%
Parks & Recreation	Cemetery	Extended Grave - Infant	305.00	315.00	3.28%
Parks & Recreation	Cemetery	Floral Placement	6.30	6.50	3.17%
Parks & Recreation	Cemetery	Interment- Crypt	910.00	950.00	4.40%
Parks & Recreation	Cemetery	Interments - Adult (includes vault handling, lowering device, & burial setup)	660.00	680.00	3.03%
Parks & Recreation	Cemetery	Interments - Infant (includes vault handling, lowering device, & burial setup)	305.00	310.00	1.64%
Parks & Recreation	Cemetery	Inurnment of Ashes - Adult in a Crypt or Cemetery (includes vault handling, lowering device, & burial setup)	455.00	470.00	3.30%
Parks & Recreation	Cemetery	Lot Sales - Crypt	6,100.00	6,300.00	3.28%
Parks & Recreation	Cemetery	Lot Sales - Double Niche	1,370.00	1,410.00	2.92%
Parks & Recreation	Cemetery	Lot Sales - Infant	280.00	285.00	1.79%
Parks & Recreation	Cemetery	Lot Sales - Morris Hill Cemetery Ash	505.00	520.00	2.97%
Parks & Recreation	Cemetery	Lot Sales - Morris Hill Cemetery Flat	955.00	985.00	3.14%
Parks & Recreation	Cemetery	Lot Sales - Morris Hill Cemetery Monument	1,490.00	1,535.00	3.02%
Parks & Recreation	Cemetery	Lot Sales - Niche Simplicity (glass front)	2,025.00	2,090.00	3.21%
Parks & Recreation	Cemetery	Lot Sales - Niche Single (granite wall)	1,000.00	1,030.00	3.00%
Parks & Recreation	Cemetery	Lot Sales - Niche Single Economy (brass)	840.00	865.00	2.98%
Parks & Recreation	Cemetery	Lot Sales - Pioneer Ash	1,015.00	1,045.00	2.96%
Parks & Recreation	Cemetery	Lot Sales - Pioneer Monument	2,115.00	2,180.00	3.07%
Parks & Recreation	Cemetery	Marker installation	237.50	245.00	3.16%
Parks & Recreation	Cemetery	Mausoleum Keys	4.25	4.39	3.29%
Parks & Recreation	Cemetery	Mausoleum Memorial Set-up	78.00	80.00	2.56%
Parks & Recreation	Cemetery	Niche Plate - Double	264.15	270.00	2.21%
Parks & Recreation	Cemetery	Niche Plate - Name Scroll	182.00	-	-100.00%
Parks & Recreation	Cemetery	Niche Plate - Single	202.83	-	-100.00%
Parks & Recreation	Cemetery	Niche Vase	126.42	130.00	2.83%
Parks & Recreation	Cemetery	Overtime Charge (per hour, after 4 pm weekdays)	213.00	220.00	3.29%
Parks & Recreation	Cemetery	Repurchase Documentation Fee	79.00	81.00	2.53%
Parks & Recreation	Cemetery	Saturday Service	365.00	375.00	2.74%
Parks & Recreation	Cemetery	Sunday/Holiday Service	585.00	600.00	2.56%
Parks & Recreation	Cemetery	Temporary Marker Set	36.50	37.50	2.74%
Parks & Recreation	Cemetery	Vase (metal)	20.75	21.51	3.66%
Parks & Recreation	FBCC Operations	After-Hours Staff for Community Center Room Rentals	26.50	27.50	3.77%
Parks & Recreation	FBCC Operations	Annual Pass - Adult	216.98	219.81	1.30%
Parks & Recreation	FBCC Operations	Annual Pass - Senior	182.08	184.91	1.55%
Parks & Recreation	FBCC Operations	Annual Pass - Youth	121.70	125.00	2.71%
Parks & Recreation	FBCC Operations	Daily Drop-In Adult	3.77	4.72	25.20%
Parks & Recreation	FBCC Operations	Daily Drop-In Youth	1.89	2.83	49.74%
Parks & Recreation	FBCC Operations	Dance/Multi-Purpose Studio Rental (per hour)	16.98	17.69	4.18%
Parks & Recreation	FBCC Operations	Gym Rental (per hour)	44.34	47.17	6.38%
Parks & Recreation	FBCC Operations	Indoor Pickleball League	28.30	29.72	5.02%
Parks & Recreation	FBCC Operations	Indoor Pickleball Tournament	32.08	33.02	2.93%
Parks & Recreation	FBCC Operations	Monthly Pass (youth)	10.00	10.38	3.80%
Parks & Recreation	FBCC Operations	Priority Daily Drop-in Youth	0.47	0.94	100.00%
Parks & Recreation	FBCC Operations	Senior Drop-in	2.83	3.77	33.22%
Parks & Recreation	FBCC Operations	Teen Activity Center (TAC) Rental	33.96	35.38	4.18%
Parks & Recreation	Football	FB 3 referees/game	-	69.34	New
Parks & Recreation	Football	FB Double Elimination Tournament Fee	259.43	266.98	2.91%
Parks & Recreation	Football	FB N/R Fee	23.84	-	-100.00%
Parks & Recreation	Football	FB Team Fee	523.59	-	-100.00%
Parks & Recreation	Football	FB Tournament Fee	89.62	94.34	5.27%
Parks & Recreation	Forestry	Adopt-A-Tree (Basic: 10-20" DBH)	515.00	530.00	2.91%
Parks & Recreation	Forestry	Adopt-A-Tree (Basic: 20+" DBH)	1,030.00	1,060.00	2.91%
Parks & Recreation	Forestry	Adopt-A-Tree (Premier: 10-20" DBH)	1,030.00	1,060.00	2.91%
Parks & Recreation	Forestry	Adopt-A-Tree (Premier: 20+" DBH)	2,060.00	2,120.00	2.91%
Parks & Recreation	Forestry	Firewood	80.19	84.91	5.89%
Parks & Recreation	Forestry	Mulch/Chips (per yard)	16.98	17.92	5.54%
Parks & Recreation	Forestry	Street Tree 1-1/2"	103.77	106.60	2.73%
Parks & Recreation	Forestry	Street Tree 2"	155.66	160.38	3.03%
Parks & Recreation	Forestry	Street Tree 2-1/2"	207.55	212.26	2.27%
Parks & Recreation	Forestry	Tree Selection Guide	9.43	9.67	2.55%
Parks & Recreation	Golf	Cart Rental - Per Seat	15.09	16.04	6.30%
Parks & Recreation	Golf	Cart Rental - Private Cart Trail Fee (1 day)	11.32	12.26	8.30%
Parks & Recreation	Golf	Driving Range - Range Balls	9.43	10.38	10.07%
Parks & Recreation	Golf	Green Fee - Up to 18 Holes	34.91	35.85	2.69%
Parks & Recreation	Golf	Lessons - Group (per hour)	80.00	85.00	6.25%
Parks & Recreation	Golf	Lessons - Private (per hour)	103.00	107.00	3.88%
Parks & Recreation	Golf	Passes - Annual Cart Fee	728.77	750.00	2.91%
Parks & Recreation	Golf	Passes - Annual Green Fee	1,263.00	1,300.94	3.00%
Parks & Recreation	Golf	Rental - Additional Hour (per hour)	141.51	150.00	6.00%
Parks & Recreation	Golf	Rental - Banquet Room (4 hour time block)	330.19	350.00	6.00%
Parks & Recreation	Golf	Rental - Board Room (4 hour time block)	188.68	200.00	6.00%
Parks & Recreation	Golf	Rental - Driving Range (4 hour time block)	1,226.41	1,300.00	6.00%
Parks & Recreation	Golf	Rental - Wedding Event Fee	731.13	750.00	2.58%
Parks & Recreation	IIW Hockey	Adult 3 on 3 League (individual fee)	174.53	212.26	21.62%
Parks & Recreation	IIW Hockey	Adult 3 on 3 League (team fee)	1,382.08	1,675.00	21.19%
Parks & Recreation	IIW Hockey	Adult 5 on 5 Spring/Summer (individual fee)	306.60	375.00	22.31%
Parks & Recreation	IIW Hockey	Adult 5 on 5 Spring/Summer (team fee)	4,004.72	4,481.13	11.90%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Parks & Recreation	I/W Hockey	Adult Fall/Winter League (individual fee)	405.66	424.53	4.65%
Parks & Recreation	I/W Hockey	Adult Fall/Winter League (team fee)	5,504.72	6,132.08	11.40%
Parks & Recreation	I/W Hockey	Adult Hockey Tournament	1,264.15	1,509.43	19.40%
Parks & Recreation	I/W Hockey	Adult Instructional	21.50	27.50	27.91%
Parks & Recreation	I/W Hockey	Beginner Adult Development League	21.50	27.50	27.91%
Parks & Recreation	I/W Hockey	Coaching - Group Over 5 (per hour)	205.00	215.00	4.88%
Parks & Recreation	I/W Hockey	Coaching - Private up to 4 (per hr)	61.00	64.00	4.92%
Parks & Recreation	I/W Hockey	Combo (3 month pass)	334.91	345.28	3.10%
Parks & Recreation	I/W Hockey	Equipment Rental	48.11	49.53	2.95%
Parks & Recreation	I/W Hockey	Hockey Camp	410.00	500.00	21.95%
Parks & Recreation	I/W Hockey	Jersey Fee	28.30	37.74	33.36%
Parks & Recreation	I/W Hockey	Learn to Play Hockey	19.50	25.00	28.21%
Parks & Recreation	I/W Hockey	Pickup Hockey Drop In	11.79	13.21	12.04%
Parks & Recreation	I/W Hockey	Pickup Hockey Pass Book (10 punches)	106.60	118.87	11.51%
Parks & Recreation	I/W Hockey	Pickup Pass (3 month)	212.26	235.85	11.11%
Parks & Recreation	I/W Hockey	Stick Pass (3 month)	193.40	221.70	14.63%
Parks & Recreation	I/W Hockey	Stick Time (parent/child)	14.62	16.98	16.14%
Parks & Recreation	I/W Hockey	Stick Time Drop-in	9.91	11.32	14.23%
Parks & Recreation	I/W Hockey	Stick Time Pass Book	87.50	101.89	16.45%
Parks & Recreation	I/W Hockey	Youth 3 on 3 League	142.45	212.26	49.01%
Parks & Recreation	I/W Hockey	Youth 5 on 5 League	476.42	613.21	28.71%
Parks & Recreation	I/W Hockey	Youth Hockey Tournament	1,273.59	1,509.43	18.52%
Parks & Recreation	I/W Operations	Annual Pass - Family Additional Member (after first 4)	71.70	153.30	113.81%
Parks & Recreation	I/W Operations	Annual Pass - Family Limited (4)	306.60	613.21	100.00%
Parks & Recreation	I/W Operations	Annual Pass - Individual	157.55	188.68	19.76%
Parks & Recreation	I/W Operations	Broomball Equipment Rental Fee	28.30	29.25	3.36%
Parks & Recreation	I/W Operations	Company Pass	5.90	6.13	3.90%
Parks & Recreation	I/W Operations	Curling Drop-in Fee	14.39	14.86	3.27%
Parks & Recreation	I/W Operations	Dasher Board Signs 30" X 48" (1 rink)	605.00	625.00	3.31%
Parks & Recreation	I/W Operations	Dasher Board Signs 30" X 48" (2 rinks)	960.00	989.00	3.02%
Parks & Recreation	I/W Operations	Dasher Board Signs 30" X 90" (1 rink)	1,015.00	1,050.00	3.45%
Parks & Recreation	I/W Operations	Dasher Board Signs 30" X 90" (2 rinks)	1,620.00	1,675.00	3.40%
Parks & Recreation	I/W Operations	Event Center - projector rental	47.64	49.06	2.98%
Parks & Recreation	I/W Operations	Event Center - Whole Room (per hour, Mon-Fri 8am to 5pm)	47.64	49.06	2.98%
Parks & Recreation	I/W Operations	Event Center - Whole Room (per hour, Mon-Thur 12am-6am and 5pm Fri-12am Mon)	157.08	161.79	3.00%
Parks & Recreation	I/W Operations	Event Center - Whole Room (per hour, Mon-Thur 5pm to 12am)	95.28	98.11	2.97%
Parks & Recreation	I/W Operations	Event Cleaning Fee	76.00	79.00	3.95%
Parks & Recreation	I/W Operations	Event Zone (per hour)	47.64	49.06	2.98%
Parks & Recreation	I/W Operations	E-Z Skater	4.01	4.72	17.71%
Parks & Recreation	I/W Operations	Facility Rental - Entire Facility (4 hour block)	2,405.66	2,477.83	3.00%
Parks & Recreation	I/W Operations	Facility Set-up/Take-down Fee	76.00	79.00	3.95%
Parks & Recreation	I/W Operations	Group Admission (101+ people)	6.37	7.55	18.52%
Parks & Recreation	I/W Operations	Group Admission (10-50 people)	7.31	9.43	29.00%
Parks & Recreation	I/W Operations	Group Admission (51-100 people)	6.84	8.49	24.12%
Parks & Recreation	I/W Operations	Ice Sled Rental	4.01	4.72	17.71%
Parks & Recreation	I/W Operations	Locker Room Sign	1,015.00	1,045.00	2.96%
Parks & Recreation	I/W Operations	Miscellaneous Sponsorship	-	25,000.00	New
Parks & Recreation	I/W Operations	Non-Profit Organization	5.75	5.90	2.61%
Parks & Recreation	I/W Operations	Pass Book - Adult	67.08	69.10	3.01%
Parks & Recreation	I/W Operations	Pass Book - Youth	57.12	58.96	3.22%
Parks & Recreation	I/W Operations	Private Ice (per hour) - 5pm to close Monday - Friday, All Day Saturday and Sunday	258.96	283.03	9.29%
Parks & Recreation	I/W Operations	Private Ice (per hour) - Open to 5pm Monday - Friday	207.55	235.85	13.64%
Parks & Recreation	I/W Operations	Public Skate - Adult	6.84	7.55	10.38%
Parks & Recreation	I/W Operations	Public Skate - Adult with skates	9.91	11.32	14.23%
Parks & Recreation	I/W Operations	Public Skate - Youth	5.90	6.60	11.86%
Parks & Recreation	I/W Operations	Public Skate - Youth with skates	8.96	10.38	15.85%
Parks & Recreation	I/W Operations	Rink Naming Rights (annual)	6,075.00	6,260.00	3.05%
Parks & Recreation	I/W Operations	Scoreboard Signs Bottom Panel (1 rink)	655.00	675.00	3.05%
Parks & Recreation	I/W Operations	Scoreboard Signs Bottom Panel (2 rinks)	1,110.00	1,145.00	3.15%
Parks & Recreation	I/W Operations	Scoreboard Signs Side Panels (1 rink)	810.00	835.00	3.09%
Parks & Recreation	I/W Operations	Scoreboard Signs Side Panels (2 rinks)	1,310.00	1,350.00	3.05%
Parks & Recreation	I/W Operations	Skate Rental	3.07	3.77	22.80%
Parks & Recreation	I/W Operations	Skating Event with Food - Additional Person	16.75	17.26	3.04%
Parks & Recreation	I/W Operations	Skating Event with Food - Up to 10 people	167.31	172.36	3.02%
Parks & Recreation	I/W Operations	Skating Event without Food - Additional Person	14.29	14.72	3.01%
Parks & Recreation	I/W Operations	Skating Event without Food - Up to 10 people	143.16	147.45	3.00%
Parks & Recreation	I/W Operations	Team Sponsorships	960.00	989.00	3.02%
Parks & Recreation	I/W Operations	VIP Room (per hour) - Mon-Fri 8am to 5pm	47.69	49.06	2.87%
Parks & Recreation	I/W Operations	VIP Room (per hour) - Mon-Thur 12am-6am and 5pm Fri-12am Mon	66.75	68.87	3.18%
Parks & Recreation	I/W Operations	VIP Room (per hour) - Mon-Thur 5pm to 12am	47.69	49.06	2.87%
Parks & Recreation	I/W Operations	Zamboni Signs - Both Sides	1,775.00	1,830.00	3.10%
Parks & Recreation	I/W Skating	Coaching (per hour)	60.50	70.00	15.70%
Parks & Recreation	I/W Skating	Figure Skating Camps	405.00	500.00	23.46%
Parks & Recreation	I/W Skating	Freestyle	9.91	13.21	33.30%
Parks & Recreation	I/W Skating	Freestyle Amband Replacement Fee	25.00	26.00	4.00%
Parks & Recreation	I/W Skating	Freestyle Pass (3 month)	265.57	320.76	20.78%
Parks & Recreation	I/W Skating	Freestyle Pass (30 day)	170.05	179.25	5.41%
Parks & Recreation	I/W Skating	Freestyle Pass Book (10 punches)	87.50	118.87	35.85%
Parks & Recreation	I/W Skating	Freestyle/Stick Time - Combo Pass (3 month)	340.09	353.77	4.02%
Parks & Recreation	I/W Skating	Ice Skating Camps	167.00	250.00	49.70%
Parks & Recreation	I/W Skating	Learn to Skate - 1/2 hour	13.15	15.50	17.87%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Parks & Recreation	IJW Skating	Learn to Skate - Equipment Rental	47.69	49.06	2.87%
Parks & Recreation	IJW Skating	Learn to Skate Camp	125.00	-	-100.00%
Parks & Recreation	IJW Skating	Show Admission - Adult	10.47	10.85	3.63%
Parks & Recreation	IJW Skating	Show Admission - Youth	7.12	7.31	2.67%
Parks & Recreation	IJW Skating	Show Participation Fee	75.75	100.00	32.01%
Parks & Recreation	IJW Skating	Show VIP Admission	21.46	22.17	3.31%
Parks & Recreation	JHFLC	Adult Registration Fee (per session)	11.00	11.50	4.55%
Parks & Recreation	JHFLC	Full Day Environmental Camp (1 week)	130.00	145.00	11.54%
Parks & Recreation	JHFLC	Half Day Nature Camp (5 sessions)	65.00	85.00	30.77%
Parks & Recreation	JHFLC	Per Student Lesson Fee (1.5 hours)	3.00	6.00	100.00%
Parks & Recreation	JHFLC	Per Student Lesson Fee (2 hour)	-	15.00	New
Parks & Recreation	Men's Fast Pitch League	Fast Pitch/ Game	67.50	69.53	3.01%
Parks & Recreation	Mobile Recreation	Mobile Recreation Van - Private Programming Rental (per hour)	68.87	70.99	3.08%
Parks & Recreation	Park Reservations	Ann Morrison Entire Park All Day	1,500.00	2,500.00	66.67%
Parks & Recreation	Park Reservations	Ann Morrison Fountain	330.19	344.34	4.29%
Parks & Recreation	Park Reservations	Band Shell Exterior	400.94	405.66	1.18%
Parks & Recreation	Park Reservations	Band Shell Interior per hour	-	117.92	New
Parks & Recreation	Park Reservations	Beer/Wine Concession Sales Permit	225.00	230.00	2.22%
Parks & Recreation	Park Reservations	Community Parks - 4hr time block	-	950.00	New
Parks & Recreation	Park Reservations	Community Parks - Entire All Day	-	2,500.00	New
Parks & Recreation	Park Reservations	Disc Golf Course - 4hr time block	-	80.19	New
Parks & Recreation	Park Reservations	Disc Golf Course - All Day	179.25	183.96	2.63%
Parks & Recreation	Park Reservations	Esther Simplot Entire Park All Day	1,320.75	1,700.00	28.71%
Parks & Recreation	Park Reservations	Event Concession License - Individual (first 4)	30.00	-	-100.00%
Parks & Recreation	Park Reservations	Event Concession License - Per vendor per day	20.00	25.00	25.00%
Parks & Recreation	Park Reservations	Extra Tables	8.25	8.49	2.91%
Parks & Recreation	Park Reservations	Garden/Gazebo (per 4 hour time block)	99.06	100.94	1.90%
Parks & Recreation	Park Reservations	JA and Kathryn Albertson Family Foundation Boise Whitewater Park Entire Day	-	1,500.00	New
Parks & Recreation	Park Reservations	Julia Davis Entire Park All Day	1,500.00	2,500.00	66.67%
Parks & Recreation	Park Reservations	Kristin Armstrong Municipal Park (1/2 park, per day)	900.00	1,000.00	11.11%
Parks & Recreation	Park Reservations	Kristin Armstrong Municipal Park (full park, per day)	1,725.00	2,000.00	15.94%
Parks & Recreation	Park Reservations	Maintenance Staff (per hour)	26.50	32.75	23.58%
Parks & Recreation	Park Reservations	Military Reserve Archery Range (per 4 hour time block)	61.98	66.04	6.55%
Parks & Recreation	Park Reservations	Park for Profit "Commercial" Use - 1 Hour (one-time event)	125.00	127.36	1.89%
Parks & Recreation	Park Reservations	Park for Profit "Commercial" Use - 4 Hours (one-time event)	438.68	448.11	2.15%
Parks & Recreation	Park Reservations	Park for Profit "Commercial" Use - All Day (one-time event)	816.04	834.91	2.31%
Parks & Recreation	Park Reservations	Picnic Sites (per 4 hour time block)	99.06	100.94	1.90%
Parks & Recreation	Park Reservations	Plaza Rental (per 4 hour time block)	99.06	100.94	1.90%
Parks & Recreation	Park Reservations	Special Use Permit for Various Offsite Areas in Parks (per 4 hour time block)	61.98	66.04	6.55%
Parks & Recreation	Park Reservations	Staff Callout (per hour)	51.50	52.00	0.97%
Parks & Recreation	Park Reservations	Trash Boxes	6.00	6.13	2.17%
Parks & Recreation	Play Camp	Teen Summer Playcamp Weekly Fee	93.00	95.00	2.15%
Parks & Recreation	Play Camp	Weekly Fee	93.00	95.00	2.15%
Parks & Recreation	Softball Gold League	1 umpire per game	-	46.23	New
Parks & Recreation	Softball Gold League	1 umpire/1 scorekeeper per game	-	52.36	New
Parks & Recreation	Softball Gold League	2 umpire/1 scorekeeper per game	-	66.04	New
Parks & Recreation	Softball Gold League	Field Reservation	10.38	10.61	2.22%
Parks & Recreation	Softball Gold League	Softball Player Fee	-	12.17	New
Parks & Recreation	Softball Gold League	Softball Player Non-Resident Fee	-	18.87	New
Parks & Recreation	Softball Gold League	Spring EOS Tourney	139.00	143.40	3.17%
Parks & Recreation	Softball Gold League	Spring Team Fee	495.28	523.59	5.72%
Parks & Recreation	Softball Gold League	USSSA Men's Team	737.48	759.44	2.98%
Parks & Recreation	Softball Gold League	USSSA N/R Player	23.18	23.88	3.02%
Parks & Recreation	Softball Silver League	1 umpire per game	-	46.23	New
Parks & Recreation	Softball Silver League	SB Silver League Tournament	84.91	87.74	3.33%
Parks & Recreation	Softball Silver League	Softball Player Fee	-	12.17	New
Parks & Recreation	Softball Silver League	Softball Player Non-Resident Fee	-	18.87	New
Parks & Recreation	Softball Tournaments	Entry Fee - 3GG Invitational Tournament	259.43	268.87	3.64%
Parks & Recreation	Softball Tournaments	Entry Fee - 4GG Invitational Tournament (Fast Pitch)	388.68	396.23	1.94%
Parks & Recreation	Softball Tournaments	Entry Fee - 4GG Invitational Tournament (Slow Pitch)	311.32	325.47	4.55%
Parks & Recreation	Softball Tournaments	Fence Install Labor - per hour	-	32.75	New
Parks & Recreation	Softball Tournaments	Fence Install Supplies	-	100% Cost	New
Parks & Recreation	Softball Tournaments	Field Lights (per field, per hour)	44.56	45.90	3.01%
Parks & Recreation	Softball Tournaments	Girls ASA National Entry Fee - 4GG Invitational Tournament (Fast Pitch)	485.85	500.00	2.91%
Parks & Recreation	Softball Tournaments	Mens ASA National Entry Fee - 3GG Invitational Tournament (slow pitch)	485.85	500.00	2.91%
Parks & Recreation	Softball Tournaments	Tournament Field Rental - Full Day	-	135.00	New
Parks & Recreation	Softball Tournaments	Tournament Field Rental - Half Day	-	75.00	New
Parks & Recreation	Softball Tournaments	Tournament Field Rental (per game)	38.87	-	-100.00%
Parks & Recreation	Softball Tournaments	Tournament Staff - per hour	-	30.00	New
Parks & Recreation	Softball Tournaments	Tournament Youth/Adult Parking Fee (per day)	4.86	5.00	2.88%
Parks & Recreation	Softball Tournaments	Tournament Youth/Adult Parking Fee (per tournament)	19.44	19.81	1.90%
Parks & Recreation	Sports Fields	Bleacher Rental - Mobile 256 Seat Capacity (per event)	312.17	320.00	2.51%
Parks & Recreation	Sports Fields	Bleacher Rental (extended daily use)	52.03	53.59	3.00%
Parks & Recreation	Sports Fields	Field Renovation - Adult Soccer or Lacrosse (top dress, sod goal areas, overseed complete field, includes goal painting) 45x85 or Smaller	113.50	116.50	2.64%
Parks & Recreation	Sports Fields	Field Renovation - Adult Soccer or Lacrosse (top dress, sod goal areas, overseed complete field, includes goal painting) 50x90 or Larger	227.00	233.00	2.64%
Parks & Recreation	Sports Fields	Field Renovation - Youth (top dress, sod goal areas, overseed complete field, includes goal painting) 45x85 or Smaller	56.75	58.25	2.64%
Parks & Recreation	Sports Fields	Field Renovation - Youth (top dress, sod goal areas, overseed complete field, includes goal painting) 50x90 or Larger	113.50	116.50	2.64%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Parks & Recreation	Sports Fields	Goal Install & Remove - Adult	41.10	42.25	2.80%
Parks & Recreation	Sports Fields	Goal Install & Remove - Youth	20.60	21.20	2.91%
Parks & Recreation	Sports Fields	Layout & Paint - Adult 45x85 Field or Smaller	132.55	136.00	2.60%
Parks & Recreation	Sports Fields	Layout & Paint - Adult 50x90 Field or Larger	190.00	195.00	2.63%
Parks & Recreation	Sports Fields	Layout & Paint - Lacrosse Field	167.70	172.00	2.56%
Parks & Recreation	Sports Fields	Layout & Paint - Lacrosse, Boys Youth	94.50	97.00	2.65%
Parks & Recreation	Sports Fields	Layout & Paint - Lacrosse, Boys/Girls Youth Combo	118.25	121.50	2.75%
Parks & Recreation	Sports Fields	Layout & Paint - Lacrosse, Girls Youth	100.25	103.00	2.74%
Parks & Recreation	Sports Fields	Layout & Paint - Soccer, Youth 45x85 Field or Smaller	65.75	67.50	2.66%
Parks & Recreation	Sports Fields	Layout & Paint - Soccer, Youth 50x90 Field or Larger	94.60	97.00	2.54%
Parks & Recreation	Sports Fields	Repaint - Lacrosse Field	50.00	51.50	3.00%
Parks & Recreation	Sports Fields	Repaint - Lacrosse Field, Boy Youth	22.70	23.30	2.64%
Parks & Recreation	Sports Fields	Repaint - Lacrosse Field, Girls Youth	28.00	28.75	2.68%
Parks & Recreation	Sports Fields	Repaint - Lacrosse, Boys/Girls Youth Combo	28.50	29.25	2.63%
Parks & Recreation	Sports Fields	Repaint - Soccer Field, Adult 45x85 or Smaller	39.00	40.00	2.56%
Parks & Recreation	Sports Fields	Repaint - Soccer Field, Adult 50x90 or Larger	45.50	46.75	2.75%
Parks & Recreation	Sports Fields	Repaint - Soccer Field, Youth 45x85 or Smaller	19.50	20.00	2.56%
Parks & Recreation	Sports Fields	Repaint - Soccer Field, Youth 50x90 or Larger	22.70	23.30	2.64%
Parks & Recreation	Sports Fields	Seasonal Maintenance - Adult (aerate, fertilize, seed worn areas) 45x85 or Smaller	162.50	167.00	2.77%
Parks & Recreation	Sports Fields	Seasonal Maintenance - Adult (aerate, fertilize, seed worn areas) 50x90 or Larger	325.00	333.00	2.46%
Parks & Recreation	Sports Fields	Seasonal Maintenance - Youth Soccer or Lacrosse (aerate, fertilize, seed worn areas) 45x85 or Smaller	81.25	83.50	2.77%
Parks & Recreation	Sports Fields	Seasonal Maintenance - Youth Soccer or Lacrosse (aerate, fertilize, seed worn areas) 50x90 or Larger	162.60	167.00	2.71%
Parks & Recreation	Sports Fields	Soccer goal sleeve installation	41.00	42.25	3.05%
Parks & Recreation	Sports Fields	Sports Camp/Clinic/Rentals (4 hour time blocks)	61.98	63.73	2.82%
Parks & Recreation	Sports Fields	Tournament Field Rental	38.11	39.25	2.99%
Parks & Recreation	Sr Center	Active Living Every Day (per hour)	6.00	6.50	8.33%
Parks & Recreation	Sr Center	Additional Staff Needed for Off-hour Room Rental	26.50	27.00	1.89%
Parks & Recreation	Sr Center	Dance Admission	18.87	19.81	4.98%
Parks & Recreation	Sr Center	Drop In Fitness Classes/Education Program	10.25	10.60	3.41%
Parks & Recreation	Sr Center	Entire Facility Rental (4 hours)	825.00	850.00	3.03%
Parks & Recreation	Sr Center	Facility Rental - Dining Room Rental (additional hour)	52.36	53.77	2.69%
Parks & Recreation	Sr Center	Facility Rental - Dining Room Rental Fee Minimum Charge/Hour	78.30	81.13	3.61%
Parks & Recreation	Sr Center	Newsletter Ads (per month)	15.25	16.00	4.92%
Parks & Recreation	Sr Center	Non-Profit Senior Meeting Small Room Rental/Hour During Work Day	25.00	25.94	3.76%
Parks & Recreation	Sr Center	Rental of Smaller Room/Hour - Off Hour (2 hour minimum)	51.89	52.83	1.81%
Parks & Recreation	Sr Center	Rental of Smaller Room/Hour During Work Day	35.00	35.85	2.43%
Parks & Recreation	Sr Center	Senior Center Drop-In	7.54	7.78	3.18%
Parks & Recreation	Swim Team	Swim Meet Entry Fee Individual Event	3.92	4.01	2.30%
Parks & Recreation	Swim Team	Swim Meet Entry Fee Relay Event	7.78	8.02	3.08%
Parks & Recreation	Swim Team	Swim Meet Team Fee	235.00	245.28	4.37%
Parks & Recreation	Swim Team	Swim Team Member	96.00	100.00	4.17%
Parks & Recreation	Teen Outreach	TaeKwonDo	13.39	23.76	77.45%
Parks & Recreation	Teen Outreach	Teen Drop-In	1.91	1.97	3.14%
Parks & Recreation	Teen Outreach	Teen Outing (per day)	33.35	34.35	3.00%
Parks & Recreation	Volleyball	1 Referee/game	-	37.26	New
Parks & Recreation	Volleyball	VB Drop-In Fee	4.12	4.72	14.56%
Parks & Recreation	Volleyball	VB N/R Player	15.44	-	-100.00%
Parks & Recreation	Volleyball	VB Team Fee	283.02	-	-100.00%
Parks & Recreation	Youth Art	Access to Arts	45.00	46.50	3.33%
Parks & Recreation	Youth Art	Art Camps (5 mtg x 3 hours)	93.00	95.75	2.96%
Parks & Recreation	Youth Art	Art Parent/Child (2 & up) (6 mtg x 0.75 hour)	47.50	49.00	3.16%
Parks & Recreation	Youth Art	Drop-In Art	4.01	4.25	5.99%
Parks & Recreation	Youth Art	Fall, Winter, Spring Art (6-17 yrs) (8 mtg x 1.5 hours)	60.50	62.25	2.89%
Parks & Recreation	Youth Art	Private Group Lesson (1.5 hour)	79.00	81.50	3.16%
Parks & Recreation	Youth Art	School/Non-Profit Firing Fee (1 square foot)	5.28	5.66	7.20%
Parks & Recreation	Youth Art	Summer Art (6-17 yrs) (6 mtg x 1.5 hours)	59.75	61.50	2.93%
Parks & Recreation	Youth Camps	Materials/Field Trip Fee	60.00	61.79	2.98%
Parks & Recreation	Youth Camps	Youth Camp (per hour)	5.25	5.75	9.52%
Parks & Recreation	Youth Fitness	Materials/Field Trip Fee	60.00	61.79	2.98%
Parks & Recreation	Youth Fitness	Open Water Technical Classes (per hour)	6.60	6.80	3.03%
Parks & Recreation	Youth Fitness	River Sports Classes - Adult & Youth (per person, per hour)	27.25	28.00	2.75%
Parks & Recreation	Youth Fitness	Youth Sports Fitness Activities (per hour)	5.30	5.75	8.49%
Parks & Recreation	Youth Performing Arts	Costume Fee	20.28	20.75	2.32%
Parks & Recreation	Youth Performing Arts	Material Fee	60.00	61.79	2.98%
Parks & Recreation	Youth Performing Arts	Recital Fee	6.10	6.25	2.46%
Parks & Recreation	Youth Performing Arts	Summer Musical Cast Fee	15.75	16.25	3.17%
Parks & Recreation	Youth Performing Arts	Youth Performing Arts (theater, drama, dance, creative movement) (per hour)	5.55	5.75	3.60%
Parks & Recreation	Youth Tennis	Pickleball Lessons	39.00	40.00	2.56%
Parks & Recreation	Youth Tennis	Tennis Lessons	39.00	40.00	2.56%
PDS	Building	Fire Alarm Communication Device (DACT) Replacement or Installation	-	125.00	New
PDS	Building	Outsourced After Hours Inspection Fee	-	Actual hourly cost	New
PDS	Building	Outsourced Inspection Fee Where No Fee Specifically Indicated	-	Actual hourly cost	New
PDS	Building	Outsourced Reinspection Fee	-	Actual hourly cost	New
PDS	Current Planning	Annexation, Special Exception, Rezone (1 to 5 acres)	910.00	955.00	4.95%
PDS	Current Planning	Annexation, Special Exception, Rezone (5 to 10 acres)	1,335.00	1,401.00	4.94%
PDS	Current Planning	Annexation, Special Exception, Rezone (Less than 1 acre)	690.00	724.00	4.93%

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Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
PDS	Current Planning	Annexation, Special Exception, Rezone (Over 10 acres)	2,090.00	2,194.00	4.98%
PDS	Current Planning	Category II Hillside Review	290.00	304.00	4.83%
PDS	Current Planning	Comprehensive Plan Change or Specific Plan Change	1,755.00	1,842.00	4.96%
PDS	Current Planning	Duplex	340.00	357.00	5.00%
PDS	Current Planning	Expansions, Modifications and Other Administrative Applications	210.00	220.00	4.76%
PDS	Current Planning	Modification of Conditional Use or Planned Unit Development Approval	300.00	315.00	5.00%
PDS	Current Planning	Relocation of Floodway	1,695.00	1,779.00	4.96%
PDS	Current Planning	River System Permit	370.00	388.00	4.86%
PDS	Current Planning	Sign Program	160.00	168.00	5.00%
PDS	Current Planning	Temporary Sign Permit	20.00	21.00	5.00%
PDS	Current Planning	Time extension of a conditional use permit or variance	115.00	120.00	4.35%
PDS	Current Planning	Variance	370.00	388.00	4.86%
PDS	Current Planning	Zoning Certificate, Sign Permit, Home Occupation	100.00	105.00	5.00%
PDS	Current Planning	Zoning Ordinance Amendment	965.00	1,013.00	4.97%
PDS	Current Planning	Zoning Verification/Information Letter	40.00	42.00	5.00%
PDS	Design Review	Design Review Base Fee	530.00	556.00	4.91%
PDS	Design Review	Modification (Committee)	300.00	315.00	5.00%
PDS	Design Review	Modification (Staff)	165.00	173.00	4.85%
PDS	Design Review	Staff Level Design Review	210.00	220.00	4.76%
PDS	Design Review	Time Extension	115.00	120.00	4.35%
PDS	Historic Preservation	Certificate of Appropriateness for same day residential	25.00	26.00	4.00%
PDS	Historic Preservation	Commercial (Staff Level)	150.00	157.00	4.67%
PDS	Historic Preservation	Modification (Commission)	300.00	315.00	5.00%
PDS	Historic Preservation	Modification (Staff)	40.00	42.00	5.00%
PDS	Historic Preservation	Residential (Staff Level)	65.00	68.00	4.62%
PDS	Historic Preservation	Sign reviewed by Commission	125.00	131.00	4.80%
PDS	Planning Division	Appeal of Administrative decision to Planning & Zoning Commission, Design Review Committee, or Historic Preservation Commission	105.00	110.00	4.76%
PDS	Planning Division	Appeal of Review Body Decision	180.00	189.00	5.00%
PDS	Planning Division	Bonding and bonding renewal	300.00	315.00	5.00%
PDS	Planning Division	Each Subsequent Inspection for Final Occupancy	100.00	105.00	5.00%
PDS	Planning Division	Extension of Bond	175.00	183.00	4.57%
PDS	Planning Division	Time Extension (Commission Level)	115.00	120.00	4.35%
PDS	Subdivisions	Preliminary Plat - Number of Lots (1 - 4)	500.00	525.00	5.00%
PDS	Subdivisions	Preliminary Plat - Number of Lots (11 - 30)	755.00	792.00	4.90%
PDS	Subdivisions	Preliminary Plat - Number of Lots (31 or more)	995.00	1,044.00	4.92%
PDS	Subdivisions	Preliminary Plat - Number of Lots (5 - 10)	545.00	572.00	4.95%
PDS	Subdivisions	Record of Survey: Minor land division	500.00	525.00	5.00%
PDS	Subdivisions	Record of Survey: Property line adjustment or Parcel consolidation	220.00	231.00	5.00%
PDS	Subdivisions	Request for waiver of compliance with the provisions of the Subdivision Ordinance	181.00	190.00	4.97%
PDS	Subdivisions	Request for waiver of conditions of platting after final plat approval	181.00	190.00	4.97%
PDS	Subdivisions	Review of private street plans and verification of street construction	180.00	189.00	5.00%
PDS	Subdivisions	Street Name Change	100.00	105.00	5.00%
PDS	Subdivisions	Time extension for filing of final subdivision plat, extension of bond or plat signature of City Engineer	175.00	183.00	4.57%
PDS	Subdivisions	Vacation of easement or plat or consent to vacate right-of-way	250.00	262.00	4.80%
Public Works	Administration - Account Fees	New account initiation fee (not subject to FF)	12.73	13.30	4.48%
Public Works	Administration - Account Fees	Reinstatement fee (not subject to FF)	23.32	24.37	4.50%
Public Works	Deposits	Event Trash/Recycling Container Deposit (not subject to Franchise Fee)	-	\$50.00-\$250.00 Depending upon service	New
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	3 yards	24.76	25.87	4.48%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	4 yards	30.39	31.76	4.51%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	6 yards	41.70	43.58	4.51%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	8 yards	52.99	55.37	4.49%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	20 yards Asbestos	1,267.70	1,324.75	4.50%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	20 yards Construction / Demolition	412.32	430.87	4.50%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	20 yards Recycle	125.18	130.81	4.50%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	20 yards Regular	277.10	289.57	4.50%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	20 yards Wood or Wood/Sheetrock Waste	219.16	229.02	4.50%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	3 yards Construction / Demolition	102.28	106.88	4.50%
Public Works	Solid Waste - Additional Collections - Regular Container or Compactor	30 yards Asbestos	1,781.81	1,861.99	4.50%

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Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste - Additional Collections - Temporary Container	30 yards Construction / Demolition	534.67	558.73	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	30 yards Recycle	125.18	130.81	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	30 yards Regular	338.11	353.32	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	30 yards Wood or Wood/Sheetrock Waste	251.21	262.51	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	40 yards Asbestos	2,295.60	2,398.90	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	40 yards Construction / Demolition	657.02	686.59	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	40 yards Recycle	125.18	130.81	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	40 yards Regular	399.14	417.10	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	40 yards Wood or Wood/Sheetrock Waste	283.24	295.99	4.50%
Public Works	Solid Waste - Additional Collections - Temporary Container	6 yards Construction / Demolition	154.62	161.58	4.50%
Public Works	Solid Waste- Commercial Additional Fees	Additional Hourly Service Rate	195.69	204.50	4.50%
Public Works	Solid Waste- Commercial Additional Fees	Additional Hourly Service Rate - Five Minute Increments	16.31	17.04	4.48%
Public Works	Solid Waste- Commercial Additional Fees	Additional Yardage (one yard)	16.31	17.04	4.48%
Public Works	Solid Waste- Commercial Additional Fees	Container Steam Clean	195.72	204.53	4.50%
Public Works	Solid Waste- Commercial Additional Fees	Dry Run (Container not picked up or serviced)	32.62	34.09	4.51%
Public Works	Solid Waste- Commercial Additional Fees	Weigh Fee	32.62	34.09	4.51%
Public Works	Solid Waste- Commercial Appliance Collection	Appliance containing Freon	63.11	65.95	4.50%
Public Works	Solid Waste- Commercial Appliance Collection	Appliance without Freon	31.61	33.03	4.49%
Public Works	Solid Waste- Commercial Cart Fee	Cart Lid Lock	-	7.00	New
Public Works	Solid Waste- Commercial Cart Fee	Cart Lid Lock Installation Fee	-	20.00	New
Public Works	Solid Waste- Commercial Cart Fee	Cart removal fee	18.30	19.12	4.48%
Public Works	Solid Waste- Commercial Cart Fee	Damaged cart replacement fee	75.00	78.38	4.51%
Public Works	Solid Waste- Commercial Cart Fee	Dumpster Lid Lock	28.92	30.22	4.50%
Public Works	Solid Waste- Commercial Cart Fee	Dumpster Lid Lock Installation Fee	48.93	51.13	4.50%
Public Works	Solid Waste- Commercial Cart Monthly Rental	1 carry-out cart 1 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	1 carry-out cart 2 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	1 cart 1 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	1 cart 2 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	1 cart 3 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	1 cart 4 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	1 cart 5 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	Extra trash carts after the first	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Rental	First extra 95 gallon trash cart	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Cart Monthly Service	1 carry-out cart 1 x week	54.82	57.29	4.51%
Public Works	Solid Waste- Commercial Cart Monthly Service	1 carry-out cart 2 x week	103.18	107.82	4.50%
Public Works	Solid Waste- Commercial Cart Monthly Service	1 cart 1 x week	36.12	37.75	4.51%
Public Works	Solid Waste- Commercial Cart Monthly Service	1 cart 2 x week	67.78	70.83	4.50%
Public Works	Solid Waste- Commercial Cart Monthly Service	1 cart 3 x week	99.42	103.89	4.50%
Public Works	Solid Waste- Commercial Cart Monthly Service	1 cart 4 x week	131.09	136.99	4.50%

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Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste- Commercial Cart Monthly Service	1 cart 5 x week	162.74	170.06	4.50%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 1 x every two weeks	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 1 x per month	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 1 x per week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 2 x per week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 3 x per week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 4 x per week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 5 x per week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	3 yd - 6 x per week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Container Rental	4 yd - 1 x per week	19.21	20.07	4.48%
Public Works	Solid Waste- Commercial Container Rental	4 yd - 2 x per week	19.21	20.07	4.48%
Public Works	Solid Waste- Commercial Container Rental	4 yd - 3 x per week	19.21	20.07	4.48%
Public Works	Solid Waste- Commercial Container Rental	4 yd - 4 x per week	19.21	20.07	4.48%
Public Works	Solid Waste- Commercial Container Rental	4 yd - 5 x per week	19.21	20.07	4.48%
Public Works	Solid Waste- Commercial Container Rental	4 yd - 6 x per week	19.21	20.07	4.48%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 1 x every two weeks	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 1 x per month	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 1 x per week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 2 x per week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 3 x per week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 4 x per week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 5 x per week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	6 yd - 6 x per week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 1 x every two weeks	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 1 x per month	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 1 x per week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 2 x per week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 3 x per week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 4 x per week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 5 x per week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Container Rental	8 yd - 6 x per week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 1 x every two weeks	41.18	43.03	4.49%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 1 x per month	25.24	26.38	4.52%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 1 x per week	58.88	61.53	4.50%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 2 x per week	105.38	110.12	4.50%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 3 x per week	154.02	160.95	4.50%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 4 x per week	202.64	211.76	4.50%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 5 x per week	251.28	262.59	4.50%
Public Works	Solid Waste- Commercial Monthly Service	3 yd - 6 x per week	299.92	313.42	4.50%
Public Works	Solid Waste- Commercial Monthly Service	4 yd - 1 x per week	62.14	64.94	4.51%
Public Works	Solid Waste- Commercial Monthly Service	4 yd - 2 x per week	124.21	129.80	4.50%
Public Works	Solid Waste- Commercial Monthly Service	4 yd - 3 x per week	186.28	194.66	4.50%
Public Works	Solid Waste- Commercial Monthly Service	4 yd - 4 x per week	248.34	259.52	4.50%
Public Works	Solid Waste- Commercial Monthly Service	4 yd - 5 x per week	310.44	324.41	4.50%

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Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste- Commercial Monthly Service	4 yd - 6 x per week	372.50	389.26	4.50%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 1 x every two weeks	56.85	59.41	4.50%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 1 x per month	42.52	44.43	4.49%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 1 x per week	84.29	88.08	4.50%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 2 x per week	166.58	174.08	4.50%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 3 x per week	248.85	260.05	4.50%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 4 x per week	331.17	346.07	4.50%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 5 x per week	413.45	432.06	4.50%
Public Works	Solid Waste- Commercial Monthly Service	6 yd - 6 x per week	495.73	518.04	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 1 x every two weeks	66.05	69.02	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 1 x per month	54.03	56.46	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 1 x per week	97.33	101.71	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 2 x per week	201.27	210.33	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 3 x per week	305.21	318.94	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 4 x per week	409.15	427.56	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 5 x per week	513.09	536.18	4.50%
Public Works	Solid Waste- Commercial Monthly Service	8 yd - 6 x per week	617.03	644.80	4.50%
Public Works	Solid Waste- Commercial Monthly Service	Container Delivery	29.15	30.46	4.49%
Public Works	Solid Waste- Commercial Recycling	30 gallon orange plastic recycling bags - each	1.03	1.08	4.85%
Public Works	Solid Waste- Commercial Recycling	55 gallon orange plastic recycling bags - each	2.06	2.15	4.37%
Public Works	Solid Waste- Commercial Recycling	Container Delivery	29.15	30.46	4.49%
Public Works	Solid Waste- Commercial Recycling Additional Collections	2 - 3 yd glass container extra collection	16.29	17.02	4.48%
Public Works	Solid Waste- Commercial Recycling Additional Collections	3 yd green recycle container extra collection	16.29	17.02	4.48%
Public Works	Solid Waste- Commercial Recycling Additional Collections	6 yd green recycle container extra collection	27.10	28.32	4.50%
Public Works	Solid Waste- Commercial Recycling Additional Collections	8 yd green recycle container extra collection	36.09	37.71	4.49%
Public Works	Solid Waste- Commercial Recycling Additional Collections	95 recycle gallon cart, extra collection	9.79	10.23	4.49%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	3 yd Green compactor - 1 x week	74.84	78.21	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	3 yd Green compactor - 2 x week	151.12	157.92	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	3 yd Green compactor extra collection	21.55	22.52	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	4 yd Green compactor - 1 x week	82.44	86.15	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	4 yd Green compactor - 2 x week	170.28	177.94	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	4 yd Green compactor extra collection	20.27	21.18	4.49%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	6 yd Green compactor - 1 x week	115.80	121.01	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	6 yd Green compactor - 2 x week	233.02	243.51	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	6 yd Green compactor extra collection	30.99	32.38	4.49%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	8 yd Green compactor - 1 x week	157.65	164.74	4.50%

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Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	8 yd Green compactor - 2 x week	320.65	335.08	4.50%
Public Works	Solid Waste- Commercial Recycling Compactor Monthly Service	8 yd Green compactor extra collection	37.58	39.27	4.50%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Rental	2 - 3 yd container 1 x month	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Rental	2 - 3 yd container 1 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Rental	2 - 3 yd container 2 x month	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Rental	2 - 3 yd container 2 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Rental	2 - 3 yd container 3 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Rental	65 gallon container 1 x every 4 weeks	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Service	2 - 3 yd container 1 x month	37.11	38.78	4.50%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Service	2 - 3 yd container 1 x week	76.76	80.21	4.49%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Service	2 - 3 yd container 2 x month	60.04	62.74	4.50%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Service	2 - 3 yd container 2 x week	134.64	140.70	4.50%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Service	2 - 3 yd container 3 x week	192.51	201.17	4.50%
Public Works	Solid Waste- Commercial Recycling Glass Monthly Service	65 gallon container 1 x every 4 weeks	5.31	5.55	4.52%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	2 x 95 gallon cart - 1 x week	0.54	0.61	12.96%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	3 x 95 gallon cart - 1 x week	1.08	1.22	12.96%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	3 yd Green container - 1 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	3 yd Green container - 2 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	3 yd Green container - 3 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	3 yd Green container - 4 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	3 yd Green container - 5 x week	13.52	14.13	4.51%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	4 x 95 gallon cart - 1 x week	1.62	1.83	12.96%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	5 x 95 gallon cart - 1 x week	2.16	2.44	12.96%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	6 yd Green container - 1 x week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	6 yd Green container - 2 x week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	6 yd Green container - 3 x week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	6 yd Green container - 4 x week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	6 yd Green container - 5 x week	26.74	27.94	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	8 yd Green container - 1 x week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	8 yd Green container - 2 x week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	8 yd Green container - 3 x week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	8 yd Green container - 4 x week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Rental	8 yd Green container - 5 x week	34.29	35.83	4.49%
Public Works	Solid Waste- Commercial Recycling Monthly Service	2 x 95 gallon cart - 1 x week	8.06	8.42	4.47%
Public Works	Solid Waste- Commercial Recycling Monthly Service	3 x 95 gallon cart - 1 x week	16.12	16.85	4.53%
Public Works	Solid Waste- Commercial Recycling Monthly Service	3 yd Green container - 1 x week	33.47	34.98	4.51%
Public Works	Solid Waste- Commercial Recycling Monthly Service	3 yd Green container - 2 x week	66.88	69.89	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	3 yd Green container - 3 x week	100.30	104.81	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	3 yd Green container - 4 x week	133.72	139.74	4.50%

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Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste- Commercial Recycling Monthly Service	3 yd Green container - 5 x week	167.12	174.64	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	4 x 95 gallon cart - 1 x week	24.16	25.25	4.51%
Public Works	Solid Waste- Commercial Recycling Monthly Service	5 x 95 gallon cart - 1 x week	32.21	33.66	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	6 yd Green container - 1 x week	43.97	45.95	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	6 yd Green container - 2 x week	95.24	99.53	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	6 yd Green container - 3 x week	146.52	153.11	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	6 yd Green container - 4 x week	197.81	206.71	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	6 yd Green container - 5 x week	249.08	260.29	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	8 yd Green container - 1 x week	46.40	48.49	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	8 yd Green container - 2 x week	107.83	112.68	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	8 yd Green container - 3 x week	169.26	176.88	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	8 yd Green container - 4 x week	228.99	239.29	4.50%
Public Works	Solid Waste- Commercial Recycling Monthly Service	8 yd Green container - 5 x week	293.88	307.10	4.50%
Public Works	Solid Waste- Compactor Monthly Service	13 yd per haul	323.88	338.45	4.50%
Public Works	Solid Waste- Compactor Monthly Service	15 yd per haul	349.42	365.14	4.50%
Public Works	Solid Waste- Compactor Monthly Service	16 yd per haul	362.18	378.48	4.50%
Public Works	Solid Waste- Compactor Monthly Service	17 yd per haul	374.95	391.82	4.50%
Public Works	Solid Waste- Compactor Monthly Service	3 yd - 4 x per week	710.12	742.08	4.50%
Public Works	Solid Waste- Compactor Monthly Service	3 yd - 5 x per week	886.63	926.53	4.50%
Public Works	Solid Waste- Compactor Monthly Service	3 yd - 6 x per week	1,063.15	1,110.99	4.50%
Public Works	Solid Waste- Compactor Monthly Service	3 yd - 1 x per week	180.60	188.73	4.50%
Public Works	Solid Waste- Compactor Monthly Service	3 yd - 2 x per week	357.10	373.17	4.50%
Public Works	Solid Waste- Compactor Monthly Service	3 yd - 3 x per week	533.60	557.61	4.50%
Public Works	Solid Waste- Compactor Monthly Service	3 yd per haul	43.88	45.85	4.49%
Public Works	Solid Waste- Compactor Monthly Service	4 yd - 1 x per week	224.87	234.99	4.50%
Public Works	Solid Waste- Compactor Monthly Service	4 yd - 2 x per week	445.82	465.88	4.50%
Public Works	Solid Waste- Compactor Monthly Service	4 yd - 3 x per week	666.78	696.79	4.50%
Public Works	Solid Waste- Compactor Monthly Service	4 yd - 4 x per week	887.74	927.69	4.50%
Public Works	Solid Waste- Compactor Monthly Service	4 yd - 5 x per week	1,108.70	1,158.59	4.50%
Public Works	Solid Waste- Compactor Monthly Service	4 yd - 6 x per week	1,329.65	1,389.48	4.50%
Public Works	Solid Waste- Compactor Monthly Service	4 yd per haul	54.56	57.02	4.51%
Public Works	Solid Waste- Compactor Monthly Service	6 yd - 1 x per week	321.83	336.31	4.50%
Public Works	Solid Waste- Compactor Monthly Service	6 yd - 2 x per week	639.74	668.53	4.50%
Public Works	Solid Waste- Compactor Monthly Service	6 yd - 3 x per week	957.64	1,000.73	4.50%
Public Works	Solid Waste- Compactor Monthly Service	6 yd - 4 x per week	1,275.53	1,332.93	4.50%
Public Works	Solid Waste- Compactor Monthly Service	6 yd - 5 x per week	1,593.45	1,665.16	4.50%
Public Works	Solid Waste- Compactor Monthly Service	6 yd - 6 x per week	1,911.34	1,997.35	4.50%
Public Works	Solid Waste- Compactor Monthly Service	6 yd per haul	77.39	80.87	4.50%
Public Works	Solid Waste- Compactor Monthly Service	8 yd - 1 x per week	430.57	449.95	4.50%
Public Works	Solid Waste- Compactor Monthly Service	8 yd - 2 x per week	861.14	899.89	4.50%
Public Works	Solid Waste- Compactor Monthly Service	8 yd - 3 x per week	1,291.71	1,349.84	4.50%
Public Works	Solid Waste- Compactor Monthly Service	8 yd - 4 x per week	1,722.26	1,799.76	4.50%
Public Works	Solid Waste- Compactor Monthly Service	8 yd - 5 x per week	2,152.83	2,249.71	4.50%
Public Works	Solid Waste- Compactor Monthly Service	8 yd - 6 x per week	2,583.38	2,699.63	4.50%

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Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste- Compactor Monthly Service	8 yd per haul	97.46	101.85	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	10 yards	285.53	298.38	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	13 yards	323.88	338.45	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	15 yards	349.42	365.14	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	16 yards	362.18	378.48	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	17 yards	374.95	391.82	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	20 yards	413.18	431.77	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	22 yards	438.70	458.44	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	25 yards	476.95	498.41	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	3 yards	43.88	45.85	4.49%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	30 yards	540.75	565.08	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	34 yards	591.76	618.39	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	35 yards	604.51	631.71	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	4 yards	54.56	57.02	4.51%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	40 yards	668.29	698.36	4.50%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	6 yards	75.90	79.32	4.51%
Public Works	Solid Waste- Customer Owned Compactor Dump Fee	8 yards	97.46	101.85	4.50%
Public Works	Solid Waste- Customer Owned Compactor Fee	Turn around Charge	28.92	30.22	4.50%
Public Works	Solid Waste- Residential Monthly Rental	65 gallon glass collection	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Additional trash carts	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large curbside carry-out garbage and recycling/or composting	1.18	1.22	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large curbside carry-out garbage only	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large curbside carry-out garbage, recycling and composting	1.77	1.83	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large garbage and recycling/or composting	1.18	1.22	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large garbage only	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large garbage, recycling, and composting	1.77	1.83	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large premium carry-out garbage and recycling/or composting	1.18	1.22	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large premium carry-out garbage only	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Large premium carry-out garbage, recycling, composting	1.77	1.83	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small curbside carry-out garbage and recycling/or composting	1.18	1.22	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small curbside carry-out garbage only	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small curbside carry-out garbage, recycling and composting	1.77	1.83	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small garbage and recycling/or composting	1.18	1.22	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small garbage only	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small garbage, recycling and composting	1.77	1.83	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small premium carry out garbage and recycling/or composting	1.18	1.22	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small premium carry out garbage only	0.59	0.61	3.39%
Public Works	Solid Waste- Residential Monthly Rental	Small premium carry out garbage, recycling and composting	1.77	1.83	3.39%
Public Works	Solid Waste- Residential Monthly Service	65 gallon glass collection	5.84	6.10	4.45%
Public Works	Solid Waste- Residential Monthly Service	Additional collection of garbage, recycling or composting	13.03	13.62	4.53%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste- Residential Monthly Service	Additional trash carts	4.70	7.34	56.17%
Public Works	Solid Waste- Residential Monthly Service	Base fee for vacant residential properties (not subject to FF)	3.24	3.39	4.63%
Public Works	Solid Waste- Residential Monthly Service	Bulky Item Pickup (Per item, after limit of 6 items per year)	-	5.00	New
Public Works	Solid Waste- Residential Monthly Service	Cart Removal Fee	24.83	25.95	4.51%
Public Works	Solid Waste- Residential Monthly Service	Compost pail (before ST)	7.92	8.28	4.55%
Public Works	Solid Waste- Residential Monthly Service	Damaged cart replacement fee	75.00	78.38	4.51%
Public Works	Solid Waste- Residential Monthly Service	Five stickers for overflow trash pick up (after 5 free stickers every year)	7.28	10.92	50.00%
Public Works	Solid Waste- Residential Monthly Service	Large (95 gallon single or multiple 65 or 48 gallon or multiple other) garbage, recycling and composting	17.98	18.79	4.51%
Public Works	Solid Waste- Residential Monthly Service	Large curbside carry-out garbage and recycling/or composting	31.24	32.65	4.51%
Public Works	Solid Waste- Residential Monthly Service	Large curbside carry-out garbage only	37.20	38.87	4.49%
Public Works	Solid Waste- Residential Monthly Service	Large curbside carry-out garbage, recycling and composting	25.28	26.42	4.51%
Public Works	Solid Waste- Residential Monthly Service	Large garbage and recycling/or composting	23.94	25.02	4.51%
Public Works	Solid Waste- Residential Monthly Service	Large garbage only	29.90	31.25	4.52%
Public Works	Solid Waste- Residential Monthly Service	Large premium carry-out garbage and recycling/or composting	40.58	42.41	4.51%
Public Works	Solid Waste- Residential Monthly Service	Large premium carry-out garbage only	46.54	48.63	4.49%
Public Works	Solid Waste- Residential Monthly Service	Large premium carry-out garbage, recycling, composting	34.62	36.18	4.51%
Public Works	Solid Waste- Residential Monthly Service	Small (65 or 48 gallon single) garbage, recycling and composting	16.81	17.57	4.52%
Public Works	Solid Waste- Residential Monthly Service	Small curbside carry-out garbage and recycling/or composting	30.05	31.40	4.49%
Public Works	Solid Waste- Residential Monthly Service	Small curbside carry-out garbage only	36.01	37.63	4.50%
Public Works	Solid Waste- Residential Monthly Service	Small curbside carry-out garbage, recycling and composting	24.09	25.17	4.48%
Public Works	Solid Waste- Residential Monthly Service	Small garbage and recycling/or composting	22.77	23.79	4.48%
Public Works	Solid Waste- Residential Monthly Service	Small garbage only	28.73	30.02	4.49%
Public Works	Solid Waste- Residential Monthly Service	Small premium carry out garbage and recycling/or composting	39.40	41.17	4.49%
Public Works	Solid Waste- Residential Monthly Service	Small premium carry out garbage only	45.36	47.40	4.50%
Public Works	Solid Waste- Residential Monthly Service	Small premium carry out garbage, recycling and composting	33.44	34.94	4.49%
Public Works	Solid Waste- Roll-Off Container Daily Rental	20 yards Asbestos	4.05	4.23	4.44%
Public Works	Solid Waste- Roll-Off Container Daily Rental	20 yards Construction / Demolition	4.05	4.23	4.44%
Public Works	Solid Waste- Roll-Off Container Daily Rental	20 yards Recycle	4.05	4.23	4.44%
Public Works	Solid Waste- Roll-Off Container Daily Rental	20 yards Regular	4.05	4.23	4.44%
Public Works	Solid Waste- Roll-Off Container Daily Rental	20 yards Wood or Wood/Sheetrock Waste	4.05	4.23	4.44%
Public Works	Solid Waste- Roll-Off Container Daily Rental	3 yards Construction / Demolition	0.44	0.46	4.55%
Public Works	Solid Waste- Roll-Off Container Daily Rental	30 yards Asbestos	4.70	4.91	4.47%
Public Works	Solid Waste- Roll-Off Container Daily Rental	30 yards Construction / Demolition	4.70	4.91	4.47%
Public Works	Solid Waste- Roll-Off Container Daily Rental	30 yards Recycle	4.70	4.91	4.47%
Public Works	Solid Waste- Roll-Off Container Daily Rental	30 yards Regular	4.70	4.91	4.47%
Public Works	Solid Waste- Roll-Off Container Daily Rental	30 yards Wood or Wood/Sheetrock Waste	4.70	4.91	4.47%
Public Works	Solid Waste- Roll-Off Container Daily Rental	40 yards Asbestos	5.34	5.58	4.49%
Public Works	Solid Waste- Roll-Off Container Daily Rental	40 yards Construction / Demolition	5.34	5.58	4.49%
Public Works	Solid Waste- Roll-Off Container Daily Rental	40 yards Recycle	5.34	5.58	4.49%
Public Works	Solid Waste- Roll-Off Container Daily Rental	40 yards Regular	5.34	5.58	4.49%
Public Works	Solid Waste- Roll-Off Container Daily Rental	40 yards Wood or Wood/Sheetrock Waste	5.34	5.58	4.49%
Public Works	Solid Waste- Roll-Off Container Daily Rental	6 yards Construction / Demolition	0.87	0.91	4.60%
Public Works	Solid Waste- Roll-Off Container Dump Fee	20 yards Asbestos	1,267.70	1,324.75	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	20 yards Construction / Demolition	412.32	430.87	4.50%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Solid Waste- Roll-Off Container Dump Fee	20 yards Recycle	125.18	130.81	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	20 yards Regular	277.10	289.57	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	20 yards Wood or Wood/Sheetrock Waste	219.16	229.02	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	3 yards Construction / Demolition	102.28	106.88	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	30 yards Asbestos	1,781.81	1,861.99	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	30 yards Construction / Demolition	534.67	558.73	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	30 yards Recycle	125.18	130.81	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	30 yards Regular	338.11	353.32	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	30 yards Wood or Wood/Sheetrock Waste	251.21	262.51	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	40 yards Asbestos	2,295.60	2,398.90	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	40 yards Construction / Demolition	657.02	686.59	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	40 yards Recycle	125.18	130.81	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	40 yards Regular	399.14	417.10	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	40 yards Wood or Wood/Sheetrock Waste	283.24	295.99	4.50%
Public Works	Solid Waste- Roll-Off Container Dump Fee	6 yards Construction / Demolition	154.62	161.58	4.50%
Public Works	Solid Waste- Temporary Service Daily Rental	3 yard	0.44	0.46	4.55%
Public Works	Solid Waste- Temporary Service Daily Rental	6 yard	0.87	0.91	4.60%
Public Works	Solid Waste- Temporary Service Daily Rental	8 yard	1.10	1.15	4.55%
Public Works	Solid Waste- Temporary Service Delivery Fee	Delivery 20 - 40 yard container	58.01	60.62	4.50%
Public Works	Solid Waste- Temporary Service Delivery Fee	Delivery 3 - 8 yard container	29.15	30.46	4.49%
Public Works	Solid Waste- Temporary Service Delivery Fee	Relocation / Return fee	47.58	49.72	4.50%
Public Works	Water Renewal (Sewer) Monthly Capacity Rental	Treatment - Flow/ Thousand Gallons per day	-	13.00	New
Public Works	Water Renewal (Sewer) Monthly Capacity Rental	Treatment (3 Rate)- BOD/lb per day	-	10.29	New
Public Works	Water Renewal (Sewer) Monthly Capacity Rental	Treatment (3 Rate)- TSS/ lb per day	-	4.35	New
Public Works	Water Renewal (Sewer) Monthly Capacity Rental	Treatment (4 Rate)- BOD/ lb per day	-	7.95	New
Public Works	Water Renewal (Sewer) Monthly Capacity Rental	Treatment (4 Rate)- NH3-N/ lb per day	-	24.65	New
Public Works	Water Renewal (Sewer) Monthly Capacity Rental	Treatment (4 Rate)- TSS/ lb per day	-	4.35	New
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Fixed Monthly Charge for Zero Use (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	8.42	9.24	9.74%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Monitored Four Rate System BOD/ lb of BOD daily average per year (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	337.80	371.24	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Monitored Four Rate System Flow/ 1000 Gallons daily average per year (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	654.70	719.51	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Monitored Four Rate System NH3-N/ lb of NH3-N daily average per year (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	90.74	99.72	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Monitored Four Rate System TSS/ lb of TSS daily average per year (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	271.87	298.78	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Monitored Three Rate System BOD/ lb of BOD daily average per year (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	346.20	380.47	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Monitored Three Rate System Flow/ 1000 Gallons daily average per year (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	654.70	719.51	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Monitored Three Rate System TSS/ lb of TSS daily average per year (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	271.87	298.78	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Temporary Lift Stations/ each person served (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	9.01	9.90	9.88%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Unmonitored >1000 - 1500 mg/l BOD and TSS/ccf (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	14.82	16.28	9.85%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Unmonitored >200 - 400 mg/l BOD and TSS/ccf (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	4.79	5.26	9.81%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Unmonitored >400 - 600 mg/l BOD and TSS/ccf (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	6.89	7.57	9.87%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Unmonitored >600 - 800 mg/l BOD and TSS/ccf (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	9.01	9.90	9.88%

Yellow highlighting indicates a new fee, or a fee increase of greater than 5%.

Department	Program	Fee Description	FY 2021 Fee Amount	Proposed FY 2022 Fee	Percent Change
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Unmonitored >800 - 1000 mg/l BOD and TSS/ccf (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	11.11	12.21	9.90%
Public Works	Water Renewal (Sewer) O&M Fees (with bond)	Unmonitored 0 - 200 mg/l BOD and TSS/ccf (Effective 10/1/2021 Assumes bond election will pass on November 2, 2021 - yes vote)	2.81	3.09	9.96%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Fixed Monthly Charge for Zero Use (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	8.42	Up to 12.88	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Monitored Four Rate System BOD/ lb of BOD daily average per year (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	337.80	Up to 516.83	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Monitored Four Rate System Flow/ 1000 Gallons daily average per year (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	654.70	Up to 1,001.69	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Monitored Four Rate System NH ₃ -N/ lb of NH ₃ -N daily average per year (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	90.74	Up to 138.83	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Monitored Four Rate System TSS/ lb of TSS daily average per year (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	271.87	Up to 415.96	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Monitored Three Rate System BOD/ lb of BOD daily average per year (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	346.20	Up to 529.68	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Monitored Three Rate System Flow/ 1000 Gallons daily average per year (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	654.70	Up to 1,001.69	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Monitored Three Rate System TSS/ lb of TSS daily average per year (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	271.87	Up to 415.96	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Temporary Lift Stations/ each person served (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	9.01	Up to 13.78	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Unmonitored >1000 - 1500 mg/l BOD and TSS/ccf (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	14.82	Up to 22.67	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Unmonitored >200 - 400 mg/l BOD and TSS/ccf (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	4.79	Up to 7.32	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Unmonitored >400 - 600 mg/l BOD and TSS/ccf (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	6.89	Up to 10.54	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Unmonitored >600 - 800 mg/l BOD and TSS/ccf (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	9.01	Up to 13.78	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Unmonitored >800 - 1000 mg/l BOD and TSS/ccf (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	11.11	Up to 16.99	Up to 53%
Public Works	Water Renewal (Sewer) O&M Fees (without bond)	Unmonitored 0 - 200 mg/l BOD and TSS/ccf (Effective 1/1/2022 If bond election fails on November 2, 2021 - no vote)	2.81	Up to 4.29	Up to 53%

Authorized Staffing Levels

Department	FY 2021		FY 2022		Comments
	Adopted FTE Total	Approved FTE Changes	Proposed FTE Changes	Proposed FTE Total	
Airport					
Airport Fund	134.00	-	4.00	138.00	
			4.00		Airport Duty Manager
Arts & History					
General Fund	13.00	-	1.00	14.00	
			1.00		Public Art Project Coordinator
City Council					
General Fund	7.50	-	-	7.50	
City Council - Office of Internal Audit					
General Fund	3.00	-	-	3.00	
Finance & Administration (DFA)					
General Fund	89.17	3.50	5.00	97.67	
		1.00			Grant Accountant Manager
		2.50			Grant Accountant
			1.00		Accounts Receivable Specialist
			1.00		Budget Analyst Senior
			1.00		Chief Administrative Officer
			1.00		Financial Analyst
			1.00		Reconciliations Accountant
Fleet Services Fund	18.25	-	-	18.25	
Fire					
General Fund-General Employees	26.00	-1.00	-	25.00	
		-1.00			Fire Communications Manager
General Fund-Contract Employees	267.25	-	-	267.25	
Human Resources (HR)					
General Fund	25.15	3.00	1.00	29.15	
		1.00			Security Administrative Specialist Senior
		1.00			Administrative Specialist Senior
		1.00			Employment Services Coordinator
			1.00		Employment Services Coordinator
Risk Management Fund	4.35	-	0.35	4.70	
			0.35		Risk and Safety Program Specialist
Workers Comp Fund	3.50	-	0.65	4.15	
			0.65		Risk and Safety Program Specialist
Information Technology (IT)					
General Fund	68.90	2.00	4.00	74.90	
		1.00			Audio Video Technician
		1.00			Systems Analyst II
			1.00		Application Owner
			3.00		Systems Analyst Senior
Capital Fund	2.10	-	-	2.10	
Legal					
General Fund	52.10	-	5.40	57.50	
			1.00		Attorney I Criminal
			2.00		Attorney II Municipal
			0.40		Attorney II Criminal
			1.00		Legal Analyst
			1.00		Paralegal

Department	FY 2021		FY 2022		Comments
	Adopted FTE Total	Approved FTE Changes	Proposed FTE Changes	Proposed FTE Total	
Library					
General Fund	111.39	-4.49	1.40	108.30	
		-1.33			Library Assistant
		-1.73			Library Circulation Specialist
		-1.43			Library Page
			0.40		Information Services Librarian
			1.00		Library Assistant
Mayor's Office (MO)					
General Fund	20.00	-	-	20.00	
		-1.00			Communications Director
		1.00			Strategic Real Estate Manager
Mayor's Office - Office of Community Engagement (CE)					
General Fund	15.00	3.00	4.00	22.00	
		1.00			Communications Director
		1.00			Energize Our Neighborhood Coordinator
		1.00			Marketing Manager
			1.00		ADA / Access Manager
			1.00		Graphic Designer
			1.00		Events Coordinator
			1.00		Language Access Manager
Mayor's Office - Office of Police Oversight					
General Fund	1.00	-	-1.00	-	
			-0.50		Director of Police Oversight
			-0.50		Police Oversight Analyst
Parks & Recreation					
General Fund	176.25	-6.25	0.50	170.50	
		-1.00			Assistant City Forester
		-0.50			Ice Rink Customer Service Specialist
		-2.00			Ice Rink Operations Assistant Manager
		-1.00			Parks Maintenance Worker
		-1.00			Parks Specialist Lead
		-1.00			Right of Way Maintenance Worker
		0.25			Animal Care Program Assistant
			0.50		Parks Maintenance Worker
Planning & Development Services					
General Fund	92.10	7.60	-	99.70	
		-1.00			Associate Comprehensive Planner
		-1.00			Energize Our Neighborhood Coordinator
		0.10			Program Monitoring Specialist
		1.00			Housing Manager
		1.00			Project Coordinator
		1.00			Our Path Home Coordinator
		2.00			Associate Subdivision / Current Planner
		1.00			PDS Data Analyst
		1.00			Plans Examiner II
		1.00			Plans Review Permit Technician
		1.00			Fire Code Inspector
		0.50			Planning Technician
Housing Funds	14.40	-0.10	-	14.30	
		-0.10			Program Monitoring Specialist
Police					
General Fund-General Employees	102.90	2.00	-0.70	104.20	
		-1.00			Police Transcription Specialist
		-1.00			Investigations Administrative Specialist Senior
		2.00			Mental Health Coordinator
		1.00			Police/Fire Communication Specialist
		1.00			Police Training Captain
			-0.48		Crime Stoppers Program Coordinator
			-1.00		Neighborhood Watch Program Coordinator
			-0.48		Park Ranger
			-0.75		Police Community Relations Coordinator
			1.00		Evidence Analyst Criminal II
			1.00		Internal Affairs Investigator

Department	FY 2021		FY 2022		Comments
	Adopted FTE Total	Approved FTE Changes	Proposed FTE Changes	Proposed FTE Total	
Police - continued					
General Fund-Contract Employees	307.00	-2.00	14.00	319.00	
		-2.00			Police Officer I
			7.00		Police Officer I
			1.00		Police Officer II
			2.00		Police Officer III
			3.00		PO III Corporal
			1.00		Sergeant
Police Accountability					
General Fund	-	-	1.50	1.50	
			1.00		Director of Police Accountability
			0.50		Police Accountability Administrative Specialist
Public Works					
General Fund	31.83	-0.50	1.50	32.83	
			0.50		Water Resource Analyst
			1.00		Facility Services Supervisor
		-0.50			Position-Level Budgeting Correction
Geothermal Fund	1.00	-	-	1.00	
Solid Waste Fund	7.05	-0.20	1.00	7.85	
			1.00		Environmental Compliance and Remediation
		-0.20			Climate Action Senior Manager
Water Renewal Fund	241.12	0.70	6.50	248.32	
			0.50		Water Resource Analyst
			1.00		Asset Technician
			1.00		Water Quality Lab Technician
			1.00		Collections Specialist
			1.00		Business Process Specialist
			1.00		Construction Manager II
			1.00		Lander Street Program Manager
		0.20			Climate Action Senior Manager
		0.50			Position-Level Budgeting Correction
Total All Funds					
	1,835.31	7.26	50.10	1,892.67	
Summary Totals by Fund					
General Fund	1,409.54	6.86	37.60	1,454.00	
Airport Fund	134.00	-	4.00	138.00	
Fleet Services Fund	18.25	-	-	18.25	
Risk Management Fund	4.35	-	0.35	4.70	
Workers Comp Fund	3.50	-	0.65	4.15	
Housing Funds	14.40	-0.10	-	14.30	
Geothermal Fund	1.00	-	-	1.00	
Water Renewal Fund	241.12	0.70	6.50	248.32	
Solid Waste Fund	7.05	-0.20	1.00	7.85	
Capital Fund	2.10	-	-	2.10	
Total All Funds	1,835.31	7.26	50.10	1,892.67	

Contingency Summary

Summary of General Fund Contingencies

Operating Contingency	\$ 7,669,037
Project Portfolio Due Diligence/Planning (\$100,000)	
Project Portfolio (\$2,400,000)*	
Valley Regional Transit (\$1,973,420)**	
Planned Cash Flow Contribution (\$1,569,184)	
Potential grant match (\$826,433)	
Unallocated (\$550,000)	
Priority Based Budgeting (\$250,000)	
City Council Strategic Planning Contingency***	225,000
Downtown: Central District Maintenance Contingency	350,000
Revenue Neutral Contingency	250,000
Property Tax Contingency	<u>200,000</u>
Total General Fund Contingencies	\$ 8,694,037

*Project Portfolio recommendations are not yet fully developed. Once finalized, they will be brought forward for City Council consideration through the Interim Budget Change process.

**On March 30, 2021 the City Council approved a resolution relating to the City's FY 2022 contribution to Valley Regional Transit (VRT). While the City will continue to reserve 5% of the property tax budget for VRT, the contribution will be capped at \$6.5 million until VRT provides certain reports detailing administrative and operating costs; capital plans and inventory; and ridership and other performance metrics. This amount represents the difference between 5% of the property tax budget and \$6.5 million.

***The City Council Strategic Planning Contingency is set at \$500,000 each year and is available for City Council to use at its discretion. The FY 2022 allocation has been reduced by \$275,000, per the direction of City Council, to support the cost of a staffing study for the Police and Fire departments (described in detail elsewhere in this document).

Budget Appropriation Contingency

Per State of Idaho law, the City Council shall, prior to commencement of each fiscal year, pass an ordinance termed the annual appropriation ordinance, which in no event shall be greater than the amount of the proposed budget (50-1003).

The City is not authorized to spend above the appropriation ordinance outside of certain situations: 1) a City Council declared emergency; or 2) a judgement against the City (50-1006).

Because the City needs to carry over funding from one year to the next (rebudgets) due to the multi-year nature of projects, receives grants and donations for projects, and needs to draw from reserves to address unexpected cost overruns, a "Budget Appropriation Contingency" is established each year as part of the budget. This allows the City to achieve these objectives and comply with state law. A summary of historical actuals and planned budget for the Budget Appropriation Contingency is included below.

For FY 2022, the Budget Appropriation Contingency is recommended to be increased to \$275.0 million. This does not effect the City's property tax levy, nor does it mean that the City has an unallocated cash reserve of \$275.0 million. Rather, this action preserves the ability to allocate funds to departments and funds that exceed the amounts outlined in the "All Fund Budget Summary" section.

The most significant use of this contingency is typically at the end of the fiscal year, when rebudgets are considered by the City Council to reflect the multi-year nature of projects. Because of staffing shortages and a difficult construction environment during FY 2021, it is likely that rebudgets will be higher than they have been in recent years, as more projects have faced protracted delays. Additionally, the City will likely begin making allocations from the American Rescue Plan (ARP) funding that it was awarded (recommendations have not been developed as of the time of this printing). These ARP funds could not be utilized without this Budget Appropriation Contingency.

Budget Appropriation Contingency Fund

	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Budget
Revenues	\$ 1,384	\$ 445	\$ 175,000,000	\$ 275,000,000
Expenditures	-	-	175,000,000	275,000,000

Capital Overview

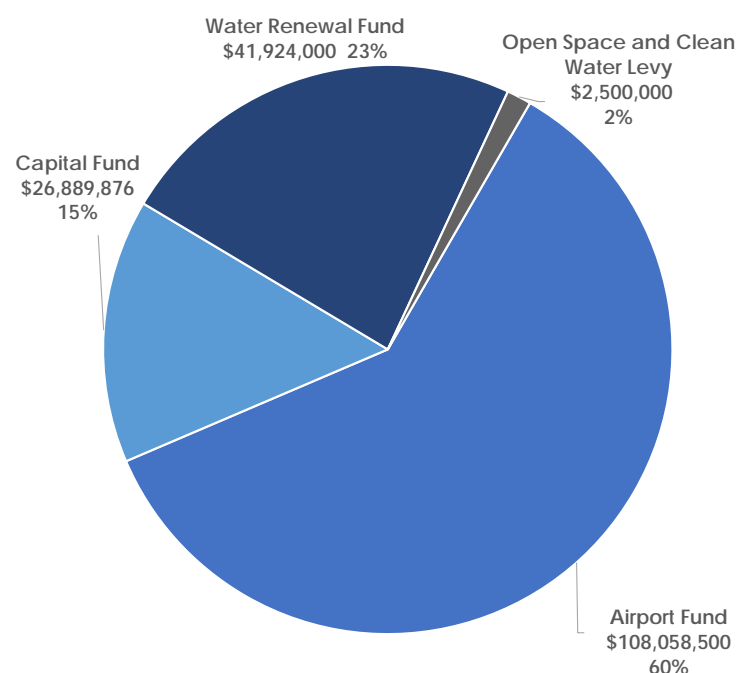


CAPITAL FUNDING OVERVIEW

The annual capital budget and five-year capital improvement plan (CIP) provide a framework for the City's capital investments. As part of capital budget development, the City must prioritize how to allocate limited resources over a number of competing needs. Projects and funding levels are prioritized utilizing several criteria, including, but not limited to: health and safety impacts; Boise residents' priorities; Mayor and City Council priorities; alignment with development impact fee plans; the lifespan and current condition of existing assets; mandated improvements; project scope, feasibility, and level of resources required; coordination with other projects; master planning documents; availability of donations and grants; and alignment with the City's Strategic Framework.

Capital projects are generally accounted for in the Airport, Capital, Geothermal, Open Space and Clean Water Levy, Solid Waste, and Water Renewal funds. The City's overall capital investment in FY 2022 (not including funds that will be carried over from FY 2021) is \$179.4 million, with the majority of those funds (85.0%) allocated in the enterprise or special levy funds and the remaining 15.0% allocated in the Capital Fund (see graph at right). This

percentage is down slightly from FY 2021, when 16.6% of the City's overall capital investment was accounted for in the Capital Fund. Although FY 2022 spending in the Capital Fund is recommended to be \$4.8 million above the FY 2021 level, larger recommended budget increases in the other funds (Airport and Water Renewal Funds) results in a net decrease of the percent of total capital spending accounted for in the Capital Fund.



CAPITAL PROGRAM OVERVIEW

CAPITAL FUND

Capital projects not covered by an enterprise or levy fund are generally accounted for in the Capital Fund. These projects include improvements to, and replacement of, a significant portion of the City's capital assets, including parks, libraries, public safety facilities, technology systems, support facilities, and public art. Major equipment (MEQ), including fleet replacement and technological infrastructure equipment, and major repairs and maintenance (MRM), are also accounted for in the Capital Fund.

Capital Fund Revenues

The Capital Fund receives the majority of its revenue through transfers from the General and Development Impact Fee Funds. Additionally, the Capital Fund receives revenue from electric franchise fees, grants, surplus asset sales, and donations/contributions (see table below). In FY 2021, due to the anticipated impacts from the pandemic, the only planned transfer from the General Fund was the annual base transfer of \$10.8 million. In FY 2022 and beyond, the annual base transfer is recommended to be restored to its pre-pandemic level of approximately \$13.0 million.

In addition to this annual base transfer in FY 2022, it is recommended the General Fund transfer a supplemental \$5.3 million in FY 2022. This one-time transfer will help offset the reduced funding in FY 2021 as well as provide flexibility needed due to the current economic environment (i.e., extreme pricing pressures and supply chain disruptions), which has resulted in uncharacteristically large fluctuations in project costs. As these variances are difficult to predict,

this supplemental transfer could be used to help absorb unexpected budget changes (subject to City Council approval on individual projects). The one-time transfer is also needed to help fund increased MEQ and MRM spending, which will allow outdated equipment to be replaced (e.g., public safety equipment) and facilities to be improved (e.g., remodels at City Hall to accommodate hybrid work).

The budgeted estimate for electric franchise fee revenue in FY 2022 (and beyond) reflects 1.5% growth from the FY 2021 Adopted Budget amount. While there is ongoing customer growth, this revenue source has been difficult to predict, as rate changes can affect revenue and weather and energy efficiency can affect electricity consumption.

The FY 2022 Proposed Budget figure for Capital Fund interest has been decreased modestly from the amount forecast at this time last year, as fund expenditures are recommended to be accelerated (reducing fund balance) and short-term interest rates have remained near historic lows.

Additional revenues are provided by: grants, donations, and contributions (all of which are typically tied to specific projects); Enterprise Fund reimbursement (for projects accounted for in the Capital Fund, but partially benefitting an Enterprise Fund); and surplus asset sales. The latter two are forecast to each generate \$100,000 to \$150,000 in annual revenue, with grants and other project-specific funding representing the incremental difference in certain of the out-years.

It is important that the five-year CIP remain balanced, since it provides a picture for the public and City Council of the projects being

CAPITAL FUND REVENUES

(\$ in Thousands)	2019 Actual	2020 Actual	2021 Budget	2022 Proposed	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Electric FF	3,031	3,273	3,323	3,372	3,423	3,474	3,526	3,579
Interest	1,602	200	500	650	250	70	35	25
Grants/Donations/Other	4,857	5,689	250	250	250	450	750	250
Transfer In	46,810	19,393	12,451	21,919	18,364	14,685	16,640	14,485
Total	56,300	28,555	16,524	26,191	22,287	18,679	20,951	18,339
% Change		-49.3%	-42.1%	58.5%	-14.9%	-16.2%	12.2%	-12.5%

planned in future years. It also informs longer-term funding implications of current decisions. A key component of keeping the fund in balance is maintaining reserve levels sufficient to respond to unanticipated needs or emerging priorities. The CIP is revised and discussed with the City Council on a regular basis in order to ensure that the projects within it remain relevant and represent the highest and best use of City resources. Summaries of certain out-year projects are included later in this section.

FY 2022 Capital Investments

For FY 2022, expenditures totaling \$26.9 million are recommended. This level of investment represents a 21.6% increase from the FY 2021 Adopted Budget of \$22.1 million. This increase is primarily due to significant investments in MEQ, increased MRM spending to maintain the City's infrastructure, and new projects in Parks and Recreation (BPR). FY 2022 funding provides for MEQ (\$10.1 million), MRM (\$6.3 million), and a number of discrete capital projects (totaling \$10.6 million). Capital projects include planning for two Fire Stations, improvements at seven different parks and open spaces, and funding for the relocation of some of the City's support facilities, which has been prioritized as the existing locations have been identified as attractive sites for housing. The resources to fund the support facilities, and other projects that address affordable housing, are available due to the decision to not build a new Downtown Library at this time.

Major Equipment (MEQ)

In FY 2022, approximately \$3.9 million of the overall \$10.1 million allocated within major equipment is recommended for the replacement of vehicles, including police patrol, fire service, and parks maintenance. In addition to this \$3.9 million vehicle budget, annual funding of \$325,000 has been programmed to further the City's electric and alternate fuel vehicle initiative. This funding, which began in FY 2021 with a \$150,000 budget, will allow for the purchase of additional (i.e., currently unplanned) electric vehicles, enhance the City's vehicle charging infrastructure, and

potentially enable electrification of additional City facilities. As of June 2021, the City had 270 alternative fuel and hybrid on-road vehicles (including eight all-electric and two plug-in hybrid vehicles), an increase of 30 such vehicles in the last year. Alternative fuel vehicles represent nearly one third of the City's on-road fleet. These numbers do not reflect over ten all-electric vehicles that have been ordered in FY 2021.

As part of Fleet's budget development process, staff from departments that require vehicles collaborate with staff from the Fleet Management Division and Budget Office to develop the recommended vehicle replacement list. Age, mileage, maintenance history, current condition, operational factors, and anticipated resale revenues are considered when determining when a vehicle should be replaced. This process ensures staff have the necessary equipment to safely and efficiently perform their jobs, while also verifying that vehicles are not retained too long or replaced prematurely.

Apart from vehicles, the largest component of the recommended FY 2022 MEQ budget is for \$3.6 million of police equipment. Included in this amount is \$2.2 million for technological equipment upgrades, including handheld radios and in-vehicle equipment, and \$1.3 million to replace aging tasers, which have been identified as a critical need.

The Information Technology Department (IT) is recommended to receive \$870,000 of MEQ funding. The majority of these funds represent infrastructure hardware and telephone replacements — both of which were previously reflected as capital projects. This spending is now classified as MEQ to better reflect the nature of these expenditures.

Finance and Administration (DFA) has also identified that its parking services division will need recurring funds to adequately repair, replace, and upgrade the City's on-street parking meters — a significant revenue source. In FY 2022, \$370,000 is recommended, which will

allow for parking meter modems to be upgraded to retain the ability to accept credit card payments at the meter. This funding will also provide for other components to be replaced as they break or become obsolete.

Major Repairs and Maintenance (MRM)

MRM funding is allocated on an annual basis to ensure that the City's infrastructure is properly maintained, since the impact of deferring maintenance can be costly and result in operational inefficiencies. In FY 2022, \$6.3 million is budgeted for necessary improvements to numerous assets, Library facilities, art installations, City Hall, and City Hall West — an increase of \$1.0 million over FY 2021.

Proposed FY 2022 MRM funding is directed towards a mix of annually recurring areas (e.g., Greenbelt repairs, HVAC, irrigation, parks, pools and other aquatic facilities, sports fields, and Zoo Boise), as well as several one-time, site-specific projects, including:

- Continuing to address much-needed repairs at the Downtown Library;
- Small-scale remodeling of workspaces at City Hall to better accommodate the City's new hybrid work policies. These policies are anticipated to help reduce transit-related carbon emissions, save the City money in the long-term by alleviating space constraints at City Hall, and enhance employee job satisfaction;
- Nearly tripling the amount of Arts & History MRM funding for significant electrical work, and to clean and repair the City's art installations; and
- Funding for playground equipment enhancements and replacements at several parks.

In FY 2020, the City began a six-year program to address significant maintenance deficiencies in its affordable housing portfolio. Having addressed many of the most urgent repairs, these investments have been paused in FY 2022 as staff refines its plans for the City's largest housing asset on South Capitol Boulevard (Capitol Campus). It is currently anticipated

that these previously planned MRM investments, along with supplemental future budget requests, will be used to rebuild this critical asset and address the permanent supportive housing needs of current residents.

Highlights of FYs 2023-2026 Capital Plan

As previously mentioned, the long-term outlook of the Capital Fund is considered when short-term recommendations are developed. In developing FY 2022 project recommendations, staff worked to ensure resources are projected to be available for projects programmed in future years, with sufficient reserves available for emergencies, cost overruns, and new (or changing) priorities. The projects planned for FY 2023 and beyond are subject to change, as the City Council only approves projects for FY 2022 as part of the budget process. Significant out-year spending is summarized below to provide context and facilitate prioritization and policy discussions. Future projects, however, are continually reevaluated and reprioritized in consultation with departments and City leadership.

Given the unique economic situation resulting from the pandemic-related shutdowns that began in spring 2020, unprecedented fiscal stimulus, and widespread supply chain disruptions, the forecast period presented herein is more uncertain than previous years' plans. Although the Capital Fund is expected to retain adequate reserves through FY 2026, the rapidly changing construction environment may result in unexpected, adverse changes in planned expenditures in all years. While it is anticipated that current pricing pressures will abate, this volatility makes future cost estimates difficult to predict. Supply, pricing, and other changes could reduce the fund's reserves.

Below is a summary of significant out-year projects by department.

Arts & History

As required by the Percent for Public Art ordinance, funds equal to 1.0% of eligible capital expenditures are programmed for the

acquisition of public art. In addition, the recommended increase in FY 2022 MRM spending is expected to be continued in the out-years.

Finance and Administration

DFA's current general ledger system has been in place for nearly a decade and the vendor recently stipulated that a significant upgrade will be required in the coming years. Due to the cost of an upgrade, and certain inadequacies and limitations in the existing system, DFA and IT have begun analyzing replacement and upgrade options (focusing on both price and functionality). It is anticipated that the cost of a new enterprise resource planning (ERP) system could exceed \$5.0 million.

Fire

Funding is planned in future years for six fire stations: renovations at Stations 1, 3, 7, and 11, replacement of Station 5, and a new fire station in northwest Boise (Northwest Station) — the latter two have planning and sitework budget included in the FY 2022 recommendations. Station 1 was budgeted in FY 2021, but it is anticipated that the project will be delayed in favor of more pressing needs, namely Fire Station 5 and the Northwest Station. Various options for these two projects are currently being developed and evaluated. As the scoping work on Station 5 and the Northwest Station is in early stages, additional funding could be required beyond the amounts programmed.

In addition to new and remodeled stations, Fire, Public Works, BPR, and other departments are developing plans for a new co-located facility for various City support services, which will likely include fire logistics. Based on current estimates, a total of \$28.2 million is allocated between FY 2023 and FY 2026 for Fire-related projects. The City is currently updating its CIP and Impact Fee Plan (see "Development Impact Fee Fund" later in this section), but development impact fees are currently anticipated to support at least 20-25% of this funding. In addition to capital project funding, an additional \$6.6 million is forecast for Fire MEQ needs.

Human Resources (HR)

Boise is committed to ensuring that all residents can access City facilities and programming. As part of this effort, HR is finalizing an Americans with Disabilities Act (ADA) compliance assessment for 30 facilities. In order to ensure City facilities are accessible to all Boiseans, funding is planned in future years to address the deficiencies identified in this report.

HR is in need of an updated human resources management system (HRMS) and has begun evaluating available products. The research to find a suitable system is in its early phase, but the HRMS could cost approximately \$4.0 million.

Information Technology

Funding is planned in future years for ongoing projects such as ERP systems (in addition to systems mentioned for DFA and HR), conference room improvements to support hybrid work policies, upgrades to the permit management system, and cybersecurity. As previously mentioned, infrastructure hardware, telephone, and security system upgrades/replacements are now budgeted as MEQ, but will continue to receive similar levels of funding in the out-years.

Library

Based on community feedback and leadership priorities, the City is no longer planning to proceed with a new Downtown Library at this time. As a result, the \$25.0 million that was previously set aside for this project has been repurposed to prioritize the City's housing goals (see "Planning and Development Services"), increased public safety needs, and additional MRM budget requests.

While there is future funding currently programmed for improvements to the Hillcrest Branch, Library continues to reevaluate how to best serve the community. Library and Public Works have begun a system planning analysis (budget approved in FY 2021) to evaluate the entire Library system and there are funds requested in FY 2022 for a branch condition assessment. As these projects progress, the

Library will be better positioned to update its future capital needs.

Parks and Recreation (BPR)

BPR has a number of projects planned after FY 2022, many of which are outlined in a 10-year plan approved as part of the 2016 CIP and Impact Fee Study. As discussed later in the "Development Impact Fee Fund" section, this plan is currently being revised. Funding currently planned for BPR projects in FYs 2023-2026 totals \$18.3 million (\$3.7 million of which is anticipated to be supported by development impact fees). As BPR recently adopted a new level of service standard, this planned spending will likely be revised in the forthcoming 10-year CIP, which will be completed during CY 2021.

BPR projects are spread across the City, and are timed according to need and funding availability. Based on current plans (subject to revision based on results of the updated 10-year CIP), significant projects include park amenities at Magnolia and Mariposa parks, pool replacements, continued buildout of the Optimist Sports Complex, additional Greenbelt connectivity, and recurring right of way improvements.

As part of the City's relocation of certain support facilities, it is anticipated that BPR's maintenance facility will be moved from Julia Davis Park. This relocation has been prioritized in order to make the existing site available for housing, a City priority. Construction of the new maintenance facility is expected to begin in FY 2023, once a suitable site has been identified and purchased.

In FYs 2023-2026, significant resources are planned for BPR MEQ (\$5.7 million), and MRM (\$13.0 million). This forecasted need reflects increased MRM funding to reduce the department's backlog of repairs. As park facilities and playgrounds age and need to be replaced, they will be replaced with equipment that is accessible by community members of all abilities.

Capital projects that add new parks or increase

amenities can impact operating and maintenance (O&M) expenses, including the need for additional staff. These O&M costs are accounted for in the General Fund's operating budget.

Planning & Development Services (PDS)

As the City has identified affordable and supportive housing as two of its top priorities, the funds that had previously been reserved for the Downtown Library have largely been redirected to address housing, with several projects in future years to address the lack of affordable housing in Boise.

Similar to the City's agreement with a private developer to build over 200 affordable units at Franklin and Orchard (on land owned by the City), City leadership and staff will continue to pursue unique private/public partnerships to leverage the City's land assets, grants or loans, and ordinance incentives to encourage the development of more affordable housing units.

A recent report, commissioned by PDS, analyzed the suitability of the City's existing land holdings for housing development. Based on this report, the City is currently developing strategies to best utilize these parcels, including sites that are currently used for non-housing functions (e.g., the BPR maintenance facility at Julia Davis Park), vacant or under-utilized parcels (e.g., the parking lot adjacent to Fire Station 5), and existing housing that is nearing the end of its useful life (e.g., the Capitol Campus). In particular, the replacement of the Capitol Campus will be a significant undertaking as staff work to accommodate the needs of existing residents and provide dedicated permanent supportive housing for those in need.

Although many of these alternatives are still being evaluated, the City expects to invest over \$20.0 million to address affordable housing in the coming years. This figure includes existing budget allocations, future cash outlays, and redirecting MRM budget.

In addition to funding for housing, an ongoing

\$500,000 is planned annually for the Neighborhood Investment Program.

Police

As the City continues to grow, the Boise Police Department (BPD) is evaluating its staffing and facility needs. Although there are no projects assumed at this time in the forecast, it is anticipated BPD will identify areas where an increased presence is necessary, requiring new facilities (either standalone or co-located with Fire Stations).

In addition, the forecast assumes future MEQ funding of \$10.4 million, primarily for vehicle fleet replacement. This funding also includes the replacement of vehicle radio equipment in FY 2023, which is estimated at \$1.2 million.

Public Works

The most significant near-term project for Public Works is the relocation of certain support services to a common campus, likely located on the city's periphery near the Boise Airport. This endeavor involves multiple departments, including BPR, Fleet, and public safety, and could take more than a decade to complete. As discussed elsewhere in this section, the planned relocations have gained urgency alongside the affordable housing shortage. While most of the costs for these relocations are reflected in departmental budget forecasts, it is likely that — like Fire Station projects — the budget will ultimately fall within Public Works, as Public Works staff are managing the overall support facilities project.

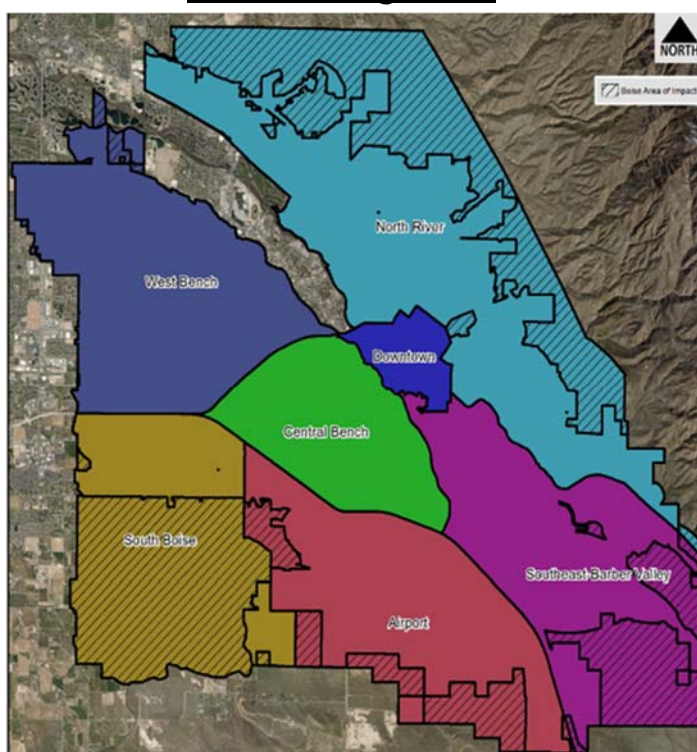
Modest future funding (\$24,000) is also allocated for one recurring project: Public Street Lighting. Historically, there was also annual funding allocated for LED Streetlight conversions; however, these projects were accelerated into FY 2021 and will not need further funding (this project will be completed by fall 2021). The City has already begun realizing savings from these conversions, both in lower operating costs and reduced carbon emissions.

DEVELOPMENT IMPACT FEE FUND

A development impact fee is a fee imposed as a condition of development and pays for a proportionate share of the cost of system improvements needed to serve new development. The City imposes development impact fees to pay for new and expanded parks, trail acquisition/development, and infrastructure related to the expansion of Fire and Police services. While park impact fees are only assessed for residential construction, fire and police impact fees are collected for all types of development.

In CY 2016, a multi-year effort to update and restructure the Development Impact Fee Program was completed. The primary objective of this update was to establish a consistent, equitable, and transparent fee methodology. As part of this update, the boundaries of the park planning areas were revisited, and some changes were made. The Impact Fee 10-year Capital Improvement Plans (Fire, Parks, and Police), which are a component of the Comprehensive Plan and a subset of the City's overall CIP, were approved by the Development Impact Fee Advisory Committee

Park Planning Areas



Development Impact Fee Category	FY 2022 Projected			
	Beginning Balance*	Revenues	Expenses	Ending Balance*
Fire	\$ 3,076,423	\$ 679,649	\$ -	\$ 3,756,072
Police	(962,617)	332,886	-	(629,730)
Parks: Central Bench	160,844	15,448	369,400	(193,107)
Parks: North River	699,814	333,885	253,000	780,699
Parks: Southeast and Barber Valley	(457,485)	301,391	-	(156,093)
Parks: West Bench	465,185	123,101	668,000	(79,714)
Parks: Southwest	197,084	140,796	-	337,881
Parks: Regional and Significant Spaces	2,095,757	724,296	1,131,000	1,689,053
Total	\$ 5,275,005	\$ 2,651,452	\$ 2,421,400	\$ 5,505,061

*In practice, the individual balance for any fund category will never have a negative balance, as the Capital Fund will advance funding if resources in that category are inadequate. The negative amounts above reflect monies owed to the Capital Fund, which will be repaid quarterly as revenues are received.

(DIFAC), and the Planning & Zoning Commission before being approved by City Council. The new impact fee schedules became effective January 16, 2017, subject to annual adjustments to account for inflation. In FY 2022 there will not be an annual inflation adjustment, due to the plan update described below.

In FY 2021, staff began an update to the 10-year CIP, updating levels of service, planned projects, and project costs to reflect current priorities. Although the methodology of the study is not anticipated to change, the projects included in the plan will all be reviewed and updated, which could change the amounts charged for development impact fees. The updated study will be completed by the end of CY 2021, with the revised impact fees likely to go into effect on or before January 1, 2022. As the updated plans, and related costs and fees, are better quantified, staff will bring these plans to DIFAC and City Council.

Projects supported by impact fees are budgeted within the Capital Fund, and supported via transfers from the Development Impact Fee Fund. Timing for impact fee-funded projects can be adjusted based on collection levels and fund balance for the corresponding park planning area. A summary of projected balances in each of the impact fee categories is provided in the table above.

OPEN SPACE AND CLEAN WATER LEVY

In November of 2015, Boise voters approved a "Foothills" temporary tax levy (totaling \$10.0 million) to fund the preservation of clean water and open space improvements. The FY 2022 budget includes a recommendation of \$2.5 million for such projects. In compliance with the 2015 ballot language, these funds will be used for the acquisition of critical open spaces and improvement projects promoting clean water, open spaces, and wildlife habitat.

ENTERPRISE FUNDS

Each of the City's enterprise funds (Airport, Geothermal, Solid Waste, and Water Renewal) have distinct CIPs. The prioritization of capital projects in these funds is determined by a variety of factors, such as the Fund's operational needs, funding availability, guiding strategic documents, regulatory changes, and specific City Council direction. All FY 2022 enterprise fund capital projects are detailed later in this document (and MRM and MEQ spending, if any, is included in the "Capital Project Summary" section).

Airport Fund

The Boise Airport's mission is to create a *city for everyone* by providing aviation infrastructure that attracts the services desired by the community, maximizes the Airport's role as an economic generator for the local economy, and acts as a strong community partner that

benefits all. The Airport supports a wide range of aviation needs, serving commercial and private aircraft, and is home to the Idaho Air and Army National Guard, as well as the National Interagency Fire Center.

The Boise Airport is the primary commercial service airport in southwestern Idaho, with over four million passengers annually (pre-pandemic) and a service area that extends into eastern Oregon. In 2019, the airport had a record year for passenger traffic, making the Boise Airport the 67th busiest airport in the United States. COVID-19's impact on air travel resulted in a reduction of over 50% in passenger traffic in the first full twelve months of the pandemic (April 2020 to March 2021). However, with increased vaccinations and declining case counts, air travel is returning. In April 2021, the Airport's passenger traffic was back to nearly 80% of April 2019 levels. Future airline schedules also predict a possible record summer at the Boise Airport, with total scheduled seat capacity up an average of 20% compared to 2019.

Notwithstanding the pandemic, the Airport has continued to focus on air service enhancements, having already announced seven new nonstop cities in FY 2021, including Atlanta, Austin, Everett, Nashville, New York City, Orange County, and Palm Springs. By the end of FY 2021, the Airport will have eight airlines offering nonstop service to 27 destinations.

In FY 2021, in anticipation of a challenging year for air travel, the Airport developed revised financial forecasts and significantly reduced its capital spending, essentially halting all new construction that was to be funded with Airport discretionary funds.

With the public's return to air travel, passenger traffic is anticipated to rebound quickly over the coming months. In order to proactively address this return to pre-pandemic levels of demand, the Airport is requesting \$108.1 million for capital spending in FY 2022, an increase of 51% from FY 2021. Approximately half of this funding is requested for the design and construction of a new rental car facility. The remaining funding would provide for other

improvements across the Airport, including facilities, runways, taxi-lanes, and taxiways.

Airport capital projects are funded through a variety of sources:

- **Grants:** Grant revenue will provide an estimated \$8.2 million in funding for FY 2022 capital projects.
- **Passenger facility charge (PFCs):** The Airport began collecting PFCs in May 2020, which provide funding for specific capital projects.
- **Customer facility charge (CFCs):** In order to fund future improvements to car rental facilities, on May 1, 2020, the Airport increased its CFC from \$1.25 per contract day to \$3.25 per contract day.
- **CFCs and PFCs, collectively,** will fund \$39.4 million of FY 2022 capital spending.
- **Bonds:** The Airport anticipates utilizing bond financing for its garage projects, which will be backed by general airport revenues and/or CFCs. In FY 2022, bonds will likely provide \$39.0 million in funding, which could reduce the \$118.2 million use of Airport Fund balance referenced elsewhere in this document.
- **Operating revenue/fund balance:** The remaining funding needed for capital projects is provided by Airport operating revenues and/or fund balance (i.e., operating revenues from prior years). This revenue source will provide \$21.5 million of funding in FY 2022.

Geothermal Fund

The Geothermal Fund, managed by Public Works, provides development, operation, and maintenance of the City-owned geothermal system. The goal is to provide a pollution-free supply of heating energy to the downtown core and university areas.

Boise's geothermal system serves more square footage than any other system in the United States – over six million square feet. Geothermal service is provided to 92 buildings in the downtown core, including 11 buildings at Boise State University. In addition, several buildings use it for more innovative heating needs like swimming pools, laundry, and sidewalk snow

melt.

The Geothermal Fund does not include any capital spending for FY 2022. Rather, plans include continuation of proactive minor repairs and replacements to improve system reliability.

Solid Waste Fund

The Solid Waste Fund, also managed by Public Works, is responsible for the City's trash, recycling, and composting services. All of these services are contracted through a franchise agreement with Republic Services.

The Solid Waste Fund is not capital-intensive, as much of the necessary capital spending is assumed by the franchisee. User rates fund operations and the occasional capital project, of which there are none planned in FY 2022.

Water Renewal Fund

The Water Renewal utility system is the City's single largest asset with over \$2.0 billion in facilities. In October 2020, a multi-year utility planning process culminated in the formal approval by City Council of the Water Renewal Utility Plan (Utility Plan). The Utility Plan will provide strategic direction to the fund for several decades and is a living document that will be revisited and updated annually. The Utility Plan also provides a framework for day-to-day planning and evaluation of capital investments.

As mentioned in the Executive Summary, the Utility Plan has identified approximately \$1.1 billion of investments that must be made over the next 20 years in order to address the Water Renewal Fund's aging infrastructure (portions of which are nearly 100 years old), meet regulatory requirements, provide for capacity needs, and meet citizens' service-level expectations. Public Works' staff is engaged in regular discussions with City Council regarding these needs and possible funding strategies, including the potential for issuing bonds and/or rate increases. Before issuing bonds, Public Works is required to get voter approval.

FY 2022, the first year that reflects

recommendations from the Utility Plan, includes \$41.9 million of recommended capital investments, a 25% increase from FY 2021. Projects, which are detailed in the Capital Project Overview section, include large investments at both the Lander Street (\$12.3 million) and West Boise (\$10.8 million) water renewal facilities, replacing/rehabilitating sewer mains (\$6.4 million), and continued study, conceptualization, and definition of the new recycled water program (\$3.0 million).

Capital Project Overview

Capital Fund

ARTS & HISTORY

Project: Percent for Public Art

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: N/A (recurring)

The "Percent for Public Art" ordinance requires the City to appropriate an amount equal to 1.0% of certain eligible capital expenditures to fund art in public places within the city. In FY 2021, the largest public art project is *Gentle Breeze* by Matthew Mazzotta, which will be installed at the new park in downtown Boise (Cherie Buckner-Webb Park has been proposed as the name for this new park). *Gentle Breeze* consists of an abstract tree form including three park benches suspended from the canopy that will serve as swings. The canopy of the tree form features abstract circular leaf forms designed to be articulated and activated into motion by the power of the wind, allowing the leaf forms to rustle and the sculpture to respond to the weather.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 105,000	\$ 105,000	\$ 495,240	\$ 110,390	\$ 111,988	\$ 45,890	\$ 868,508

FIRE

Project: Fire Station 5

Comprehensive Plan Area: Downtown

Anticipated Completion: Winter 2023/2024

Built in 1951, Fire Station 5 (FS5) is the oldest operating fire station in Boise. Due to the age of the facility, a comprehensive fire station review identified numerous deficiencies across all building systems: electrical, mechanical, envelope, architectural, and structural (the building also has ADA and operational deficiencies). Staff have explored several options for FS5 to determine how to maximize use of the 0.85 acre parcel on which it is located. After analysis, it was identified that this site provides an opportunity to horizontally integrate this public asset with a housing development (housing is not a part of this project's scope or budget).

The recommended budget for FY 2022 is for costs associated with the upfront planning and design work to properly scope the project. This is a necessary step to build out the architectural design features and amenities that must be fully evaluated before bidding the project and beginning construction. The budget also allows for limited site work to prepare for construction. The FY 2023 forecast will be updated once planning is completed. The planning work will be completed in FY 2022, with construction planned for FY 2023 (subject to budget approval).

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 2,000,000	\$ 2,000,000	\$10,500,000	\$ -	\$ -	\$ -	\$12,500,000

Project: Fire Training Center Improvements**Comprehensive Plan Area:** West Bench**Anticipated Completion:** Summer 2022

This proposed project at Fire Training Center (FTC) has two components recommended in FY 2022: site work and fencing. The site work will bring low areas within the perimeter of the FTC to grade level, which will create more usable space for training and increase the number of participants who can receive training at one time. The fencing will increase the height of the current fence along the entrance to the facility and will include privacy slats, obscuring the area where extrication training takes place and increasing site security.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 41,000	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ 41,000

Project: Northwest Fire Station**Comprehensive Plan Area:** Northwest**Anticipated Completion:** Fall 2024

Planning has identified that a new station in northwest Boise (Northwest Station) is required to maintain proper coverage and adequate response times. The recommended budget for FY 2022 reflects the costs associated with the upfront planning and design work to properly scope the project. The amount forecast in FY 2023 represents the current estimate of construction costs and will be reevaluated once the design is completed.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 1,500,000	\$ 1,500,000	\$ 7,259,000	\$ -	\$ -	\$ -	\$ 8,759,000

HUMAN RESOURCES**Project: Americans with Disabilities Act Compliance****Comprehensive Plan Area:** N/A (multiple)**Anticipated Completion:** N/A (ongoing)

The City is dedicated to providing full access to the City's programs, services, recreational spaces, and facilities for all people. As part of the FY 2020 Adopted Budget, the City Council approved funding (General Fund) for Human Resources (HR) and Public Works to begin a thorough evaluation of City facilities to identify barriers to access in accordance with human-centered design and the Americans with Disabilities Act (ADA). While the facility assessment was delayed due to the pandemic, nearly all of the reports have now been received. City staff, facility stakeholders, and community members with disabilities are working toward a remediation plan, which is anticipated to be completed by the end of calendar year 2021.

To ensure the City can begin to quickly remedy key deficiencies identified in the plan, this funding for ADA improvements continues the annual allocation that began in FY 2021. Based on preliminary

analysis, staff believes these funds are adequate for FY 2022 remediation work. As the remediation plan is finalized, staff will refine budget needs for FY 2023 and beyond, updating construction costs to reflect the current pricing environment. Based on the number of findings listed in the reports, a 10-year plan may be necessary, which may require additional funding beyond the forecast period.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000

Project: Proximity Access Card Upgrade

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: Spring 2022

In addition to using access cards to gain access to City facilities, these cards also allow employees to access City systems such as time keeping clocks, vehicle check out systems, refueling stations, and printers. The City currently uses an access card with an outdated security standard and this project would allow the City to upgrade to the current industry standard smart card, allowing greater integration at lower cost. This project will replace current badge readers, issue new access cards, and program current systems to recognize the new cards.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

INFORMATION TECHNOLOGY

Project: Conference Room Infrastructure Upgrades

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: N/A (recurring)

This project — which received one-time funding in FY 2021 in response to the pandemic — adds video conferencing technology to conference rooms and ensures that conference rooms are easy to use and support multiple platforms. The technology allows for single button join, sharing of presentations, and a high-quality audio/video experience. As the City has formally adopted a hybrid work policy, this funding will allow for more conference rooms to be equipped with remote connectivity and, in the future, upgrade/replace systems as they approach obsolescence.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Project: Cyber Security**Comprehensive Plan Area:** N/A**Anticipated Completion:** N/A (recurring)

Cyber security threats continue to evolve each year in terms of frequency, sophistication, and magnitude. A recent announcement by the Department of Justice regarding ransomware attacks highlights that the need to protect against these threats is increasing. The shift to a hybrid workforce model, with many remote users, will result in an increase in the possible sources of threats, requiring more sophisticated solutions. The Information Technology Department (IT) continues to identify emerging technology and policy gaps, analyze current vulnerabilities, and recommend courses of action to ensure the safety of City data. This funding enables a robust and effective cyber security program that can evolve to ensure the City's data and network remain secure.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Project: Enterprise Applications Enhancements**Comprehensive Plan Area:** N/A**Anticipated Completion:** N/A (recurring)

The scope of this project includes multiple software enhancements for applications across the City. The upgrades will maintain and improve business capabilities for time and attendance, general ledger, and document management; including the license management and infrastructure lifecycle activities for the servers supporting these systems.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 65,000	\$ 65,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,265,000

Project: Maintenance Management System Enhancements**Comprehensive Plan Area:** N/A (multiple)**Anticipated Completion:** Fall 2024

This project provides enhancements to the automated system that helps manage the day-to-day operations of City assets, inventory, and maintenance. Since the initial work on the system began in FY 2015, staff have continued to add features to the system to encourage adoption across more departments. The FY 2022 funding will allow routine system upgrades and the adoption of the Facility Advanced Modules (FAM), which enable the tracking of condition, risk, and valuation of assets. FAM will improve maintenance forecasting to prolong asset life and identify critical risks prior to failure, avoiding unnecessary costs and business disruptions.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 200,000	\$ 200,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 250,000

Project: Permit Management System Enhancements

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: N/A (recurring)

This project would provide funding for ongoing improvements to the City's licensing and permitting system, which went live for Planning and Development Services in August 2020. Specific projects in FY 2022 will improve reporting capabilities, streamline scripting, and perform software and server updates. Out-year funding is planned for continued system optimization.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 250,000	\$ 250,000	\$ 60,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 460,000

Project: Radio System Upgrade

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: Fall 2023

This project would replace the City's radio system, which is at the end of its useful life. This system serves non-public safety departments, including the Airport, Parks and Recreation (BPR), and Public Works. The FY 2022 funding represents phase one of the project, which will replace the downtown portion of the system, which serves the northern end of Boise. Phase two, which will primarily address equipment located at the Airport, is planned for FY 2023. It is anticipated that the Airport will fund phase two.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 175,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000

LIBRARY**Project: Branch Condition Assessment**

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: Summer 2022

This project would allow the Library to engage a contractor to do a long-term analysis of necessary updates/upgrades to critical infrastructure at all branch libraries, *excluding* the Downtown Library (which was evaluated in FY 2020). The contractor will generate a multi-year plan, with specific systems identified for replacement.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

PARKS AND RECREATION

Project: Franklin Park Amenities

Comprehensive Plan Area: Central Bench

Park Planning Area: Central Bench

Anticipated Completion: Spring 2022

The Franklin Park masterplan calls for a new playground, misting station, additional shelters, outdoor gym, bocce courts, and additional gathering spaces at the park. A restroom will be constructed separately as part of the adjacent mixed use development at Franklin and Orchard and will be publicly accessible from the park. This funding was identified in the existing 2016 Impact Fee 10-year Capital Improvement Plan (Impact Fee Plan).

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Impact Fees \$ 369,400	\$ 369,400	\$ -	\$ -	\$ -	\$ -	\$ 369,400

Project: Hawkins Range and Trailhead

Comprehensive Plan Area: Foothills

Park Planning Area: North River

Anticipated Completion: Fall 2022

This project received funding in April 2021, with an approved budget of \$146,500 comprised of funds from the Development Impact Fee Fund, the Idaho Department of Parks and Recreation (IDPR), and the Heritage Fund (Ridge to River Trail Improvements). As there are certain restrictions on where the Heritage Funds can be used, it was determined that reducing the Heritage Fund contribution, and replacing those funds as identified below, was the most efficient use of resources. The overall project budget will remain unchanged at \$146,500. This impact fee funding for additional trails was identified in the Impact Fee Plan.

The project will construct a trailhead facility (with restroom) that will accommodate 28 parking spaces (with two ADA stalls and two horse trailer spots). The native surfaced, multi-use (non-motorized) trail will cover almost six miles and include turnpikes, stone fords, culverts, gates, and cattle guards.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Impact Fees \$ 29,000	\$ 29,000	\$ -	\$ -	\$ -	\$ -	\$ 29,000

Project: Julia Davis Park Restroom

Comprehensive Plan Area: Downtown

Park Planning Area: Downtown

Anticipated Completion: Fall 2022

This project will construct a two-stall restroom and covered picnic area in Julia Davis Park, adjacent to the Cancer Survivor's Pavilion. As part of this project, utilities to service the restroom and provide

nearby irrigation, will also be installed. Funding was initially provided in FY 2018, but the project has been delayed due to other logistical and planning decisions. Although the FY 2018 funding remains in place, a funding gap for this project exists due to cost escalation. The funding identified below will address this shortfall and has been approved by the Development Impact Fee Advisory Committee (DFIAC), as the additional funds were not included in the current Impact Fee Plan.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Impact Fees	\$ 340,000	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Donations	80,000						

Project: Pine Grove Park Amenities

Comprehensive Plan Area: West Bench

Park Planning Area: West Bench

Anticipated Completion: Winter 2022/23

Pine Grove park was greened-up with dog off-leash areas and restrooms in 2018. This funding will allow for completion of the masterplan, by constructing shelters, a walking path, basketball court, volleyball court, and playground. Although these amenities were scheduled to be fully funded by development impact fees (per the Impact Fee Plan), due to cost escalation and insufficient West Bench impact fee fund balance, a portion of these costs will be funded by the Capital Fund.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Impact Fees	\$ 668,000	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Tax Support	307,000						

Project: Pool Planning

Comprehensive Plan Area: Central Bench and North/East End

Park Planning Area: Central Bench and North River

Anticipated Completion: Summer 2022

Two of the City's pools, Lowell and South, have reached the end of their useful lives. With funding provided in the FY 2021 budget, BPR and Public Works began an alternatives analysis to determine best course of action for these two pools. This planning has proved to be more complex than originally anticipated, resulting in the recommendation for additional funding in FY 2022. The study will include an ADA evaluation, long term maintenance considerations, replacement or repair potential, parking needs, community preferences, and stakeholder feedback. The FY 2023 forecast amount represents preliminary estimates to replace the pools and will be reevaluated once the analysis is completed.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 200,000	\$ 200,000	\$ 6,400,000	\$ -	\$ -	\$ -	\$ 6,600,000

Project: Right of Way Projects**Comprehensive Plan Area:** N/A (multiple)**Park Planning Area:** N/A (multiple)**Anticipated Completion:** N/A (recurring)

The Master License Agreement between the City and Ada County Highway District (ACHD) outlines responsibilities for installation and maintenance of landscaped areas within the right of way when roadways are constructed, or intersections are reconstructed, and for landscape applications adjacent to detached sidewalks. This funding allows BPR to perform the work necessary to be in compliance with this agreement.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 325,000

Project: Stewart Gulch Park**Comprehensive Plan Area:** Foothills**Park Planning Area:** North River**Anticipated Completion:** Summer 2022

Stewart Gulch Park currently includes a playground, sidewalks, a portable restroom, and a covered shelter. The green-up of this park was included in the FY 2020 budget, providing for the installation of turf, irrigation systems, and pathways. The project has been delayed due to difficulty procuring the water rights needed to maintain the park. Costs have escalated over the past two years and the initial budget (although it has been rebudgeted) is inadequate and needs this supplemental funding for BPR to complete the project. These supplemental funds, above the amount identified in the current Impact Fee Plan, have been approved by DIFAC.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Impact Fees	\$ 253,000	\$ 253,000	\$ -	\$ -	\$ -	\$ -	\$ 253,000

Project: Sunset Park Amenities**Comprehensive Plan Area:** North/East End**Park Planning Area:** North River**Anticipated Completion:** Fall 2022

Sunset Park has been fully built-out for many years. This funding will provide additional amenities that will be identified by public stakeholders through an updated master planning process that will be undertaken in FY 2022.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 96,000	\$ 96,000	\$ -	\$ -	\$ -	\$ -	\$ 96,000

Project: Veterans Memorial Park Amenities**Comprehensive Plan Area:** North/East End**Park Planning Area:** North River**Anticipated Completion:** Summer 2022

The City recently renewed a 25-year lease with IDPR for the operation, management, and maintenance of the Idaho Veterans Memorial Park. As part of the new lease agreement, the City is required to update the current development and management plan for facilities and services necessary to meet current and future public demand. Once updated, this funding will provide for the identified amenities to be installed. The funding is part of the current Impact Fee Plan.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Impact Fees	\$ 262,000	\$ 262,000	\$ -	\$ -	\$ -	\$ -	\$ 262,000

Project: Zoo Security System Improvements**Comprehensive Plan Area:** Downtown**Park Planning Area:** Downtown**Anticipated Completion:** Summer 2022

This project will install a comprehensive security camera system at Zoo Boise, enhancing safety and security while reducing City liability through greater staff awareness. The system will provide on/off duty zoo staff with real-time visual oversight of zoo facilities and video retrieval capabilities.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

PLANNING AND DEVELOPMENT SERVICES**Project: Neighborhood Investment Program****Comprehensive Plan Area:** N/A (multiple)**Anticipated Completion:** N/A (recurring)

This program is part of the City's Energize Our Neighborhoods initiative, funding comprehensive neighborhood plans and capital construction projects. These investments help enrich the lives of residents, enhance the identity and quality of life in city neighborhoods, and encourage a stronger sense of community. Active neighborhood associations are invited to generate ideas for projects, which are selected each year on an application review basis.

Although selections have not been finalized for FY 2022 projects, submissions include requests for park amenities (e.g., sun shades, shelters, and drinking fountains), walking paths, public art, and pedestrian and cyclist safety improvements and related amenities.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000

POLICE**Project: Shooting Range Shade Cover**

Comprehensive Plan Area: N/A (Kuna, ID)

Anticipated Completion: Fall 2022

This funding request is for the installation of a free-standing, framed shade structure at the Boise Police Department's (BPD) shooting range. This will allow sun and weather protection for officers who train at the range all year. Currently there is no cover at the range, which impacts the usability of the facility, limiting officer training.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Project: Willow Lane Facility Enhancements

Comprehensive Plan Area: North/East End

Anticipated Completion: Fall 2022

Due to Boise's growth, BPD has started to project future facility needs. In selecting future locations, BPD takes into account current/future growth of the area, proximity of other BPD facilities, and traffic impact on response times.

The Valley 1 district, which generally encompasses the area around State and 36th Streets, meets the aforementioned criteria. Valley 1 has seen significant residential and business growth, there are no staffed BPD buildings in the area, and there is significant traffic congestion, which negatively impacts response times. This funding will allow for infrastructure (e.g., high speed data connectivity) and safety updates to the existing facility, allowing officers to regularly staff the location.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

PUBLIC WORKS**Project: Public Street Lighting**

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: N/A (recurring)

This funding allows for the installation of street lighting improvements where requested by residents, police, or others. Staff is often contacted requesting additional streetlights that are not related to new development and, with the exception of the Neighborhood Investment Program (for larger projects), this is the only source of funding to accommodate these needs. Requests are screened for conformance to City streetlight placement standards and prioritized by criteria such as road classification and pedestrian conflicts.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Tax Support \$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 24,000	\$ 120,000

Project: Support Facilities Relocation

Comprehensive Plan Area: Airport

Anticipated Completion: Summer 2022 (site selection)

In FY 2020, Public Works developed a high-level strategy for support facilities. In March 2021, City Council approved \$300,000 to develop a detailed plan, including site selection for a new support facility campus. This new campus will support operational needs and free up existing sites for better uses, such as housing (as discussed elsewhere in this document).

The FY 2022 request is to support land acquisition and begin design of the first facility, which is anticipated to be the BPR maintenance shop. Out-year projections reflect the construction and relocation of the first two facilities, which are currently anticipated to include Fire logistics in addition to the BPR facility. (In "Capital Overview — Highlights of FYs 2023-2026 Capital Plan" this forecasted funding has been allocated to Fire and BPR, but it is shown in the table below to provide a more holistic picture of the project.) The impact fee funding was identified in the Impact Fee Plan.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Impact Fees	\$ 500,000	\$ 2,000,000	\$ 6,325,000	\$ 750,000	\$ 5,500,000	\$ -	\$14,575,000
Tax Support	1,500,000						

Open Space and Clean Water Levy

PARKS AND RECREATION

Project: Open Space and Clean Water Projects

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: N/A

The Open Space and Clean Water Levy Fund accounts for the \$10 million "Foothills Special Levy" collected in Fiscal Years 2018 and 2019, with these funds being used to further the goals stated in the levy. Projects can include land acquisition and community improvement efforts to protect clean water resources, critical open space, and native habitat. Staff is routinely looking for projects to advance the aforementioned goals.

<u>Funding Sources</u>		2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	Project 5-Yr Total
Levy Funds	\$2,500,000	\$2,500,000	\$ -	\$ -	\$ -	\$ -	\$2,500,000

Airport Fund

AIRPORT

Project: Airfield Lighting System Upgrade

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project consists of the planning and design for upgrading the airfield lighting and signage system. The existing system is near the end of its useful life and needs to be updated to meet current standards. In addition, the existing system may begin to fail, creating additional repair and maintenance costs. This planning and design phase will facilitate the needed upgrades and maximize FAA funding by implementing to-be-identified upgrades alongside related capital improvement projects.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project: Airport Road Improvements

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project consists of rehabilitating Airport roads, primarily Kennedy Street and the loading dock access road, which are owned and maintained by the Airport. These roads have deteriorated to the point that they require repairs and resurfacing. Failure to advance this project will result in further deterioration, impacting tenant operations. Deferring the project will also require more expensive reconstruction in the future.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 800,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

Project: Concourse A Apron

Comprehensive Plan Area: Airport

Anticipated Completion: Summer 2023

This project consists of the construction of the Concourse A aircraft parking apron, a required component of the Concourse A development. This project is needed to avoid delays on the overall Concourse A project. Passenger facility charges (PFCs) will support this project.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 8,500,000	\$ 8,500,000	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000

Project: Concourse B Apron

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project would replace joint seals and allow for spall repairs on the air carrier apron around Concourse B. (Spalling causes the concrete to break apart into small pieces, which creates debris that can be ingested into aircraft engines.) In some areas, the joint seals have deteriorated to the point that water is able to penetrate into the structural fill, thereby causing subsurface instability and weakness. In addition, the concrete pavement is beginning to spall at edges and corners due to prolonged use by heavier aircraft. The work will be performed in phases, to repair the concrete at one aircraft gate at a time, to minimize the number of gates that are taken out of service during repairs. PFCs will cover the cost of this project.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 1,300,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Project: East De-Ice Apron

Comprehensive Plan Area: Airport

Anticipated Completion: Winter 2022/2023

Notwithstanding the pandemic, in recent years airline traffic has increased and outgrown the current de-icing and aircraft parking facilities — this project would expand the East De-ice Apron. A larger apron is necessary to support airline operations and continued growth at the Airport. Delays, or a failure to complete this project, could lead to operational delays and a decrease in customer service. PFCs will be utilized to fund this project.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 2,400,000	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Project: Environmental Sustainability Projects

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This allocation represents a collection of activities that would reduce Airport energy use. Projects include replacing old technology lights with LED lights, upgrades to HVAC systems, and the implementation of solar projects. These projects are being implemented to reduce energy use and help meet the City's sustainability goals.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project: Fire Station Demolition

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

As the Airport continues plans for the construction of Concourse A, a long-abandoned fire station needs to be demolished. This project also includes installing new electrical service to accommodate existing streetlights in an adjacent parking lot.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000

Project: Gate Electrification

Comprehensive Plan Area: Airport

Anticipated Completion: Winter 2022/2023

This voluntary airport low-emissions (VALE) project consists of installing electrical infrastructure for electric ground support equipment and the purchase of electric ground power and PC-Air equipment. These conversions will support aircraft operations at gates C-11 and C-6A. This FAA grant-funded project will reduce fossil fuel emissions at airports by replacing diesel and/or gas powered equipment. The Airport will proceed with this project only if the discretionary grant is awarded.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Grant \$ 750,000						
Cash Flow/Fund Balance 50,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

Project: General Aviation Apron Rehabilitation

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project consists of the design and reconstruction of general aviation aprons, including replacing damaged concrete slabs on the south portion of the apron to improve serviceability and extend the pavement life.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Project: Gowen Road Improvements

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project consists of improving Gowen Road and constructing a cargo facility access road to connect Gowen Road to the Airport's expanding cargo operations. The Airport plans to develop a new cargo facility at the southeast corner of the airfield and, to accommodate new truck traffic,

ACHD requires that Gowen Road be improved. The targeted project completion date assumes tenant lease agreements, which are currently being negotiated, are in place by fall 2021.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Project: IT Infrastructure

Comprehensive Plan Area: Airport

Anticipated Completion: N/A (recurring)

This project would upgrade the Airport's information technology and communications infrastructure. These upgrades would improve the current network to new standards, which would better support Airport users. In determining the specific projects to be addressed with this funding, items will be evaluated and prioritized by user impact. In addition, these upgrades will reduce network and communications downtime, avoiding potential complications for Airport users.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Project: Land Acquisition

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This funding would allow for property acquisitions adjacent to the Airport in order to meet long-term development needs and noise abatement concerns (in accordance with the Airport's Master Plan). This is a strategic project that preserves the opportunity for future expansion, while simultaneously improving noise abatement. Staff believes that proactive land purchases could avoid future cost escalation and maximize available property options.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Project: Rental Car Garage and Customer Lobby

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2024

This project consists of the planning, design, and construction of a new consolidated rental car garage, customer lobby, offices, fueling and car wash facilities, and associated site work and utilities. Design work was begun in FY 2021 — which was delayed during the beginning of the pandemic — and this funding will allow for design completion and construction.

Rental car companies at the Airport have outgrown the existing facilities and need an improved and expanded solution to meet current and future customer needs. In addition, the current facilities

need to be relocated to accommodate the planned construction of Concourse A. These new rental car facilities were developed with stakeholder input during the master plan process and have been coordinated with overall Airport development.

This project will likely be funded with a bond and customer facility charges (CFCs), a user fee charged per rental car contract day. As of May 2021, the CFC balance was approximately \$13.5 million.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Bond	\$39,000,000	\$54,000,000	\$ -	\$ -	\$ -	\$ -	\$54,000,000
PFCs or CFCs	15,000,000						

Project: Runway Incursion Mitigation Improvements

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project consists of the preliminary design for the Runway Incursion Mitigation upgrades, which is a prerequisite to FAA approval and construction. Failure to create an acceptable design and receive FAA approval could result in the Airport failing to comply with federal regulations and standards. Project costs will be reimbursed by a future grant and PFCs.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Grant	\$ 467,500	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
PFCs or CFCs	32,500						

Project: Runway Incursion Mitigation Improvements - NAVAIDS

Comprehensive Plan Area: Airport

Anticipated Completion: Winter 2022/2023

This project, which was originally budgeted in FY 2021, but postponed due to the pandemic, consists of a reimbursable agreement with FAA for navigational aids (NAVAIDS) relocation for the aforementioned Runway Incursion Mitigation project. This project will be covered by a future FAA grant.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Grant	\$ 937,500	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Cash Flow/Fund Balance	62,500						

Project: SE Cargo Apron and Taxi-lane

Comprehensive Plan Area: Airport

Anticipated Completion: Spring 2023

This project consists of constructing a new Cargo Apron and attached taxi-lane to serve a new cargo facility being planned for the southeast corner of the airfield. As the Treasure Valley and Airport continue to grow, cargo traffic has grown substantially and this new cargo facility (including the apron and taxi-lane) is needed to accommodate future tenants, as the existing cargo areas

cannot accommodate additional large cargo aircraft and related operations. Similar to the Gowen Road project, this project's completion date assumes tenant lease agreements are in place by fall 2021.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$11,000,000	\$11,000,000	\$ -	\$ -	\$ -	\$ -	\$11,000,000

Project: Security Upgrades

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project would upgrade security fences and vehicle gates, which are nearing the end of their service lives and have become unreliable and expensive to maintain. If the Airport continues to maintain the existing fences and gates, customer service will decline as the gates become increasingly inoperable, which could create significant costs and operational delays. This project will be covered by PFC's.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Project: Taxi-Lane D Pavement Rehabilitation

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project would rehabilitate a portion of Taxi-lane D, sections of which have deteriorated to the point that the pavement surface needs to be removed and replaced. The Airport will be reimbursed for project costs with PFCs.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 600,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Project: Taxiway N Construction

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project would build a new taxiway to provide airfield access to new hangars in development. Private companies are developing hangar facilities on Airport property north of Taxiway A and, as part of these lease agreements, the Airport is responsible for providing access to the airfield. This new taxiway will provide access to the new hangars. The Airport will be reimbursed for project costs through a FAA grant and PFCs.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Grant	\$ 3,250,000	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
PFCs or CFCs	750,000						

Project: Taxiway S Expansion

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project would widen Taxiway S to the Airport Design Group IV standard and provide access to large cargo aircraft serving the new cargo facility being developed. The Airport will be reimbursed for project costs through a FAA grant and PFCs.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs	\$ 5,450,000	\$ 8,200,000	\$ -	\$ -	\$ -	\$ -	\$ 8,200,000
Grant	2,750,000						

Project: Taxiway W Extension

Comprehensive Plan Area: Airport

Anticipated Completion: Fall 2022

This project would design the Taxiway W extension between runways 10L and 10R, providing a necessary connection between the north side of the airfield and runway 10R. This project was initially planned as part of a future airfield improvement project; however, FAA air traffic control has requested that the project be accelerated to enhance safety and provide more efficient aircraft movement. The Airport will be reimbursed for project costs with PFC funding.

<u>Funding Sources</u>		2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Project: Tenant Improvements and Remodels

Comprehensive Plan Area: Airport

Anticipated Completion: N/A (recurring)

This project would provide for various terminal upgrades, remodels, and tenant improvements, which will be identified and performed during FY 2022. This advance budget authorization allows the

Airport to be responsive to tenant needs and make timely facility improvements throughout the year, avoiding the need for interim budget changes to address relatively small tenant requests. This funding would avoid unnecessary delays in delivering projects to Airport tenants.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project: Terminal Cooling Tower Relocation

Comprehensive Plan Area: Airport

Anticipated Completion: Winter 2022/2023

The current cooling towers are obstructing Airport expansion, and will not service the Airport as it continues to grow. This project would relocate the cooling towers to more suitable location that will not impact future projects. This project would also increase the capacity of cooling to allow for future Airport growth. Design funding for this project was provided in FY 2021, through PFC's, which will also fund this phase of the project.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Project: Terminal Facilities Upgrades

Comprehensive Plan Area: Airport

Anticipated Completion: N/A (recurring)

This project consists of upgrades to terminal infrastructure, such as HVAC systems, passenger boarding bridges, baggage system, various electrical systems, and skylight replacements. This allows the Airport to be responsive to customer needs by making timely facility improvements.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 1,300,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Project: Terminal Upgrades Project Management

Comprehensive Plan Area: Airport

Anticipated Completion: N/A (recurring)

This project consists of planning and program management services for the terminal upgrades program. These services are needed to plan and coordinate various Airport projects and develop project schedules and budgets. This project will be supported by PFCs.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
PFCs or CFCs \$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project: Utilities and Infrastructure Development**Comprehensive Plan Area:** Airport**Anticipated Completion:** N/A (recurring)

This project consists of expanding and upgrading Airport infrastructure to meet user needs, remain current with technology, and maintain code compliance. This project includes improvements to utilities, fiber optics, storm water systems, signage, and electrical systems.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Water Renewal Fund

PUBLIC WORKS

Project: Enhance the River Investment

Comprehensive Plan Area: N/A (multiple)

Anticipated Completion: N/A (recurring)

The Lower Boise River is a complex aquatic habitat, home to many species, and recreation destination for many Boiseans. To address conditions occurring with or without Water Renewal Facility (WRF) discharges, and to improve aquatic habitat in the Lower Boise River, the City has committed to a portfolio of temperature management actions to enhance spawning and rearing habitat, including enhanced flow, thermal refugia, and other strategies that cool the Boise River.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$1,061,000	\$1,061,000	\$1,093,000	\$1,126,000	\$1,159,000	\$1,194,000	\$5,633,000

Project: Lander Street Aeration Blowers

Comprehensive Plan Area: North/East End

Anticipated Completion: Fall 2022

This project, which is in its second and final year, would replace the existing Aeration Blowers at the Lander Street Water Renewal Facility (LSWRF). The scope of work includes modifications to the existing structural, mechanical, and electrical systems to allow for new equipment to be installed in the current blower area of the Operations Building. The blowers' size has been selected to meet the anticipated life cycle design parameters and to accommodate the targeted buildout capacity of LSWRF.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 945,000	\$ 945,000	\$ -	\$ -	\$ -	\$ -	\$ 945,000

Project: Lander Street Primary Clarifiers

Comprehensive Plan Area: North/East End

Anticipated Completion: Fall 2026

This project would construct new primary clarifiers at LSWRF. These will replace the existing primary clarifiers, which need to be replaced due to their deteriorating condition. This project also includes (i) all the necessary site-related upgrades to tie in the new primaries with the new headworks building and the existing secondary clarifiers and (ii) a new chemical trim system and fermentation facilities.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$3,264,000	\$ 3,264,000	\$ 3,362,000	\$ 7,882,000	\$16,236,000	\$ 2,788,000	\$33,532,000

Project: Lander Street Secondary Capacity**Comprehensive Plan Area:** North/East End**Anticipated Completion:** Fall 2026

This project, begun in FY 2021, addresses the secondary clarifiers and associated improvements, which are the primary concerns with LSWRF's capacity. The scope of the proposed improvements includes the demolition of the second secondary clarifier (the other secondary clarifier is currently being demolished), chlorine contact tanks, pump station, and associated piping and infrastructure. Once demolition is complete, the project will construct two new secondary clarifiers, a RAS/WAS (return activated sludge / waste activated sludge) pump station, an influent splitter box, an effluent box, and a scum pump station. Aeration basin air control improvements are also included in the scope of this project.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$5,967,000	\$ 5,967,000	\$ 7,030,000	\$14,479,000	\$11,186,000	\$ 3,842,000	\$42,504,000

Project: Lander Street UV Disinfection**Comprehensive Plan Area:** North/East End**Anticipated Completion:** Fall 2022

This project was started in FY 2021 and includes replacements for both the headworks facility and ultra-violet (UV) disinfection facility at LSWRF. The project also includes all the necessary site-related upgrades including a new construction access to the site, yard utilities, and new primary treatment removal processes.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$2,153,000	\$ 2,153,000	\$ -	\$ -	\$ -	\$ -	\$ 2,153,000

Project: Main Line Rehabilitation and Replacement**Comprehensive Plan Area:** N/A (multiple)**Anticipated Completion:** N/A (recurring)

This project is intended to replace/rehabilitate sewer mains that have a high likelihood of failure due to structural deficiencies such as root intrusion, corrosion, cracks, and systemic joint failure. In addition, the project provides a logistically and financially manageable programmatic approach to replace aging infrastructure in a way that will not require a costly "all-at-once" approach. Previously, this funding was referred to as the "Used Water Rehabilitation and Replacement" project, but has been renamed to better describe the activity.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$6,365,000	\$ 6,365,000	\$ 6,556,000	\$ 6,753,000	\$ 6,956,000	\$ 7,164,000	\$33,794,000

Project: Miscellaneous Trunk and Lateral Extensions**Comprehensive Plan Area:** N/A (multiple)**Anticipated Completion:** N/A (recurring)

This funding provides trunk and lateral pipelines to existing residents, new projects that support community enhancements, and extensions in advance of (or in conjunction with) ITD and ACHD street and highway projects. All projects will conform to sewer extension policies adopted by the Public Works Commission.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 530,000	\$ 530,000	\$ 546,000	\$ 563,000	\$ 580,000	\$ 597,000	\$ 2,816,000

Project: Recycled Water Program**Comprehensive Plan Area:** N/A (multiple)**Anticipated Completion:** Fall 2029

The Recycled Water Program would focus on recycling used water for industrial use and aquifer recharge, both of which support the City's goals of increasing community resiliency and improving the health and quality of the Boise River. As described in the Utility Plan, implementing this program would include the collection and treatment of used water and distribution of the recycled water using new infrastructure.

The early phases of the project will focus on pilot testing, permitting, recycled water policy development, land and right of way acquisition, and alternatives analysis. Following this work, the project will proceed into design and construction. The infrastructure is anticipated to include water collection pipelines, a recycled water treatment facility, recycled water distribution pipelines, and an aquifer recharge basin.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$2,986,000	\$ 2,986,000	\$ 6,151,000	\$ 6,969,000	\$13,052,000	\$26,888,000	\$56,046,000

Project: WaterShed Exhibit**Comprehensive Plan Area:** West Bench**Anticipated Completion:** Fall 2023

The Boise WaterShed Environmental Education Center began transitioning to a water and climate education center in FY 2021. This project would renovate the 6,450 square foot exhibit hall and adjacent educational spaces with new exhibits and visitor enhancements. Additionally, architectural improvements to facilitate the flow of visitors, reduce sound transmission, and support the new exhibits would be designed and constructed as needed.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$1,571,000	\$ 1,571,000	\$ 2,904,000	\$ -	\$ -	\$ -	\$ 4,475,000

Project: WBWRF Aeration Basin #7 Capacity**Comprehensive Plan Area:** West Bench**Anticipated Completion:** Fall 2023

This project, which received initial funding in FY 2021, will expand the secondary treatment capacity of the West Boise Water Renewal Facility (WBWRF) to the projected flows and loadings outlined in the Utility Plan. Project development work, including a business case evaluation (BCE) of alternatives, will be completed by the end of FY 2021. A likely project will be the addition of aeration basin #7, but the work in FY 2022 will involve design and execution of the projects recommended in the BCE. Improvements to the existing process will also be evaluated during the project definition phase.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$6,822,000	\$ 6,822,000	\$ 5,759,000	\$ -	\$ -	\$ -	\$12,581,000

Project: WBWRF Communications Center**Comprehensive Plan Area:** West Bench**Anticipated Completion:** Fall 2024

This project's objective is to increase resiliency and redundancy of the existing communication center at WBWRF. Work for FY 2022 would include procurement of spare network equipment, installation of a fire protection system, and moving existing equipment to add physical distancing for additional resiliency. In FY 2022, a BCE for a redundant communication center will be initiated. Additional work will be recommended following the results of the BCE.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 371,000	\$ 371,000	\$ 656,000	\$ 1,126,000	\$ -	\$ -	\$ 2,153,000

Project: WBWRF Switchgear Replacements**Comprehensive Plan Area:** West Bench**Anticipated Completion:** Fall 2022

This funding would allow for the replacement of antiquated medium voltage switchgear units at WBWRF. Electrical switchgear are vital components of the overall electric power system at the WRFs, the failure of which could result in a risk to public health, the environment, and compliance violations. In the future, new switchgear that is appropriate to the current application and operating environment will allow staff to perform condition assessments to determine the remaining useful life.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 424,000	\$ 424,000	\$ -	\$ -	\$ -	\$ -	\$ 424,000

Project: WBWRF Tertiary Filtration

Comprehensive Plan Area: West Bench

Anticipated Completion: Fall 2026

This project includes preliminary and final design activities for tertiary filtration at WBWRF. Public Works anticipates that future discharge permits for WBWRF will require the addition of tertiary phosphorus treatment to meet lower limits. Design activities are expected to be completed in FY 2023, with construction expected to begin in FY 2024.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$2,451,000	\$ 2,451,000	\$ 7,699,000	\$ 1,974,000	\$12,189,000	\$ 7,876,000	\$32,189,000

Project: WBWRF UV Disinfection

Comprehensive Plan Area: West Bench

Anticipated Completion: Fall 2023

Existing UV disinfection equipment in channels 1 and 2 are nearing the end of their useful lives. Project work in FY 2022 includes development of a BCE and Project Definition Report to determine the recommended equipment and channel modifications to replace the aging equipment and achieve build-out capacity.

<u>Funding Sources</u>	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	Project 5-Yr Total
Cash Flow/Fund Balance \$ 743,000	\$ 743,000	\$ 4,808,000	\$ -	\$ -	\$ -	\$ 5,551,000

Capital Project Summary

Project Name		2022 Project Cost	Funding Sources						Levy Funds
			Tax Support	Cash Flow / Fund Balance	Grant	Impact Fee	PFC / CFC	Bond / Donation / Outside Funding	
1 Tax Supported Funds									
2 Capital Fund									
3 Major Equipment									
4 Finance and Administration		537,000	537,000	-	-	-	-	-	-
5 Fire		1,152,271	1,152,271	-	-	-	-	-	-
6 Information Technology		870,000	770,000	-	-	-	-	100,000	-
7 Intergovernmental (Alternative Fuel Vehicles)		325,000	325,000	-	-	-	-	-	-
8 Library		78,000	78,000	-	-	-	-	-	-
9 Parks and Recreation		1,215,967	1,215,967	-	-	-	-	-	-
10 Planning and Development Services		70,000	70,000	-	-	-	-	-	-
11 Police		5,809,134	5,809,134	-	-	-	-	-	-
12 Subtotal Major Equipment		10,057,372	9,957,372	-	-	-	-	100,000	-
13 Major Repairs and Maintenance									
14 Arts & History		82,000	82,000	-	-	-	-	-	-
15 Library		673,005	673,005	-	-	-	-	-	-
16 Parks and Recreation		3,410,099	3,410,099	-	-	-	-	-	-
17 Public Works		2,088,000	2,088,000	-	-	-	-	-	-
18 Subtotal Major Repairs and Maintenance		6,253,104	6,253,104	-	-	-	-	-	-
19 Capital Projects									
20 Arts & History									
21 Percent for Public Art		105,000	105,000	-	-	-	-	-	-
22 Subtotal Arts & History		105,000	105,000	-	-	-	-	-	-
23 Fire									
24 ¹ Fire Station 5		2,000,000	2,000,000	-	-	-	-	-	-
25 Fire Training Center Improvements		41,000	41,000	-	-	-	-	-	-
26 ¹ Northwest Fire Station		1,500,000	1,500,000	-	-	-	-	-	-
27 Subtotal Fire		3,541,000	3,541,000	-	-	-	-	-	-
28 Human Resources									
29 ADA Compliance		350,000	350,000	-	-	-	-	-	-
30 Proximity Access Card Upgrade		150,000	150,000	-	-	-	-	-	-
31 Subtotal Human Resources		500,000	500,000	-	-	-	-	-	-
32 Information Technology									
33 Conference Room Infrastructure Upgrades		50,000	50,000	-	-	-	-	-	-
34 Cyber Security		50,000	50,000	-	-	-	-	-	-
35 Enterprise Applications Enhancements		65,000	65,000	-	-	-	-	-	-
36 Maintenance Management System Enhancements		200,000	200,000	-	-	-	-	-	-
37 Permit Management System Enhancements		250,000	250,000	-	-	-	-	-	-
38 Radio System Upgrade		175,000	175,000	-	-	-	-	-	-
39 Subtotal Information Technology		790,000	790,000	-	-	-	-	-	-
40 Library									
41 Branch Condition Assessment		75,000	75,000	-	-	-	-	-	-
42 Subtotal Library		75,000	75,000	-	-	-	-	-	-

Project Name	2022 Project Cost	Funding Sources					
		Tax Support	Cash Flow / Fund Balance	Grant	Impact Fee	PFC / CFC	Bond/Donation /Outside Funding
43 Parks and Recreation							
44 Franklin Park Amenities	369,400	-	-	-	369,400	-	-
45 Hawkins Range and Trailhead	29,000	-	-	-	29,000	-	-
46 Julia Davis Park Restroom	420,000	-	-	-	340,000	-	80,000
47 Pine Grove Park Amenities	975,000	307,000	-	-	668,000	-	-
48 Pool Planning	200,000	200,000	-	-	-	-	-
49 Right of Way Projects	65,000	65,000	-	-	-	-	-
50 Stewart Gulch Park	253,000	-	-	-	253,000	-	-
51 Sunset Park Amenities	96,000	96,000	-	-	-	-	-
52 Veterans Memorial Park Amenities	262,000	-	-	-	262,000	-	-
53 Zoo Security System Improvements	250,000	250,000	-	-	-	-	-
54 Subtotal Parks and Recreation	2,919,400	918,000	-	-	1,921,400	-	80,000
55 Planning and Development Services							
56 Neighborhood Investment Program	500,000	500,000	-	-	-	-	-
57 Subtotal Planning and Development Services	500,000	500,000	-	-	-	-	-
58 Police							
59 Shooting Range Shade Cover	25,000	25,000	-	-	-	-	-
60 Willow Lane Facility Enhancements	100,000	100,000	-	-	-	-	-
61 Subtotal Police	125,000	125,000	-	-	-	-	-
62 Public Works							
63 Public Street Lighting	24,000	24,000	-	-	-	-	-
64 Support Facilities Relocation	2,000,000	1,500,000	-	-	500,000	-	-
65 Subtotal Public Works	2,024,000	1,524,000	-	-	500,000	-	-
66 Total Capital Fund	26,889,876	24,288,476	-	-	2,421,400	-	180,000
67 Open Space and Clean Water Special Levy							
68 Capital Projects							
69 Open Space and Clean Water Projects	2,500,000	-	-	-	-	-	2,500,000
70 Total Open Space and Clean Water Special Levy	2,500,000	-	-	-	-	-	2,500,000
71 Total Tax Supported Funds	29,389,876	24,288,476	-	-	2,421,400	-	180,000
72 Enterprise Funds							
73 Airport Fund							
74 Major Equipment	2,588,500	-	1,388,500	-	-	1,200,000	-
75 Capital Projects							
76 Airfield Lighting System Upgrade	200,000	-	200,000	-	-	-	-
77 Airport Road Improvements	800,000	-	800,000	-	-	-	-
78 Concourse A Apron	8,500,000	-	-	-	-	8,500,000	-
79 Concourse B Apron	1,300,000	-	-	-	-	1,300,000	-
80 East De-Ice Apron	2,400,000	-	-	-	-	2,400,000	-
81 Environmental Sustainability Projects	500,000	-	500,000	-	-	-	-
82 Fire Station Demolition	70,000	-	-	-	-	70,000	-
83 Gate Electrification	800,000	-	50,000	750,000	-	-	-
84 General Aviation Apron Rehabilitation	600,000	-	600,000	-	-	-	-
85 Gowen Road Improvements	3,000,000	-	3,000,000	-	-	-	-

	Project Name	2022 Project Cost	Funding Sources						Levy Funds
			Tax Support	Cash Flow / Fund Balance	Grant	Impact Fee	PFC / CFC	Bond/Donation /Outside Funding	
86	IT Infrastructure	600,000	-	600,000	-	-	-	-	-
87	Land Acquisition	1,000,000	-	1,000,000	-	-	-	-	-
88	Rental Car Garage and Customer Lobby	54,000,000	-	-	-	-	15,000,000	39,000,000	-
89	Runway Incursion Mitigation Improvements	500,000	-	-	467,500	-	32,500	-	-
90	Runway Incursion Mitigation - NAVARDS	1,000,000	-	62,500	937,500	-	-	-	-
91	SE Cargo Apron and Taxi-Lane	11,000,000	-	11,000,000	-	-	-	-	-
92	Security Upgrades	300,000	-	-	-	-	300,000	-	-
93	Taxi-Lane D Pavement Rehabilitation	600,000	-	-	-	-	600,000	-	-
94	Taxiway N Construction	4,000,000	-	-	3,250,000	-	750,000	-	-
95	Taxiway S Expansion	8,200,000	-	-	2,750,000	-	5,450,000	-	-
96	Taxiway W Extension	300,000	-	-	-	-	300,000	-	-
97	Tenant Improvements and Remodels	500,000	-	500,000	-	-	-	-	-
98	Terminal Cooling Tower Relocation	3,000,000	-	-	-	-	3,000,000	-	-
99	Terminal Facilities Upgrades	1,300,000	-	1,300,000	-	-	-	-	-
100	Terminal Upgrades Project Management	500,000	-	-	-	-	500,000	-	-
101	Utilities and Infrastructure Development	500,000	-	500,000	-	-	-	-	-
102	Total Airport Fund	108,058,500	-	21,501,000	8,155,000	-	39,402,500	39,000,000	-
103	Water Renewal Fund								
104	Major Equipment	3,871,000	-	3,871,000	-	-	-	-	-
105	Major Repairs and Maintenance	2,400,000	-	2,400,000	-	-	-	-	-
106	Capital Projects								
107	Enhance the River Investment	1,061,000	-	1,061,000	-	-	-	-	-
108	Lander Street Aeration Blowers	945,000	-	945,000	-	-	-	-	-
109	Lander Street Primary Clarifiers	3,264,000	-	3,264,000	-	-	-	-	-
110	Lander Street Secondary Capacity	5,967,000	-	5,967,000	-	-	-	-	-
111	Lander Street UV Disinfection	2,153,000	-	2,153,000	-	-	-	-	-
112	Main Line Rehabilitation and Replacement	6,365,000	-	6,365,000	-	-	-	-	-
113	Miscellaneous Trunk and Lateral Extensions	530,000	-	530,000	-	-	-	-	-
114	Recycled Water Program	2,986,000	-	2,986,000	-	-	-	-	-
115	WaterShed Exhibit	1,571,000	-	1,571,000	-	-	-	-	-
116	WBWRF Aeration Basin #7 Capacity	6,822,000	-	6,822,000	-	-	-	-	-
117	WBWRF Communications Center	371,000	-	371,000	-	-	-	-	-
118	WBWRF Switchgear Replacements	424,000	-	424,000	-	-	-	-	-
119	WBWRF Tertiary Filtration	2,451,000	-	2,451,000	-	-	-	-	-
120	WBWRF UV Disinfection	743,000	-	743,000	-	-	-	-	-
121	Total Water Renewal Fund	41,924,000	-	41,924,000	-	-	-	-	-
122	Total Enterprise Funds	149,982,500	-	63,425,000	8,155,000	-	39,402,500	39,000,000	-
123	Total All Funds	179,372,376	24,288,476	63,425,000	8,155,000	2,421,400	39,402,500	39,180,000	2,500,000

¹ These Fire capital projects will be managed by Public Works; therefore, the associated budget will be reflected in Public Works.

Mayor
Lauren McLean

Council President
Elaine Clegg

Council President Pro Tem
Lisa Sánchez

Council Member
Patrick Bageant

Council Member
Jimmy Hallyburton

Council Member
TJ Thomson

Council Member
Holli Woodings

Chief of Staff
Courtney Washburn

Chief Financial Officer
Lynda Lowry

Budget Manager
Eric Bilimoria

